IRS e-file Signature Authorization for a Tax Exempt Entity

Name and title of officer or person subject to tax

## ROBERT GOLDBERG, VP FINANCE \& ADMIN

## Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line ia, 2a, 3a, 4a, $\mathbf{5 a}, \mathbf{6 a}, 7 \mathrm{a}, 8 \mathrm{a}, 9 \mathrm{a}$, or 10 a below, and the amount on that line for the return being filed with this form was blank, then leave line $\mathbf{1 b}, \mathbf{2 b}, \mathbf{3 b}, \mathbf{4 b}$, $\mathbf{5 b}, 6 \mathrm{~b}, \mathbf{7 b}, \mathbf{8 b}, 9 \mathrm{~b}$, or $\mathbf{1 0 b}$, whichever is applicable, blank (do not enter $-0-$ ). But, if you entered $-0-$ on the return, then enter -0 - on the applicable line below. Do not complete more than one line in Part I .


## Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that $X \quad 1$ am an officer of the above entity or $\square 1$ am a person subject to tax with respect to (name of entity) SWARTHMORE COLLEGE $\qquad$ (EIN) 23-1352683 and that I have examined a copy of the
2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.
PIN: check one box only

on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter mf, PII on the return's disclosure consent screen.
Signature of officer or person subject to tax
Date
$05 / 07 / 2024$

## Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

\section*{| 2 | 3 | 5 | 2 | 2 | 3 | 1 | 3 | 4 | 0 | 0 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |}

Do not enter all zeros
I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that | am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.
ERO's signature A tomió C Rump Date 05/06/2024

# ERO Must Retain This Form - See Instructions <br> Do Not Submit This Form to the IRS Unless Requested To Do So 

For Privacy Act and Paperwork Reduction Act Notice, see back of form.
Form 8879-TE (2022)
SSA
$2 \times 30082.000$

## Return of Organization Exempt From Income Tax

Under section 501 (c), 527, or $4947(\mathrm{a})(1)$ of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information. r beginning $07 / 01 / 2022$ and ending


## Part I Summary

1 Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O

2 Check this box $\square$ if the organization discontinued its operations or disposed of more than $25 \%$ of its net assets.
3 Number of voting members of the governing body (Part VI, line 1a)




7a Total unrelated business revenue from Part VIII, column (C), line 12 . . . . . . . . . . . . . . . . . . . . . . .
b Net unrelated business taxable income from Form 990-T, Part I, line 11.
8 Contributions and grants (Part VIII, line 1h).
....
...................


## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (otherttran officer) is based on all information of which preparer has any knowledge.

(Rev. January 2020)
Department of the Treasury Internal Revenue Service

- File a separate application for each return.
$>$ Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.
Automatic 6-Month Extension of Time. Only submit original (no copies needed).
All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

| Type or <br> print | Name of exempt organization or other filer, see instructions. <br> SWARTHMORE COLLEGE | Taxpayer identification number (TIN) <br> 23-1352683 |
| :--- | :--- | :--- |
| File by the <br> due date for <br> filing your | Number, street, and room or suite no. If a P.O. box, see instructions. |  |
| return. See <br> instructions. | City, town or post office, state, and ZIP code. For a foreign address, see instructions. |  |

Enter the Return Code for the return that this application is for (file a separate application for each return)

| Application <br> Is For | Return <br> Code | Application <br> Is For | Return <br> Code |
| :--- | :---: | :--- | :---: |
| Form 990 or Form 990-EZ | 01 | Form 990-T (corporation) | 07 |
| Form 990-BL | 02 | Form 1041-A | 08 |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | 09 |
| Form 990-PF | 04 | Form 5227 | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | 12 |

- The books are in the care of CARRIE DIENNA

- If the organization does not have an office or place of business in the United States, check this box .

- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) $\qquad$ . If this is for the whole group, check this box . . . $\square$. If it is for part of the group, check this box $\qquad$ and attach a list with the names and TINs of all members the extension is for.
 the organization named above. The extension is for the organization's return for:
- $\square$ calendar year 20 $\qquad$ or
$-\square$ tax year beginning $\qquad$
JULY 1 , 20 22 , and ending

JUNE, 30 20

23
2 If the tax year entered in line 1 is for less than 12 months, check reason: $\square$ Initial return $\quad \square$ Final return $\square$ Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

|  |  | 0 |
| :---: | :---: | :--- | :--- |
| $3 a$ | $\$$ | 0 |
| $3 b$ | $\$$ | 0 |
|  |  |  |
| $3 c$ | $\$$ | 0 |

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

## Part III Statement of Program Service Accomplishments <br> Check if Schedule O contains a response or note to any line in this Part III . . . . . . . . . . . . . . . . . . . . . . . . . X

1 Briefly describe the organization's mission:
SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?. If "Yes," describe these changes on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.



$\qquad$
$\square$
$\square$
$\qquad$
$\qquad$ $\longrightarrow$
$\qquad$ $\longrightarrow$

4d Other program services (Describe on Schedule O.)
(Expenses \$ including grants of \$ ) (Revenue \$ )
4 e Total program service expenses 211,591,959.
JSA 2 E1020 1.000

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501 (h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III .
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X , line 10 ? If "Yes," complete Schedule D, Part VI
b Did the organization report an amount for investments-other securities in Part $X$, line 12, that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII
c Did the organization report an amount for investments-program related in Part X, line 13, that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.
d Did the organization report an amount for other assets in Part X , line 15, that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X
$f$ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.
14a Did the organization maintain an office, employees, or agents outside of the United States?.
b Did the organization have aggregate revenues or expenses of more than $\$ 10,000$ from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III .
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

|  | Yes | No |
| :---: | :---: | :---: |
| 1 | X |  |
| 2 | X |  |
| 3 |  | X |
| 4 | X |  |
| 5 |  | X |
| 6 |  | X |
| 7 |  | X |
| 8 | X |  |
| 9 |  | X |
| 10 | X |  |
| 11a | X |  |
| 11b | X |  |
| 11c |  | X |
| 11d |  | X |
| 11e | X |  |
| 11f | X |  |
| 12a |  | X |
| 12b | X |  |
| 13 | X |  |
| 14a |  | X |
| 14b | X |  |
| 15 |  | X |
| 16 | X |  |
| 17 | X |  |
| 18 |  | X |
| 19 |  | X |
| 20a |  | X |
| 20b |  |  |
| 21 |  | X |

22 Did the organization report more than $\$ 5,000$ of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J.
24 a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines $24 b$ through 24d and complete Schedule K. If "No," go to line 25a
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?.
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I.
26 Did the organization report any amount on Part X, line 5 or 22 , for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or $35 \%$ controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a $35 \%$ controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV .
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV.
c A $35 \%$ controlled entity of one or more individuals and/or organizations described in line 28a or 28 b ? If "Yes," complete Schedule L, Part IV
29 Did the organization receive more than $\$ 25,000$ in non-cash contributions? If "Yes," complete Schedule M
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes," complete Schedule N, Part II.
33 Did the organization own $100 \%$ of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?
b If "Yes" to line 35 a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI. . . . .
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11 b and 19? Note: All Form 990 filers are required to complete Schedule O.

|  | Yes | No |
| :---: | :---: | :---: |
| 22 | X |  |
| 23 | X |  |
| 24a | X |  |
| 24b | X |  |
| 24c | X |  |
| 24d | X |  |
| 25a |  | X |
| 25b |  | X |
| 26 | X |  |
| 27 |  | X |
| 28a |  | X |
| 28b |  | X |
| 28c |  | X |
| 29 | X |  |
| 30 | X |  |
| 31 |  | X |
| 32 |  | X |
| 33 | X |  |
| 34 | X |  |
| 35a | X |  |
| 35b | X |  |
| 36 |  | X |
| 37 |  | X |
| 38 | X |  |

Part V Statements Regarding Other IRS Filings and Tax Compliance
Check if Schedule O contains a response or note to any line in this Part V
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable
b Enter the number of Forms $\mathrm{W}-2 \mathrm{G}$ included on line 1a. Enter -0 - if not applicable
$\qquad$

| $\mathbf{1 a}$ | 2,340 |
| :--- | :--- |
| $\mathbf{1 b}$ |  |

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .

Page 5


Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through $7 b$ below, and for a "No" response to line $8 \mathrm{Ba}, 8 \mathrm{~b}$, or 10 b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

## Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.
b Enter the number of voting members included on line 1a, above, who are independent.
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?.
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?.
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.
5 Did the organization become aware during the year of a significant diversion of the organization's assets?.
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The governing body?.
b Each committee with authority to act on behalf of the governing body?.
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule 0.


Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)
10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . .
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .
b Describe on Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done
13 Did the organization have a written whistleblower policy?.
14 Did the organization have a written document retention and destruction policy?.
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization.
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? .
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| $10 a$ |  | $X$ |
| $10 b$ |  |  |
| $11 a$ | $X$ |  |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 c$ | $X$ |  |
| 13 | $X$ |  |
| 14 | $X$ |  |
|  |  |  |
| $15 a$ | $X$ |  |
| $15 b$ | $X$ |  |
|  |  |  |
| $16 a$ |  | $X$ |
|  |  |  |
| $16 b$ |  |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed CA, KY, MD, MA, MI , NH, NJ, NY, OK, OR, PA, SC,
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
x Own website $\square$ Another's website $\quad \mathrm{X}$ Upon request $\square$ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records CARRIE DIENNA 500 COLLEGE AVENUE SWARTHMORE, PA 19081

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors <br> Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $\$ 100,000$ from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than $\$ 10,000$ of reportable compensation from the organization and any related organizations.
See the instructions for the order in which to list the persons above.


JSA
2E1041 2.000

| Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (A) <br> Name and title | (B) <br> Average <br> hours per <br> week (list any <br> hours for <br> related <br> organizations <br> below dotted <br> line) |  |  |  |  |  | ne <br> an <br> ee) <br> 7 $\stackrel{3}{3}$ क | $\begin{array}{\|c\|} \hline \text { (D) } \\ \text { Reportable } \\ \text { compensation } \\ \text { from } \\ \text { the } \\ \text { organization } \\ \text { (W-2/1099-MISC) } \end{array}$ | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) <br> Estimated amount of other compensation from the organization and related organizations |
| 15) BETH GLASSMAN VP HUMAN RESOURCES | $-\frac{40}{N} \cdot \underline{O}=0$ |  |  | X |  |  |  | 246,990. | NONE | 54,671. |
| 16) SHARMAINE BRADHAM LAMAR, ESQ. GENERAL COUNSEL | $-\frac{40}{N} \cdot \underline{0}=0$ |  |  | X |  |  |  | 231,348. | NONE | 64,117. |
| 17) ANDREW FEICK | $\underline{40} \times \underline{\text { NONE }}$ |  |  |  |  |  | X | 225,878. | NONE | 50,570. |
| 18) TOMOKO SAKOMURA INT. VP FOR STDNT (AS OF 1/23) | $-40.00$ |  |  | X |  |  |  | 199,562. | NONE | 45,800. |
| 19)_ALICE TURBIVILLE ASSISTANT TREASURER | $-\frac{40}{N O} \cdot \underline{0}-0$ |  |  | X |  |  |  | 191,306. | NONE | 40,167. |
| 20) ERIN BROWNLEE DELL CHIEF OF STAFF \& SECRETARY | $\underline{40} \times \underline{\text { NONE }}$ |  |  | X |  |  |  | 179,932. | NONE | 32,221. |
| 21) BRADLEY KOCH DIRECTOR OF ATHLETICS | $-40.00$ |  |  | X |  |  |  | 180,156. | NONE | 8,467. |
| 22) ROBIN HUNTINGDON SHORES ASSISTANT SECRETARY | $-\frac{40}{N O} \cdot \underline{0}-0$ |  |  | X |  |  |  | 141,520. | NONE | 36,149. |
| 23) CARRIE DIENNA | $\underline{40} \times \underline{\text { NONE }}$ |  |  |  |  |  | X | 154,334. | NONE | 16,148. |
| 24) JASON PARKHILL | $-\frac{40}{2} \cdot \underline{0}-0$ |  |  | X |  |  |  | 101,727. | NONE | 18,031. |
| 25)_LESLIE ABBEY TRUSTEE | $-\frac{4}{N}=\underline{0}-\underline{0}$ | X |  |  |  |  |  | NONE | NONE | NONE |
| 1b Sub-total <br> c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c) . . . . . . . . . | ction A |  |  |  |  |  | $\stackrel{+}{\square}$ | 7,290,739. NONE $7,290,739$. | NONE | $1,296,796$. 1,296,796. |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 261

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule $J$ for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address | (B) <br> (C) <br> Description of services | Compensation |
| :--- | :---: | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
| $\mathbf{2}$Total number of independent contractors (including but not limited to those listed above) who received <br> more than \$100,000 in compensation from the organization |  |  |
| JSA <br> $2 E 10551.000$ | Form $\mathbf{9 9 0}(\mathbf{2 0 2 2})$ |  |



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## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address | (B) <br> (C) <br> Compensation |  |
| :--- | :--- | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
| $\mathbf{2}$Total number of independent contractors (including but not limited to those listed above) who received <br> more than \$100,000 in compensation from the organization |  |  |
| JSA <br> 2E1055 1.000 |  |  |


| Part VII Section A. Officer | ees, | y | ploy | yee | es, | and | igh | est Compensat | d Employees | inued) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (A) <br> Name and title | (B) <br> Average hours per week (list any hours for related organizations below dotted line) |  |  | (C) <br> Positio <br> heck $m$ <br> pers <br> a dir <br>  | C) <br> sition <br> more <br> direct <br>  |  |  | (D) Reportable compensation from the organization (W-2/1099-MISC) |  | (F) <br> Estimated amount of other compensation from the organization and related organizations |
| 37) HAROLD KALKSTEIN | 6.00 |  |  |  |  |  |  |  |  |  |
| CHAIR | NONE | X |  | X |  |  |  | NONE | NONE | NONE |
| 38)_LUCY LANG | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 39) EDGAR LEE | $\underline{2.00}$ |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 40)_CINDI LEIVE | 4.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 41)_SABRINA MARTINEZ | 4.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 42) COREY MULLOY | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 43) NICOLE O'DELL ODIM | 4.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 44) CATHYRN POLINSKY | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 45) ASAHI POMPEY | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 46) H. VINCENT POOR | 4.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 47)_DAWN PORTER | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 1b Sub-total <br> c Total from continuation sheets to Part VII, Section A <br> d Total (add lines 1b and 1c) |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule $J$ for such individual
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address | (B) <br> (C) <br> Compensation |  |
| :--- | :--- | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
| $\mathbf{2}$Total number of independent contractors (including but not limited to those listed above) who received <br> more than \$100,000 in compensation from the organization |  |  |
| JSA <br> 2E1055 1.000 |  |  |


| Part VII Section A. Officers, D | ees, Ke | E | ploy | yee | es, | and | igh | st Compensate | d Employees | inued) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (A) <br> Name and title | (B) <br> Average hours per week (list any hours for related organizations below dotted line) |  |  |  | (C) <br> sition <br> k more <br> direct <br>  |  |  |  | (E) <br> Reportable <br> compensation from <br> related <br> organizations <br> (W-2/1099-MISC) | (F) <br> Estimated amount of other compensation from the organization and related organizations |
| 48) DOROTHY ROBINSON | $\underline{4.00}$ |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 49) ANNE SCHUCHAT | $\underline{4} .00$ |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 50) JUNE ROTHMAN SCOTT | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 51)_STEPHEN SELL | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 52)_SALEM D. SHUCHMAN | 4. 00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 53) JAMES SNIPES | 4.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 54) THOMAS E. SPOCK | 4.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 55)_SUJATHA A. SRINIVASAN | $\underline{6}$. 0 0 |  |  |  |  |  |  |  |  |  |
| VICE-CHAIR | NONE | X |  | X |  |  |  | NONE | NONE | NONE |
| 56) BRYAN WOLF | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 57)_BRIAN WONG | 2.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 58)_WINSTON ZEE | 4.00 |  |  |  |  |  |  |  |  |  |
| TRUSTEE | NONE | X |  |  |  |  |  | NONE | NONE | NONE |
| 1b Sub-total <br> c Total from continuation sheets to Part VII, Section A <br> d Total (add lines 1b and 1c) |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
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5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address | (B) <br> (C) <br> Description of services | Compensation |
| :--- | :---: | :---: |
|  |  |  |
|  |  |  |
|  |  |  |
| $\mathbf{2}$Total number of independent contractors (including but not limited to those listed above) who received <br> more than \$100,000 in compensation from the organization |  |  |
| JSA <br> $2 E 10551.000$ | Form $\mathbf{9 9 0}(\mathbf{2 0 2 2})$ |  |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)


2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
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5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.


## Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII
III.



Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).
Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21

2 Grants and other assistance to domestic individuals. See Part IV, line 22

3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16
4 Benefits paid to or for members
5 Compensation of current officers, directors, trustees, and key employees

6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)

7 Other salaries and wages
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)

9 Other employee benefits
10 Payroll taxes
11 Fees for services (nonemployees):
a Management
b Legal
c Accounting
d Lobbying
e Professional fundraising services. See Part IV, line 17.
f Investment management fees
g Other. (If line 11 g amount exceeds $10 \%$ of line 25 , column (A), amount, list line 11 g expenses on Schedule O.) . . . . .

12 Advertising and promotion
13 Office expenses . . . . . . . . . . . . . . . .
14 Information technology. . . . . . . . . . . . .
15 Royalties
16 Occupancy
17 Travel
18 Payments of travel or entertainment expenses for any federal, state, or local public officials
19 Conferences, conventions, and meetings
20 Interest
21 Payments to affiliates
22 Depreciation, depletion, and amortization
23 Insurance
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24 e amount exceeds $10 \%$ of line 25 , column (A), amount, list line 24 e expenses on Schedule O.)

EQUIP PURCH, RENTAL \& MAINT
b FOOD \& BEVERAGE (NON-TRAVEL)
c OFF-CAMPUS STUDY PROGRAMS
d ANNUITY PAYMENTS
e All other expenses
25 Total functional expenses. Add lines 1 through 24 e
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)

| $\begin{gathered} \text { (A) } \\ \text { Total expenses } \end{gathered}$ | (B)Program service <br> expenses | (C) Management and general expenses | (D) <br> Fundraising expenses |
| :---: | :---: | :---: | :---: |
| NONE |  |  |  |
| 44,125,171. | 44,125,171. |  |  |
| 7,666,829. | 7,666,829. |  |  |
| NONE |  |  |  |
| 6,050,508. | 1,620,927. | 3,946,258. | 483,323. |
| 446,930. |  | 446,930. |  |
| 87,814,728. | 72,390,348. | 12,520,022. | 2,904,358. |
| 7,197,359. | 5,667,448. | 1,295,755. | 234,156. |
| 15,445,928. | 10,701,386. | 4,255,263. | 489,279. |
| 6,336,074. | 4,998,411. | 1,113,177. | 224,486. |
| NONE |  |  |  |
| 294,003. | NONE | 294,003. | NONE |
| 224,049. | NONE | 224,049. | NONE |
| NONE |  |  |  |
| 43,158. |  |  | 43,158. |
| 6,916,000. | NONE | 6,916,000. | NONE |
| 7,911,459. | 4,254,782. | 3,364,881. | 291,796. |
| 149,434. | 55,766. | 86,146. | 7,522. |
| 9,087,868. | 7,098,596. | 1,837,791. | 151,481. |
| 5,136,035. | 3,999,190. | 1,029,072. | 107,773. |
| NONE |  |  |  |
| 3,999,609. | 3,079,118. | 800,567. | 119,924. |
| 3,836,949. | 3,060,632. | 503,020. | 273,297. |
| NONE |  |  |  |
| 3,065,585. | 2,021,552. | 468,095. | 575,938. |
| 8,382,052. | 6,454,180. | 1,676,410. | 251,462. |
| NONE |  |  |  |
| 18,960,000. | 14,599,200. | 3,792,000. | 568,800. |
| 2,674,920. | 2,674,920. | NONE | NONE |
| 7,985,009. | 5,787,468. | 2,039,135. | 158,406. |
| 4,464,389. | 4,464,389. | NONE | NONE |
| 3,815,662. | 3,815,662. | NONE | NONE |
| 1,367,007. | 1,367,007. |  | NONE |
| 7,066,091. | 1,688,977. | 5,360,523. | 16,591. |
| 270,462,806. | 211,591,959. | 51,969,097. | 6,901,750. |
|  |  |  |  |

## Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X


Part XI Reconciliation of Net Assets
Check if Schedule O contains a response or note to any line in this Part XI
1 Total revenue (must equal Part VIII, column (A), line 12)
. . . . . . . . . . . . X

3 Revenue less expenses. Subtract line 2 from line 1 . . . . . . . . . . . . . . . . . . . . . . . . . . $\quad 3 \quad 205,392$.
4 Net assets or fund balances at beginning of year (must equal Part $X$, line 32, column (A)) . . . . 4 3, $016,492,000$
5 Net unrealized gains (losses) on investments $14,382,608$
6 Donated services and use of facilities

| 5 |
| :--- |$\quad 14,382,608$.

9 Other changes in net assets or fund balances (explain on Schedule O).
$103,022,262,000$.

## Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII. $\qquad$
1 Accounting method used to prepare the Form 990: $\square$ Cash $\quad \mathrm{X}$ Accrual $\square$ Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:Separate basis
 Consolidated basis Both consolidated and separate basis
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:


Separate basis X Consolidated basis $\square$ Both consolidated and separate basis
c If "Yes" to line $2 a$ or $2 b$, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?. . . . If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Department of the Treasury Internal Revenue Service

22
Open to Public Inspection

Name of the organization
Employer identification number
SWARTHMORE COLLEGE
23-1352683
Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.
The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
$2 \times$ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)
$3 \quad$ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
$4 \square$ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
$5 \quad$ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
$6 \quad \square$ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
$7 \quad$ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
$8 \quad$ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
$9 \quad$ An agricultural research organization described in section $170(b)(1)(A)(i x)$ operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
10 An organization that normally receives (1) more than $331 / 3 \%$ of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than $331 / 3$ \% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
$12 \square$ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
b $\qquad$ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations

g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization <br> (described on lines 1-10 <br> above (see instructions)) |  | (iv) Is the organization <br> (isted in your governing <br> document? | (v) Amount of monetary <br> support (see <br> instructions) | (vi) Amount of <br> other support (see <br> instructions) |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| (A) |  |  |  |  |  |  |
| (B) |  |  |  |  |  |  |
| (C) |  |  |  |  |  |  |
| (D) |  |  |  |  |  |  |
| (E) |  |  |  |  |  |  |
| Total |  |  |  |  |  |  |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5,7 , or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year beginning in) |  | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Tota |
|  | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") |  |  |  |  |  |  |
|  | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf |  |  |  |  |  |  |
| $3$ | The value of services or facilities furnished by a governmental unit to the organization without charge . . . . . . |  |  |  |  |  |  |
|  | Total. Add lines 1 through 3. . . . . . . |  |  |  |  |  |  |
|  | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds $2 \%$ of the amount shown on line 11, column (f). . . . . |  |  |  |  |  |  |
| 6 | Public support. Subtract line 5 from line 4 |  |  |  |  |  |  |
| Section B. Total Support |  |  |  |  |  |  |  |
| Calendar year (or fiscal year beginning in) |  | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Tota |
|  | Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| $9$ | Net income from unrelated business activities, whether or not the business is regularly carried on |  |  |  |  |  |  |
| $10$ | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) |  |  |  |  |  |  |
| 11 | Total support. Add lines 7 through 10. |  |  |  |  |  |  |
| 12 | Gross receipts from related activities, etc. (s | instructions | . . . | - . | , |  |  |
| $13$ | First 5 years. If the Form 990 is for organization, check this box and stop here |  | first, se | rd, fou | fifth ta <br> . . . | a sect | $1(\mathrm{c})(3)$ |
| Section C. Computation of Public Support Percentage |  |  |  |  |  |  |  |
| 14 | Public support percentage for 2022 (linPublic support percentage from 2021 S | 6 , column | ivided by | , colum | . . |  |  |
| 15 |  | hedule A, | I, line 14 |  |  |  |  |
| 16a | $331 / 3 \%$ support test - 2022. If the organization did not check the box on line 13, and line 14 is $331 / 3 \%$ or more, check thisbox and stop here. The organization qualifies as a publicly supported organization. . . . . . . . . . . . . . . . . . . . . . . |  |  |  |  |  |  |
|  | $331 / 3 \%$ support test $\mathbf{- 2 0 2 1}$. If the organization did not check a box on line 13 or 16a, and line 15 is $331 / 3 \%$ or more, check this box and stop here. The organization qualifies as a publicly supported organization |  |  |  |  |  |  |
|  | $\mathbf{1 0 \% - f a c t s - a n d - c i r c u m s t a n c e s ~ t e s t ~} \mathbf{- 2 0 2 2}$. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is $10 \%$ or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization. |  |  |  |  |  |  |
|  | $10 \%$-facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is $10 \%$ or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization. |  |  |  |  |  |  |
| 18 | Private foundation. If the organizatio instructions | id not c | box on | $3,16 a,$ | $7 a \text {, or } 1$ | ck this | d see |

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

## Section A. Public Support

| Calendar year (or fiscal year beginning in) |
| :--- |
| $\mathbf{1}$Gifts, grants, contributions, and membership fees <br> received. (Do not include any "unusual grants.") |
| Gross receips from admissions, merchandise <br> sold or services performed, or facilities <br> furnished in any activity that is related to the <br> organization's tax-exempt purpose . . . . . |

## Section B. Total Support


(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.

2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines $3 b$ and $3 c$ below.
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines $5 b$ and $5 c$ below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a $35 \%$ controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).

8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)


11 Has the organization accepted a gift or contribution from any of the following persons?
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?
b A family member of a person described on line 11a above?
c A $35 \%$ controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.


## Section B. Type I Supporting Organizations

1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.


## Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).


## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).

3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.


## Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
a $\square$ The organization satisfied the Activities Test. Complete line 2 below.
b The organization is the parent of each of its supported organizations. Complete line 3 below.
c The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).

## 2 Activities Test. Answer lines 2a and 2b below.

a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
3 Parent of Supported Organizations. Answer lines 3a and 3b below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
|  |  |  |
| 2a |  |  |
|  |  |  |
|  |  |  |
| $2 b$ |  |  |
|  |  |  |
| 3a |  |  |
| 3b |  |  |

## Part V

 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations$1 \quad$ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
| :---: | :---: | :---: | :---: |
| 1 Net short-term capital gain | 1 |  |  |
| 2 Recoveries of prior-year distributions | 2 |  |  |
| 3 Other gross income (see instructions) | 3 |  |  |
| 4 Add lines 1 through 3. | 4 |  |  |
| 5 Depreciation and depletion | 5 |  |  |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |  |  |
| 7 Other expenses (see instructions) | 7 |  |  |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 |  |  |
| Section B - Minimum Asset Amount |  | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |  |  |  |
| a Average monthly value of securities | 1a |  |  |
| b Average monthly cash balances | 1b |  |  |
| c Fair market value of other non-exempt-use assets | 1c |  |  |
| d Total (add lines 1a, 1b, and 1c) | 1d |  |  |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): |  |  |  |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 |  |  |
| 3 Subtract line 2 from line 1d. | 3 |  |  |
| 4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 |  |  |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 |  |  |
| 6 Multiply line 5 by 0.035 . | 6 |  |  |
| 7 Recoveries of prior-year distributions | 7 |  |  |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 |  |  |
| Section C - Distributable Amount |  |  | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, column A) | 1 |  |  |
| 2 Enter 0.85 of line 1. | 2 |  |  |
| 3 Minimum asset amount for prior year (from Section B, line 8, column A) | 3 |  |  |
| 4 Enter greater of line 2 or line 3. | 4 |  |  |
| 5 Income tax imposed in prior year | 5 |  |  |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 |  |  |
| Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). |  |  |  |



SCHEDULE C
(Form 990)

Department of the Treasury Internal Revenue Service

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

## Open to Public

 InspectionIf the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy
Tax) (See separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

\section*{| Name of organization | Employer identification number |
| :--- | :--- | :--- |}

SWARTHMORE COLLEGE
23-1352683

## Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."
2 Political campaign activity expenditures. See instructions
\$
3 Volunteer hours for political campaign activities. See instructions
Part I-B Complete if the organization is exempt under section 501(c)(3).
1 Enter the amount of any excise tax incurred by the organization under section 4955.
\$
2 Enter the amount of any excise tax incurred by organization managers under section 4955
\$

4a Was a correction made? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $\square$ Yes No
b If "Yes," describe in Part IV.

## Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities.
\$
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities \$
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b $\qquad$
4 Did the filing organization file Form 1120-POL for this year? . ...... $\square$ Yes $\square$ No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name |  | (b) Address | (c) EIN | (d) Amount paid from <br> filing organization's <br> funds. If none, enter -0-. | (e) Amount of political <br> contributions received and <br> promptly and directly <br> delivered to a separate <br> political organization. <br> If none, enter -0-. |
| :--- | :--- | :--- | :--- | :--- | :--- |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
| (5) |  |  |  |  |  |
| (6) |  |  |  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
Schedule C (Form 990) 2022

## Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under

 section 501(h)).A Check $\square$ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
B Check $\quad$. if the filing organization checked box A and "limited control" provisions apply.

| Limits on Lobbying Expenditures <br> (The term "expenditures" means amounts paid or incurred.) |  | (a) Filing organization's totals | (b) Affiliated group totals |  |
| :---: | :---: | :---: | :---: | :---: |
| 1a Total lobbying expenditures to influence public opinion (grassroots lobbying) . . . . . <br> b Total lobbying expenditures to influence a legislative body (direct lobbying) <br> c Total lobbying expenditures (add lines 1a and 1b) . . . . . . . . . . . . . . . . . . . . <br> d Other exempt purpose expenditures . . . . . . . . . . . . . . . . . . . . . . . . . . . <br> e Total exempt purpose expenditures (add lines 1c and 1d). . . . . . . . . . . . . . . . <br> f Lobbying nontaxable amount. Enter the amount from the following table in both columns. |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: |  |  |  |  |
| Not over \$500,000 | 20\% of the amount on line 1e. |  |  |  |
| Over $\$ 500,000$ but not over $\$ 1,000,000$ | \$100,000 plus $15 \%$ of the excess over \$500,000. |  |  |  |
| Over \$1,000,000 but not over \$ 1,500,000 | \$175,000 plus $10 \%$ of the excess over \$1,000,000. |  |  |  |
| Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus $5 \%$ of the excess over \$1,500,000. |  |  |  |
| Over \$17,000,000 | \$1,000,000. |  |  |  |
| g Grassroots nontaxable amount (enter $25 \%$ of line 1 f ) <br> h Subtract line 1 g from line 1 a . If zero or less, enter $-0-$ <br> Subtract line 1 f from line 1c. If zero or less, enter $-0-$. |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| $j$ If there is an amount other than zero on either line 1 h or line 1 i , did the organization file Form 4720 reporting section 4911 tax for this year? $\square$ Yes |  |  |  | No |

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section $501(\mathrm{~h})$ election do not have to complete all of the five columns below.
See the separate instructions for lines 2a through 2f.)

| Lobbying Expenditures During 4-Year Averaging Period |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) Total |
| 2a Lobbying nontaxable amount |  |  |  |  |  |
| b Lobbying ceiling amount ( $150 \%$ of line 2 a , column (e)) |  |  |  |  |  |
| c Total lobbying expenditures |  |  |  |  |  |
| d Grassroots nontaxable amount |  |  |  |  |  |
| e Grassroots ceiling amount ( $150 \%$ of line 2d, column (e)) |  |  |  |  |  |
| f Grassroots lobbying expenditures |  |  |  |  |  |

## Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768

 (election under section 501(h)).| For each "Yes," response on lines 1a through $1 i$ below, provide in Part IV a detailed description of the lobbying activity. | (a) |  | (b) |
| :---: | :---: | :---: | :---: |
|  | Yes | No | Amount |
| 1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |  |  |  |
| a Volunteers? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . |  | X |  |
| b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?. |  | X |  |
| c Media advertisements? . |  | X |  |
| d Mailings to members, legislators, or the public? |  | X |  |
| e Publications, or published or broadcast statements? |  | X |  |
| f Grants to other organizations for lobbying purposes? |  | X |  |
| g Direct contact with legislators, their staffs, government officials, or a legislative body? |  | X |  |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?. |  | X |  |
| i Other activities? | X |  | 1,364 |
| j Total. Add lines 1c through 1i |  |  | 1,364 |
| 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? |  | X |  |
| b If "Yes," enter the amount of any tax incurred under section 4912. |  |  |  |
| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 . . <br> d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? |  | X |  |

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|  |  |  |  | Yes | No |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Were substantially all (90\% or more) dues received nondeductible by members? |  | 1 |  |  |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? |  | 2 |  |  |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from the prio | year? | 3 |  |  |
|  | III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Pa answered "Yes." | ectio <br> tII-A |  |  |  |
|  | Dues, assessments and similar amounts from members | 1 |  |  |  |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527 (f) tax was paid). |  |  |  |  |
| a | Current year . . . | 2a |  |  |  |
| b | Carryover from last year. | 2b |  |  |  |
| c | Total . . . . . . . . . | 2c |  |  |  |
|  | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues. | 3 |  |  |  |
| 4 | If notices were sent and the amount on line 2 c exceeds the amount on line 3 , what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?. | 4 |  |  |  |
| 5 | Taxable amount of lobbying and political expenditures. See instructions. . . . . . . . . . . . . . . . . . | 5 |  |  |  |

## Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.
SEE PAGE 4

```
PART II-B LINE 1I
```

DETAIL OF LOBBYING EXPENSES
SWARTHMORE COLLEGE IS A MEMBER OF THE NATIONAL ASSOCIATION OF INDEPENDENT
COLLEGES \& UNIVERSITIES (NAICU) AND THE LOBBYING EXPENSES ASSOCIATED WITH
THIS MEMBERSHIP IS $\$ 1,364$.

## Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

 Complete if the organization answered "Yes" on Form 990, Part IV, line 6.1 Total number at end of year
2 Aggregate value of contributions to (during year).
3 Aggregate value of grants from (during year)
4 Aggregate value at end of year.

| (a) Donor advised funds |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?. $\qquad$ Yes $\square$ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?


## Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.
1 Purpose(s) of conservation easements held by the organization (check all that apply).

| Preservation of land for public use (for example, recreation or education) | $\square$ Preservation of a historically important land area |
| :--- | :--- | :--- |
| Protection of natural habitat | $\square$ Preservation of a certified historic structure |

Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements
b Total acreage restricted by conservation easements

|  | Held at the End of the Tax Year |
| :--- | :--- |
| 2a |  |
| 2b |  |
| 2c |  |
| 2d |  |

c Number of conservation easements on a certified historic structure included in (a) . . . . .
d Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register

2d
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?


Yes
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?
 Yes No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.
1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included on Form 990, Part VIII, line 1. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$
(ii) Assets included in Form 990, Part X.
\$ 4,776,000.
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:
a Revenue included on Form 990, Part VIII, line 1. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$
b Assets included in Form 990, Part X . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$

## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
a X Public exhibition
b $x$ Scholarly research
c X Preservation for future generations
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . . . $\square$. Yes $\quad$ X No
Part IV Escrow and Custodial Arrangements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? $\square$ Yes $\qquad$ No
b If "Yes," explain the arrangement in Part XIII and complete the following table:
c Beginning balance

|  | Amount |
| :--- | :--- |
| 1c |  |
| 1d |  |
| 1e |  |
| 1f |  |

e Distributions during the year
1f
f Ending balance
2a Did the organization include an amount on Form 990, Part $X$, line 21, for escrow or custodial account liability? Yes No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

## Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| :---: | :---: | :---: | :---: | :---: | :---: |
| B | 2,725,238,000. | 2,899,312,000. | 2,103,670,000. | 2,131,553,000. | 2,115,768,000. |
| b Contributions | 2,501,000. | 7,044,000. | 6,803,000. | 8,468,000. | 4,278,000. |
| c Net investment earnings, gains, and losses. | 111,475,000. | -73,564,000. | 906,280,000. | 81,291,000. | 146,528,000. |
| d Grants or scholarships | 21,404,000. | 19,511,000. | 21,650,000. | 21,543,000. | 21,794,000. |
| e Other expenditures for facilities and programs. | 90,565,000. | 80,240,000. | 87,918,000. | 89,643,000. | 104,907,000. |
| Administrative expenses | 6,916,000. | 7,803,000. | 7,873,000. | 6,456,000. | 8,320,000. |
| End of year balan | 2,720,329,000. | 2,725,238,000. | 2,899,312,000. | 2,103,670,000. | 2,131,553,000. |

2 Provide the estimated percentage of the current year end balance (line 1 g , column (a)) held as:
a Board designated or quasi-endowment
$35.0000 \%$
b Permanent endowment $\quad 62.0000$ \%
c Term endowment $3.0000 \%$
The percentages on lines 2a, 2b, and $2 c$ should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) Unrelated organizations
(ii) Related organizations
s.
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?.

|  | Yes | No |
| :---: | :---: | :---: |
| 3a(i) |  | $X$ |
| 3a(ii) |  | $X$ |
| 3b |  |  |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

## Part VI Land, Buildings, and Equipment.

Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| :---: | :---: | :---: | :---: | :---: |
| 1a Land |  | 5,783,000. |  | 5,783,000. |
| b Buildings |  | 761,146,000. | 209,051,000. | 552,095,000. |
| c Leasehold improvements. |  | 1,375,000. | NONE | 1,375,000. |
| d Equipment. |  | 20,481,000. | 20,481,000 | NONE |
| e Other |  | 4,776,000. | NONE | 4,776,000. |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) . . . . . . . |  |  |  | 564,029,000. |

JSA
2E1269 1.000

Part VII Investments - Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.
(a) Description of security or category
(including name of security)
(1) Financial derivatives
(2) Closely held equity interests
(3) Other
(A) PUBLIC EQUITY
(B) REAL ASSETS
(C) PRIVATE EQUITY
(D) MARKETABLE ALTERNATIVES
(E) OTHER
(F)
(G)
(H)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) . . . 2, 016,060,000 .

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: <br> Cost or end-of-year market value |
| :--- | :---: | :---: |
| (1) |  |  |
| (2) |  |  |
| (3) |  |  |
| $(4)$ |  |  |
| $(5)$ |  |  |
| $(6)$ |  |  |
| (7) |  |  |
| (8) |  |  |
| (9) |  |  |
| Total. (Column (b) must equal Form 990, Part $X$, col. (B) line 13.) $\ldots$ |  |  |

Part IX Other Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (b) Description | (b) Book value |  |
| :--- | :--- | :--- |
| $(1)$ |  |  |
| $(2)$ |  |  |
| $(3)$ |  |  |
| $(4)$ |  |  |
| $(5)$ |  |  |
| $(6)$ |  |  |
| $(7)$ |  |  |
| (9) |  |  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.). . . . . . . . . . . . . . . . . . . . . . . . . . . |  |  |

Part X Other Liabilities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.
1.
(a) Description of liability
(b) Book value
(1) Federal income taxes
(2)EMPLOYEE AND FORMER EMPLOYEES

6,315,000.
(3)DONORS
(4)POSTRETIREMENT HEALTH BENEFIT
(5)CONDITIONAL ASSET RETIRMNT OBLIGATI

17,241,000.
14,217,000.
(6)RIGHT OF USE LIABILITIES

1,282,000.
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.).
40,638,000.
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII . X JEA 12701.000

## Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.



## Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.



## Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE SUPPLEMENTAL PAGE

## Part XIII Supplemental Information (continued)

```
SCHEDULE D, PART III, LINE 4
DESCRIPTION OF COLLECTIONS
WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS ARE RECOGNIZED AT
THEIR ESTIMATED FAIR VALUE AT THE TIME OF GIFT BASED UPON APPRAISALS OR
SIMILAR VALUATIONS. ALL MATERIAL ITEMS, WHETHER CONTRIBUTED OR PURCHASED,
HAVE BEEN CAPITALIZED. WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR
ASSETS ARE NOT SUBJECT TO DEPRECIATION.
SCHEDULE D, PART V, LINE 4
USE OF ENDOWMENT FUNDS
BESIDES SCHOLARSHIPS, THE SWARTHMORE COLLEGE ENDOWMENT PROVIDES FUNDING
FOR A VARIETY OF PROGRAMS INCLUDING PROFESSORSHIPS, FACULTY AND STUDENT
RESEARCH, LIBRARY AND ACADEMIC SUPPORT, AWARDS AND PRIZES, COMMUNITY
SERVICE, FACILITIES AND GROUNDS, DEBT SERVICE AND CAPITAL PROJECTS AS
WELL AS GENERAL BUDGET SUPPORT.
```


## Part XIII Supplemental Information (continued)

SCHEDULE D, PART X, LINE 2

TEXT OF FIN 48 (ASC 740) FOOTNOTE

THE FOLLOWING IS THE TEXT OF THE FIN 48 (ASC 740) FOOTNOTE FROM THE CONSOLIDATED JUNE 30, 2023 SWARTHMORE COLLEGE AUDITED FINANCIAL STATEMENTS:

IN ACCORDANCE WITH THE GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, MANAGEMENT REGULARLY EVALUATES ITS POSITIONS AND DOES NOT BELIEVE THE COLLEGE HAS ANY UNCERTAIN TAX POSITIONS THAT REQUIRE DISCLOSURE OR ADJUSTMENT IN THE FINANCIAL STATEMENTS. THE COLLEGE CONTINUALLY MONITORS AND EVALUATES ITS ACTIVITIES FOR UNRELATED BUSINESS INCOME ACTIVITY.

SCHEDULE D, PART XI, LINE 4B

DETAIL OF OTHER CHANGES

COSTS OF RENTAL HOUSING $\$(1,099,194)$

CHANGE IN PRESENT VALUE OF LIFE INCOME FUNDS
$8,818,000$
$51,792,000$

TOTAL
\$ 59,510,806

## Part XIII Supplemental Information (continued)

```
SCHEDULE D, PART XII, LINE 4B
DETAIL OF OTHER CHANGES
```

COST OF RENTAL HOUSING

STUDENT AID

TOTAL
\$ (1,099,194)

51,792,000
$\$ 50,692,806$

## Part 1

1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
3 Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its tax year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II

## SEE SUPPLEMENTAL PAGE

4 Does the organization maintain the following?
a Records indicating the racial composition of the student body, faculty, and administrative staff?
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
d Copies of all material used by the organization or on its behalf to solicit contributions?
If you answered "No" to any of the above, please explain. If you need more space, use Part II.

5 Does the organization discriminate by race in any way with respect to:
a Students' rights or privileges?
b Admissions policies?
c Employment of faculty or administrative staff?
d Scholarships or other financial assistance?
e Educational policies?
f Use of facilities?
g Athletic programs?
h Other extracurricular activities?
If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.
$\qquad$
$\qquad$

6a Does the organization receive any financial aid or assistance from a governmental agency?
b Has the organization's right to such aid ever been revoked or suspended?. If you answered "Yes" on either line 6a or line 6b, explain on Part II.
7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, as modified by Rev. Proc. 2019-22, 2019-22 I.R.B. 1260, covering racial nondiscrimination? 'If "No," explain on Part II

## Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

```
SCHEDULE E, LINE 3
```

```
PUBLICATION OF RACIALLY NON-DISCRIMINATORY POLICY
```

SWARTHMORE COLLEGE CUSTOMARILY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS
STUDENTS ON A NATIONWIDE AND WORLDWIDE BASIS AND FOLLOWS A RACIALLY
NONDISCRIMINATORY POLICY. SWARTHMORE COLLEGE INCLUDES A STATEMENT OF ITS
RACIALLY NONDISCRIMINATORY POLICY IN ALL ITS PRINTED AND BROADCAST
ADVERTISING, AS WELL AS IN COLLEGE CATALOGS. THEREFORE, SWARTHMORE
COLLEGE IS IN COMPLIANCE WITH SECTIONS 4.02 AND 4.03 OF IRS REVENUE
PROCEDURE 75-50.
SWARTHMORE PUBLISHES ITS POLICY ON ITS MAIN WEBSITE:
HTTPS://WWW.SWARTHMORE.EDU/EQUAL-OPPORTUNITY/NON-DISCRIMINATION-AND-EQUAL-
OPPORTUNITY
SCHEDULE E, LINE 6A
DESCRIPTION OF FINANCIAL AID/ASSISTANCE FROM GOV'T AGENCY
SWARTHMORE COLLEGE PARTICIPATES IN FIVE FEDERAL STUDENT FIANANCIAL AID
PROGRAMS: FEDERAL PELL, FSEOG, FEDERAL WORK STUDY, FEDERAL PERKINS AND
FEDERAL STAFFORD LOAN PROGRAMS. THE COLLEGE ALSO PARTICIPATES IN THE
PENSSYLVANIA HIGHER EDUCATION ASSISTANCE AGENCY (PHEAA) STUDENT GRANT
PROGRAM. THE ONLY DIRECT FINANCIAL ASSISTANCE RECEIVED BY THE COLLEGE
FROM A GOVERNMENTAL AGENCY IS THE PHEAA INSITUTIONAL ASSISTANCE GRANT.

# Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. 

Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.
Department of the Treasury Internal Revenue Service
Name of the organization
SWARTHMORE COLLEGE
Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.
1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? $\qquad$ Yes $\square$ No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

| (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (1) CENTRAL AMERICA/CARIBBEAN | NONE | NONE | INVESTMENTS | N/A | 521,907,317. |
| (2) Europe | NONE | NONE | INVESTMENTS | N/A | 23,128,185. |
| (3) NORTH AMERICA | NONE | NONE | Investments | N/A | 10,841,137. |
| (4) CENTRAL AMERICA/CARIBBEAN | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 105,358. |
| (5) EAST ASIA AND The PACIFIC | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 1,487,510. |
| (6) Europe | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 603,548. |
| (7) MIddLe east and north Africa | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 690,002. |
| (8) NORTH AMERICA | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 730,108. |
| (9) RUSSIA/Independent States | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 227,095. |
| (10) SOUTH AMERICA | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 534,933. |
| (11) SOUTH ASIA | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 852,643. |
| (12) SUB-SAHARAN AFRICA | NONE | NONE | PROGRAM SERVICES | SCHOLARSHIPS | 2,435,632. |
| (13) Europe | NONE | NONE | PROGRAM SERVICES | STUDY ABROAD | 213,970. |
| (14) |  |  |  |  |  |
| (15) |  |  |  |  |  |
| (16) |  |  |  |  |  |
| (17) |  |  |  |  |  |
| 3a Subtotal . . . . . . . . . . . <br> b Total from continuation sheets to Part I <br> c Totals (add lines 3a and 3b) | NONE | NONE |  |  | 563,757,438. |
|  |  |  |  |  |  |
|  | NONE | NONE |  |  | 563,757,438. |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.


[^0] Part III can be duplicated if additional space is needed. | (a) Type of grant or assistance | (b) Region |
| :--- | :--- |

(h) Method of
valuation
(book, ,MM,
appraisal, other)

|  |
| :---: | :---: |
| (g) Description <br> of noncash <br> assistance |


(e) Manner of
cash
disbursement
(d) Amount of
cash grant


| (a) Type of grant or assistance |  | (b) Region |
| :---: | :---: | :---: |
| (1) | SCHOLARSHIPS | CENT. AMERICA/CARIBBEAN |
| (2) | SCHOLARSHIPS | EAST ASIA/PACIFIC |
| (3) | SCHOLARSHIPS | EUROPE/ICELAND/GREENLAND |
| (4) | SCHOLARSHIPS | MIDDLE EAST/NORTH AFRICA |
| (5) | SCHOLARSHIPS | NORTH AMERICA |
| (6) | SCHOLARSHIPS | RUSSIA/NEWLY IND. STATES |
| (7) | SCHOLARSHIPS | SOUTH AMERICA |
| (8) | SCHOLARSHIPS | SOUTH ASIA |
| (9) | SCHOLARSHIPS | SUB-SAHARAN AFRICA |
| (10) |  |  |
| (11) |  |  |
| (12) |  |  |
| (13) |  |  |
| (14) |  |  |
| (15) |  |  |
| (16) |  |  |
| (17) |  |  |
| (18) |  |  |

## Part IV Foreign Forms

1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) $\qquad$
$\square$ Yes

No

2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) $\qquad$
$\square$ Yes

3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) $\qquad$ -
$\qquad$
$\qquad$

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)

> 1) $X$ YesNo

5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) ). $\qquad$ X Yes


6 Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) $\square$ Yes

Schedule F (Form 990) 2022

## Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

[^1]PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

SWARTHMORE COLLEGE SCHOLARSHIPS ARE AWARDED TO STUDENTS, IN ACCORDANCE

WITH COLLEGE POLICIES, TO COVER TUITION AND OTHER EDUCATIONAL EXPENSES

CHARGED BY THE COLLEGE AND DISTRIBUTED DIRECTLY ON THE STUDENT'S ACCOUNT.

SCHEDULE G
(Form 990)

Department of the Treasury Internal Revenue Service
Name of the organization

Supplemental Information Regarding Fundraising or Gaming Activities
Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than $\$ 15,000$ on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

SWARTHMORE COLLEGE
Employer identification number

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17 Form 990-EZ filers are not required to complete this part.
1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
a X Mail solicitations
e X Solicitation of non-government grants
b X Internet and email solicitations
f X Solicitation of government grants
c $X$ Phone solicitations
g X Special fundraising events
d X In-person solicitations

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?
b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $\$ 5,000$ by the organization.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |  | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEE SUPPLEMENT INFORMATION |  | Yes | No |  |  |  |
| 1 |  |  |  |  |  |  |
| 2 |  |  |  |  |  |  |
| 3 |  |  |  |  |  |  |
| 4 |  |  |  |  |  |  |
| 5 |  |  |  |  |  |  |
| 6 |  |  |  |  |  |  |
| 7 |  |  |  |  |  |  |
| 8 |  |  |  |  |  |  |
| 9 |  |  |  |  |  |  |
| 10 |  |  |  |  |  |  |
| Total |  |  |  | 17,150,000 | 43,158 | 17,106,842. |

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

## ALL STATES

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $\$ 15,000$ of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6 b. List events with gross receipts greater than $\$ 5,000$.

|  | 1 Gross receipts <br> 2 Less: Contributions. <br> 3 Gross income (line 1 minus line 2) | (a) Event \#1 <br> (event type) | (b) Event \#2 <br> (event type) | (c) Other events <br> (total number) | (d) Total events (add col. (a) through col. (c)) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  | 4 Cash prizes . . . . . . . . . . . . <br> 5 Noncash prizes |  |  |  |  |
|  |  |  |  |  |  |
|  | 6 Rent/facility costs . . . . . . . |  |  |  |  |
|  |  |  |  |  |  |
|  | 8 Entertainment . . . . . . . . . |  |  |  |  |
|  | 9 Other direct expenses . . . . . . |  |  |  |  |
|  | 10 Direct expense summary. Add | through 9 |  |  |  |
|  | 11 Net income summary. Subtract | 0 from line |  |  |  |

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $\$ 15,000$ on Form 990-EZ, line 6a.


9 Enter the state(s) in which the organization conducts gaming activities:
a Is the organization licensed to conduct gaming activities in each of these states? . . . . . . . . . . . . $\square$ Yes $\square$ No
b If "No," explain:

10 a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? . . . . . $\square$ Yes $\square$ No
b If "Yes," explain:
$\qquad$

JSA
2E1282 1.000

11 Does the organization conduct gaming activities with nonmembers? . . . . . . . . . . . . . . . . . . . . . . . . $\square$ Yes $\square$ No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?


Yes $\qquad$ No
13 Indicate the percentage of gaming activity conducted in:
a The organization's facility

| $13 a$ |  |
| ---: | ---: |
| $13 b$ | $\%$ |

b An outside facility
13b \%
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name

Address


15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue?
If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount of gaming revenue retained by the third party \$
c If "Yes," enter name and address of the third party:

## Name

$\qquad$
Address

16 Gaming manager information:

Name
Gaming manager compensation $>$ \$

Description of services provided
$\square$ Director/officer $\quad \square$ Employee $\quad$ Independent contractor
17 Mandatory distributions:
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
 Yes $\qquad$ No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$
Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

FORM 990, SCHEDULE G, LINE 2B - HIGHEST PAID INDIVIDUALS/ENTITIES
$=================================================================$

NAME:
ZURI GROUP
ADDRESS:
328 NW BOND STREET
BEND, OR 97703

ACTIVITY :
GENERAL CONSULTING
CUSTODY OR CONTROL OF CONTRIBUTION?
NO
GROSS RECEIPTS FROM ACTIVITY : $16,596,746$.
AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER : 21,063.
AMOUNT PAID TO (OR RETAINED BY) ORGANIZATION : 16,575,683.

NAME:
ACADEMIC RESEARCH FUNDING STRATEGIES, LLC

ADDRESS:
1004 ROSE CIRCLE
COLLEGE STATION, TX 77840
ACTIVITY :
GENERAL CONSULTING
CUSTODY OR CONTROL OF CONTRIBUTION?
NO
GROSS RECEIPTS FROM ACTIVITY : 140,254.
AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER :
1, 320 .
AMOUNT PAID TO (OR RETAINED BY) ORGANIZATION :
$138,934$.

FORM 990, SCHEDULE G, LINE 2B - HIGHEST PAID INDIVIDUALS/ENTITIES


NAME:
GREEN SEEDS
ADDRESS:
342 WEST 4TH STREET
MEDIA, PA 19063

ACTIVITY : GENERAL CONSULTING

CUSTODY OR CONTROL OF CONTRIBUTION? NO

GROSS RECEIPTS FROM ACTIVITY :
AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER :
AMOUNT PAID TO (OR RETAINED BY) ORGANIZATION :

413,000.
20,775. 392, 225 .

## SCHEDULE I

Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Attach to Form 990.
Go to www.irs.gov/Form990 for the latest information.

23-1352683
No
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.
(h) Purpose of grant
or assistance X

## $\square$ Yes

 !!! иер! ләイо|dшヨ$$
\begin{aligned}
& \text { (g) Description of } \\
& \text { noncash assistance }
\end{aligned}
$$

$\longrightarrow$
$\qquad$

$\begin{array}{cc}\text { Schedule I (Form 990)(2022) SWARTHMORE COLLEGE } \\ \text { Part III } & \text { Grants and Other Assistance to Domestic Individuals. Com }\end{array}$

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS
SWARTHMORE COLLEGE SCHOLARSHIPS ARE AWARDED TO STUDENTS, IN ACCORDANCE
WITH COLLEGE POLICIES, TO COVER TUITION AND OTHER EDUCATIONAL EXPENSES
CHARGED BY THE COLLEGE AND DISTRIBUTED DIRECTLY ON THE STUDENT'S ACCOUNT.

SWARTHMORE COLLEGE

## Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

| $X$ |
| :---: |
| $X$ |
| $X$ |

First-class or charter travel
Travel for companions
Tax indemnification and gross-up payments
Discretionary spending account


Housing allowance or residence for personal use Payments for business use of personal residence Health or social club dues or initiation fees Personal services (such as maid, chauffeur, chef)
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line $1 a$ ?
3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

| $x$ |
| ---: |
| x |
|  |

> Compensation committee
> Independent compensation consultant
> Form 990 of other organizations

Written employment contract
Compensation survey or study
Approval by the board or compensation committee
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
a Receive a severance payment or change-of-control payment?
b Participate in or receive payment from a supplemental nonqualified retirement plan?
c Participate in or receive payment from an equity-based compensation arrangement? If "Yes" to any of lines $4 \mathrm{a}-\mathrm{c}$, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
a The organization?
b Any related organization?
If "Yes" on line 5 a or 5b, describe in Part III.
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
a The organization?
b Any related organization? If "Yes" on line 6a or 6b, describe in Part III.
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6 ? If "Yes," describe in Part III
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.
Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title |  | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation |  |  | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (i) Base compensation | (ii) Bonus \& incentive compensation | (iii) Other reportable compensation |  |  |  |  |
| MARK C. AMSTUTZ | (i) | 445,115. | NONE | NONE | 30,500. | 22,390. | 498,005. | NONE |
| 1 chief investment officer | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| JAMES L. BOCK III | (i) | 252,284. | NONE | NONE | 25,844. | 50,883. | 329,011. | NONE |
| 2 VP AND DEAN OF ADMISSIONS | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ELIZABETH BOLUCH-WOOD | (i) | 440,404. | NONE | NONE | 30,500. | 24,113. | 495,017. | NONE |
| 3 Vp of College advancement | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ERIN BROWNLEE DELL | (i) | 176,048. | NONE | 3,884. | 4,594. | 27,627. | 212,153. | NONE |
| 4 Chief of Staff \& Secretary | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| BETH GLASSMAN | (i) | 246,990. | NONE | NONE | 24,908. | 29,763. | 301,661. | NONE |
| 5 Vp human resources | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ROBERT GOLDBERG | (i) | 235,136. | 30,000. | 56,221. | 15,250. | 11,195. | 347,802. | NONE |
| 6 VP FINANCE \& ADMIN \& TREASURER | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| FRANK C. GRUNSEICH | (i) | 360,383. | NONE | NONE | 30,500. | 27,857. | 418,740. | NONE |
| 7 director of investments | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ANDREW HIRSCH | (i) | 281,008. | 10,000. | NONE | 27,870. | 27,852. | 346,730. | NONE |
| 8 VP FOR COMMUNICATIONS | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| BRADLEY KOCH | (i) | 180,156. | NONE | NONE | 7,656. | 811. | 188,623. | NONE |
| 9 DIRECTOR OF ATHLETICS | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| SHARMAINE BRADHAM LAMA | (i) | 231,348. | NONE | NONE | 23,575. | 40,542. | 295,465. | NONE |
| 10 general counsel | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| TOMOKO SAKOMURA | (i) | 199,562. | NONE | NONE | 19,153. | 26,647. | 245,362. | NONE |
| 11 Int. Vp for Stdnt (AS Of 1/23) | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ROBIN HUNTINGDON SHORE | (i) | 141,520. | NONE | NONE | 14,500. | 21,649. | 177,669. | NONE |
| 12 Assistant secretary | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| VALERIE SMITH | (i) | 669,207. | NONE | NONE | 30,500. | 345,283. | 1,044,990. | NONE |
| 13 Pres./ex officio board member | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| JAMES TERHUNE | (i) | 269,665. | NONE | NONE | 23,260. | 36,290. | 329,215. | NONE |
| 14 Vp for stdnt aff (UNTIL 12/22) | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ALICE TURBIVILLE | (i) | 191,306. | NONE | NONE | 19,342. | 20,825. | 231,473. | NONE |
| 15 ASSISTANT TREASURER | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| SARAH WILLIE-LEBRETON | (i) | 300,286. | NONE | NONE | 29,632. | 82,224. | 412,142. | NONE |
| 16 Provost \& dean of the faculty | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.
Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

## (A) Name and Title

$\cong \cong \cong \subseteq$

$$
\bar{\square}
$$

| (A) Name and Title |  | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation |  |  | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (i) Base compensation | (ii) Bonus \& incentive compensation | (iii) Other reportable compensation |  |  |  |  |
| ERIK CHEEVER | (i) | 91,341. | NONE | 365,038. | 8,473. | 9,509. | 474,361. | NONE |
| 1 PROFESSOR | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ALLISON DORSEY | (i) | 81,107. | NONE | 354,575. | 8,221. | 6,246. | 450,149. | NONE |
| 2 PROFESSOR | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| AMY GRAVES | (i) | 121,235. | NONE | 294,257. | 9,412. | 16,651. | 441,555. | NONE |
| 3 PROFESSOR | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ALLEN KUHARSKI | (i) | NONE | NONE | 390,362. | NONE | NONE | 390,362. | NONE |
| 4 PROFESSOR | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ROBERT PALEY | (i) | NONE | NONE | 390,362. | NONE | NONE | 390,362. | NONE |
| 5 PROFESSOR | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| CARRIE DIENNA | (i) | 154,334. | NONE | NONE | 15,375. | 773. | 170,482. | NONE |
| 6 FORMER ACTING ASST TREASURER | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
| ANDREW FEICK | (i) | 225,878. | NONE | NONE | 22,852. | 27,718. | 276,448. | NONE |
| 7 FORMER CO-INTERIM VP FIN\&ADMIN | (ii) | NONE | NONE | NONE | NONE | NONE | NONE | NONE |
|  | (i) |  |  |  |  |  |  |  |
| 8 | (ii) |  |  |  |  |  |  |  |
|  | (i) |  |  |  |  |  |  |  |
| 9 | (ii) |  |  |  |  |  |  |  |
|  | (i) |  |  |  |  |  |  |  |
| 10 | (ii) |  |  |  |  |  |  |  |
|  | (i) |  |  |  |  |  |  |  |
| 11 | (ii) |  |  |  |  |  |  |  |
|  | (i) |  |  |  |  |  |  |  |
| 12 | (ii) |  |  |  |  |  |  |  |
|  | (i) |  |  |  |  |  |  |  |
| 13 | (ii) |  |  |  |  |  |  |  |
|  | (i) |  |  |  |  |  |  |  |
| 14 | (ii) |  |  |  |  |  |  |  |
|  | (i) |  |  |  |  |  |  |  |
| 15 | (ii) |  |  |  |  |  |  |  |
|  | (i) |  |  |  |  |  |  |  |
| 16 | (ii) |  |  |  |  |  |  |  |

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part
for any additional information.

[^2]DETAIL OF ADDITIONAL BENEFITS PROVIDED
FIRST CLASS TRAVEL
IN GENERAL, IT IS THE COLLEGE'S POLICY THAT FIRST CLASS TRAVEL IS NOT
AUTHORIZED FOR COLLEGE EMPLOYEES TRAVELING ON COLLEGE BUSINESS. HOWEVER,
IN RECOGNITION THAT THE PRESIDENT TYPICALLY WORKS DURING FLIGHTS, ATTENDS AND CANNOT SCHEDULE IN TIME FOR
ADEQUATE REST, THE BOARD OF MANAGERS HAS APPROVED THE USE OF FIRST CLASS
TRAVEL FOR THE PRESIDENT ON DOMESTIC AND INTERNATIONAL FLIGHTS OVER THREE
HOURS IN LENGTH. THIS POLICY EXTENDS TO THE PRESIDENT'S SPOUSE WHEN HE OR
SHE ACCOMPANIES THE PRESIDENT ON BUSINESS TRAVEL. FOR ALL OTHER EMPLOYEES
(FACULTY AND STAFF), FIRST CLASS TRAVEL MUST BE PRE-APPROVED BY THE
PRESIDENT OR THEIR DESIGNATE.
TRAVEL FOR COMPANIONS
IN CERTAIN AUTHORIZED CIRCUMSTANCES THE COLLEGE WILL PAY, OR WILL
Part III Supplemental information for any additional information
MEMBERSHIP DUES WERE PROVIDED TO TWO CLUBS. THE YALE CLUB (IN NEW YORK)
AND THE PENN CLUB (IN PHILADELPHIA) AND ARE TO BE USED, PRIMARILY, FOR

## BUSINESS PURPOSES.

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN PARTICIPATION
SWARTHMORE COLLEGE (THE "COLLEGE") MAINTAINS A SUPPLEMENTAL EXECUTIVE IRC
SECTION 457(F) RETIREMENT PLAN ("SERP") DESIGNED FOR THE PRESIDENT OF THE
COLLEGE. VESTING IN THE SERP WILL OCCUR IF THE PRESIDENT REMAINS AT THE
COLLEGE THROUGH JUNE 30, 2025 (OR DEATH OR PERMANENT DISABILITY PRIOR TO
THEN). THERE WERE NO DISTRIBUTIONS MADE FROM THE SERP PLAN FOR THE JUNE
30, 2023 TAX YEAR.
CERTAIN INDIVIDUALS RECEIVED APPROVED DISCRETIONARY BONUSES AND/OR
INCENTIVE COMPENSATION.

## SCHEDULE $\quad$, PART II

ADDITIONAL INFORMATION
ALL DEferred Compensation figures reported on part il, Column c, Include
employer contributions to a qualified retirement plan.
ERIN BROWNLEE-DELL - OTHER REPORTABLE COMPENSATION FIGURE WAS A MOVING
EXPENSES REIMBURSEMENT
ROBERT GOLDBERG - OTHER REPORTABLE COMPENSATION FIGURE WAS A MOVING
EXPENSES REIMBURSEMENT
ALLEN KUHARSKI - OTHER REPORTABLE COMPENSATION FIGURE WAS AN EARLY
RETIREMENT PAYMENT
RETIREMENT PAYMENT
Schedule J (Form 990) 2022 SWARTHMORE COLLEGE
Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part
for any additional information. or any additional information.
JAMES TERHUNE - NON-TAXABLE BENEFITS FIGURE INCLUDES A HOUSING ALLOWANCE.
VALERIE SMITH - DEFERRED COMPENSATION ALSO INCLUDES ACCRUED LEAVE
COMPENSATION AND BENEFITS.
VALERIE SMITH - NON-TAXABLE BENEFITS FIGURE INCLUDES A HOUSING ALLOWANCE.
SARAH WILLIE-LEBRETON - DEFERRED COMPENSATION ALSO INCLUDES ACCRUED LEAVE
COMPENSATION AND BENEFITS.
(Form 990)

## SCHEDULE K <br> Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, Attach to Form 990.
Go to www.irs.gov/Form990 for instructions a

Go to www.irs.gov/Form990 for instructions and the latest information.
OMB No. 1545-0047
Open to Public
Inspection
Employer identification number
$23-1352683$

| $\begin{array}{c}\text { (h) On } \\ \text { behalf of }\end{array}$ | $\begin{array}{l}\text { (i) Pooled } \\ \text { financing }\end{array}$ |
| :---: | :---: |


| 2 |
| :--- |
| $z$ |
| $y$ |
| $y$ |
| $x$ | $\circ$

8
8
8
8
 (f) Description of purpose
VAR. CAPITAL PROJECTS- SEE PART VI
VAR. CAPITAL PROJECTS- SEE PART VI
REFUNDING PRIOR BOND- SEE PART VI
VAR. CAPITAL PROJECTS- SEE PART VI . Var (e) Issue price

| (c) CUSIP \# | (d) Date issued |  |
| :---: | :---: | :---: |
| 870000JG2 | $07 / 31 / 2013$ |  |
| 870000KJ4 | $07 / 14 / 2015$ |  |
|  |  |  |
| $870000 \mathrm{KY1}$ | $08 / 16 / 2016$ |  |
| 870000LW4 | $08 / 16 / 2016$ |  |

> 23-2243929 23-2243929 23-2243929 D SWARTHMORE COLLEGE BOROUGH AUTHORITY- SERIES 2016B Part II Proceeds
 For Paperwork Reduction Act Notice, see the Instructions for Form 990.
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other 4 Enter the percentage of financed property used in a private business use by entities 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, 6 Total of lines 4 and 5 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations
9 Has the organization established written procedures to ensure that all
nonqualified bonds of the issue are remediated in accordance with the

## Part IV Arbitrage

1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 2 If "No" to line 1, did the following apply?
a Rebate not due yet?.
b Exception to rebate?
c No rebate due?
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed. 3 Is the bond issue a variable rate issue?.
Page 3

 questions on Schedule K. See instructions.路 dentified and . . . . . . . . . . . .

PART I, LINE A: THE PROCEEDS OF THE BONDS ISSUED ON 7/31/2013 WERE USED 2008 ISSUED ON VARIOUS TAX $7 / 29 / 2009$, USED FOR VARIOUS TAX
THE COSTS OF ISSUING THE 2013 BONDS.


PART I, LINE C: THE PROCEEDS OF THE BONDS ISSUED ON 7/19/2016 WERE USED TO ADVANCE REFUND THE 2006A REVENUE BONDS, AND TO FUND THE COSTS OF ISSUING THE 2016A BONDS. PART I, LINE D: THE PROCEEDS OF THE BONDS ISSUED ON 7/19/2016 WILL BE USED FOR VARIOUS TAX-EXEMPT CAPITAL PROJECTS AND TO FUND THE COST OF ISSUING THE 2016B BONDS.
PART I, LINE E: THE PROCEEDS OF THE BONDS ISSUED ON 7/10/2018 WILL BE USED FOR VARIOUS TAX-EXEMPT CAPITAL PROJECTS AND TO FUND THE COST OF ISSUING THE 2018 BONDS.
PART I, LINE F: THE PROCEEDS OF THE BONDS ISSUED ON 8/4/2021 WILL BE USED TO ADVANCE REFUND A PORTION OF THE 2011B REVENUE BONDS, PAR VALUE OF
$\$ 11,595,000$, THE COSTS OF ISSUING THE 2021B REVENUE BONDS, AND VARIOUS
TAX-EXEMPT CAPITAL PROJECTS.
SCHEDULE K, PART II, LINE 3
DETAIL OF TOTAL PROCEEDS FROM ISSUE
INVESTMENT EARNINGS.
THE TOTAL PROCEEDS OF ISSUE REPORTED FOR EACH BOND LISTED INCLUDES
FOR THE 2013 SERIES (ISSUED 07/31/2013) THE TOTAL PROCEEDS OF ISSUE REPORTED INCLUDES TOTAL EARNINGS OF: \$9,974


(Form 990)

## SCHEDULE K <br> Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, Attach to Form 990.
Go to www.irs.gov/Form 990 for instructions a

Go to www.irs.gov/Form990 for instructions and the latest information.
OMB No. 1545-0047
${ }^{2022}$
Employer identification number

| $\begin{array}{c}\text { (h) On } \\ \text { behalf of }\end{array}$ | $\begin{array}{l}\text { (i) Pooled } \\ \text { financing }\end{array}$ |
| :---: | :--- |


 (g) Defeased (f) Description of purpose $\xrightarrow{-}$

D




## ,

## -

1

## 1


 Schedule K (Form 990) 2022
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? . . . . .
c Are there any research agreements that may result in private business use of
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?. 4 Enter the percentage of financed property used in a private business use by entities 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . . . . . . 6 Total of lines 4 and 5 .

8a Has there been a sale or disposition of any of the bond-financed property to a
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations
9 Has the organization established written procedures to ensure that all
nonqualified bonds of the issue are remediated in accordance with the
Part IV Arbitrage
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 2 If "No" to line 1, did the following apply?
a Rebate not due yet?. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
If "Yes" to line 2c, provide in Part VI the date the rebate computation was
If "Yes" to line 2c, provide in Part VI the date the rebate computation was 3 Is the bond issue a variable rate issue?.


SCHEDULE L
(Form 990)

Transactions With Interested Persons
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. Attach to Form 990 or Form 990-EZ.
Department of the Treasury Internal Revenue Service
Name of the organization
SWARTHMORE COLLEGE
Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.
$\left.\begin{array}{l|l|l|l|l}\hline 1 & \text { (a) Name of disqualified person } & \text { (b) Relationship between disqualified person and } \\ \text { organization }\end{array}\right)$

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 $\$$
3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ............. \$
Part II Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of Ioan | (d) fro orga | n to or the zation? | (e) Original principal amount | (f) Balance due | (g) In | fault? | (h) Ap by b comm | roved <br> rd or tee? | $\text { (i) } \mathrm{W}$ agree | itten ent? |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SEE SUPPLEMENTAL PAGE |  |  | To | From |  |  | Yes | No | Yes | No | Yes | No |
| (1) |  |  |  |  |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |  |  |  |  |  |  |
| Total . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$ |  |  |  |  |  |  |  |  |  |  |  |  |

## Part III

Grants or Assistance Benefiting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested <br> person and the organization | (c) Amount of <br> assistance | (d) Type of assistance | (e) Purpose of assistance |
| :--- | :--- | :--- | :--- | :--- |
| (1) |  |  |  |  |
| (2) |  |  |  |  |
| (3) |  |  |  |  |
| (4) |  |  |  |  |
| (5) |  |  |  |  |
| (6) |  |  |  |  |
| (7) |  |  |  |  |
| (8) |  |  |  |  |
| (9) |  |  |  |  |
| (10) |  |  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
Schedule L (Form 990) 2022

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Yes | No |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
| (5) |  |  |  |  |  |
| (6) |  |  |  |  |  |
| (7) |  |  |  |  |  |
| (8) |  |  |  |  |  |
| (9) |  |  |  |  |  |
| (10) |  |  |  |  |  |

## Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

Schedule L (Form 990 or 990-EZ) 2022
Part IV Business Transactions Involving Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Yes | No |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
| (5) |  |  |  |  |  |
| (6) |  |  |  |  |  |
| (7) |  |  |  |  |  |
| (8) |  |  |  |  |  |
| (9) |  |  |  |  |  |
| (10) |  |  |  |  |  |

## Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

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SCHEDULE L, PART II
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$===============$


## Noncash Contributions

Department of the Treasury Internal Revenue Service

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

## Part I Types of Property

|  |  | (a) <br> Check if applicable | (b) <br> Number of contributions or items contributed | (c) <br> Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) <br> Method of determining noncash contribution amounts |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Art - Works of art | X | 1 | 50,000. | FAIR MARKET VALUE |
| 2 | Art - Historical treasures |  |  |  |  |
| 3 | Art - Fractional interests |  |  |  |  |
| 4 | Books and publications. |  |  |  |  |
| 5 | Clothing and household goods |  |  |  |  |
| 6 | Cars and other vehicles. |  |  |  |  |
| 7 | Boats and planes |  |  |  |  |
| 8 | Intellectual property |  |  |  |  |
| 9 | Securities - Publicly traded | X | 65 | 264,408. | FAIR MARKET VALUE |
| 10 | Securities - Closely held stock |  |  |  |  |
| 11 | Securities - Partnership, LLC, or trust interests |  |  |  |  |
| 12 | Securities - Miscellaneous |  |  |  |  |
| 13 | Qualified conservation contribution - Historic structures. $\qquad$ |  |  |  |  |
| 14 | Qualified conservation contribution - Other. |  |  |  |  |
| 15 | Real estate - Residential |  |  |  |  |
| 16 | Real estate - Commercial . |  |  |  |  |
| 17 | Real estate - Other |  |  |  |  |
| 18 | Collectibles |  |  |  |  |
| 19 | Food inventory |  |  |  |  |
| 20 | Drugs and medical supplies |  |  |  |  |
| 21 | Taxidermy. |  |  |  |  |
| 22 | Historical artifacts. |  |  |  |  |
| 23 | Scientific specimens |  |  |  |  |
| 24 | Archeological artifacts |  |  |  |  |
| 25 | Other ( |  |  |  |  |
| 26 | Other $\quad \square$ |  |  |  |  |
| 27 | Other $\quad$ — |  |  |  |  |
| 28 | Other ( ) |  |  |  |  |
| 29 | Number of Forms 8283 received which the organization completed | by the or orm 8283 | ization during the tax Part V, Donee Acknowled | ar for contributions for ment | 29 |

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28 , that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?
b If "Yes," describe the arrangement in Part II.
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?
b If "Yes," describe in Part II.
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.


# Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. 

```
SCHEDULE M, PART I, LINE 32
USE OF THIRD PARTIES
SWARTHMORE COLLEGE MAINTAINS ACCOUNTS AT SEVERAL BROKERAGE FIRMS TO
FACILITATE THE SALE OF ANY NON-CASH CONTRIBUTIONS IT MAY RECEIVE.
SCHEDULE M, PART I, COLUMN (B)
INFORMATION REGARDING NUMBER OF CONTRIBUTIONS
SWARTHMORE COLLEGE IS REPORTING THE AGGREGATE NUMBER OF CONTRIBUTIONS
RECEIVED OF SCHEDULE M, PART I, COLUMN B (NOT THE NUMBER OF ITEMS
RECEIVED) .
```

FORM 990, PART I, LINE $1 \&$ PART III, LINE 1

DETAIL OF ORGANIZATION'S MISSION

```
SWARTHMORE COLLEGE PROVIDES LEARNERS OF DIVERSE BACKGROUNDS A
TRANSFORMATIVE LIBERAL ARTS EDUCATION GROUNDED IN RIGOROUS INTELLECTUAL
INQUIRY AND EMPOWERS ALL WHO SHARE IN OUR COMMUNITY TO FLOURISH AND
CONTRIBUTE TO A BETTER WORLD. WE COMMIT TO THIS MISSION BY:
- OFFERING A ROBUST, LIBERAL ARTS CURRICULUM CONNECTING THE ARTS,
HUMANITIES, NATURAL SCIENCES AND ENGINEERING, SOCIAL SCIENCES, AND
INTERDISCIPLINARY PROGRAMS
- FOSTERING INNOVATIVE RESEARCH AND CREATIVE PRODUCTION AND ENCOURAGING
COLLABORATION AMONG FACULTY, STUDENTS, AND STAFF
- BUILDING A DIVERSE, EQUITABLE, AND INCLUSIVE RESIDENTIAL COMMUNITY THAT
ENRICHES OUR EXPERIENCES AND EXPANDS OUR WORLDVIEWS
- STEWARDING OUR RESOURCES THROUGH INTENTIONAL DAILY AND LONG-TERM
SUSTAINABILITY PRACTICES, HONORING OUR LOCATION ON THE ANCESTRAL LAND OF
THE LENNI LENAPE PEOPLE.
- CREATING OPPORTUNITIES FOR EDUCATION AND GROWTH AMONG FACULTY,
STUDENTS, STAFF, AND ALUMNI BY SHARING IN THE MULTITUDE OF TALENTS OF THE
COLLEGE COMMUNITY, EXPLORING THE BEAUTY OF OUR NATURAL ENVIRONMENT, AND
ACTIVELY ENGAGING IN THE RICH CULTURAL DIVERSITY OF OUR REGION AND OUR
WORLD
- COMMITTING TO PEACE, EQUITY, AND SOCIAL RESPONSIBILITY, ROOTED IN OUR
FOUNDING AS A CO-EDUCATIONAL QUAKER INSTITUTION
```

    MEMBERS FOR THEIR REVIEW.
    $\qquad$
FORM 990, PART VI, LINE 12C
CONFLICT OF INTEREST POLICY
SWARTHMORE COLLEGE HAS TWO CONFLICT OF INTEREST POLICIES--ONE FOR ITS
BOARD MEMBERS AND ONE FOR EMPLOYEES. EACH YEAR ALL MEMBERS OF THE BOARD
RECEIVE A SURVEY REMINDING THEM OF THE POLICY AND REQUESTING DISCLOSURE
OF BUSINESS AND CHARITABLE AFFILIATIONS, TRANSACTIONS WITH THE COLLEGE,
AND ANY POSSIBLE CONFLICTS. LIKEWISE, ALL SUPERVISORY STAFF OF THE
COLLEGE RECEIVES A SURVEY REMINDING THEM OF THE EMPLOYEE CONFLICT OF
INTEREST POLICY AND ASKING THEM FOR OTHER BUSINESS AND CHARITABLE
AFFILIATIONS, TRANSACTIONS WITH THE COLLEGE, AND ANY POSSIBLE CONFLICTS
FOR THEMSELVES OR ANY MEMBER OF THE STAFF REPORTING TO THEM. THE AUDIT
AND RISK MANAGEMENT COMMITTEE OF THE BOARD OF MANAGERS RECEIVES A SUMMARY
OF ALL RESPONSES AND ADDRESSES POSSIBLE CONFLICTS WHICH ARISE.

```
FORM 990, PART VI, LINE 15B
```

    PROCESS FOR DETERMINING OFFICER, DIRECTOR, TRUSTEE AND KEY EMPLOYEE
    COMPENSATION
    THE COMPENSATION COMMITTEE OF THE BOARD OF MANAGERS REVIEWS AND APPROVES
    THE COMPENSATION FOR COMPENSATED OFFICERS, DIRECTORS, AND KEY EMPLOYEES,
    INCLUDING THE PRESIDENT. THE COMMITTEE REVIEWS COMPARATIVE DATA OBTAINED
    FROM AN INDEPENDENT CONSULTANT, CONSULTS WITH THE PRESIDENT REGARDING THE
    PERFORMANCE OF EACH OFFICER, DIRECTOR AND KEY EMPLOYEE THAT REPORTS TO
    THE PRESIDENT AND SETS THE COMPENSATION FOR EACH OF THEM. THE
    COMPENSATION COMMITTEE SEPARATELY REVIEWS THE PERFORMANCE OF THE
    PRESIDENT AND USES COMPARATIVE DATA TO DETERMINE THE PRESIDENT'S
    COMPENSATION FOR THE SUBSEQUENT YEAR. THIS PROCESS IS COMPLETED ANNUALLY.
    ---------------------
    FORM 990, PART VI, LINE 19
AVAILABILITY OF DOCUMENTS TO THE PUBLIC
THE COLLEGE MAKES ITS GOVERNING DOCUMENTS AVAILABLE UPON REQUEST.
THE COLLEGE MAKES ITS CONFLICT OF INTEREST POLICY AVAILABLE VIA THE
COLLEGE'S WEBSITE.
THE COLLEGE MAKES ITS FINANCIAL STATEMENTS AVAILABLE VIA THE COLLEGE'S
WEBSITE.


| SCHEDULE O <br> (Form 990 or 990-EZ) | Supplemental Information to Form 990 or 990-EZ <br> Complete to provide information for responses to specific questions on Form 990 or $990-E Z$ or to provide any additional information. |  | OMB No. 1545-0047 |
| :---: | :---: | :---: | :---: |
|  |  |  | $3(022$ |
| Department of the Treasury Internal Revenue Service | - Attach to Form 990 or 990-EZ. | ov/form990. | Open to Public Inspection |
| Name of the organization |  | Employer identification number |  |
| SWARTHMORE COLLEGE |  | 23-13 | 683 |

FORM 990, PART XI, LINE 9

DETAIL OF OTHER CHANGES IN NET ASSETS OR FUND BALANCES

ASSET IMPAIRMENT

CHANGE IN PRESENT VALUE OF LIFE INCOME FUNDS

CHANGE IN OTHER POST RETIREMENT BENEFITS
$\$(8,818,000)$
Name of the organization
SWARTHMORE COLLEGE
FORM 990, PART III - PROGRAM SERVICE
$==================================$

LINE 4A, PROGRAM SERVICE
SWARTHMORE IS A CO-EDUCATIONAL COLLEGE OF LIBERAL ARTS AND ENGINEERING DEDICATED TO INTELLECTUAL EXPLORATION, ACCESS, AND EDUCATING FOR THE COMMON GOOD. THE AVERAGE ENROLLMENT FOR FISCAL YEAR 2022-23 WAS 1,699. THERE WERE 134 STUDENTS STUDYING ABROAD. OF THE TOTAL STUDENT POPULATION, 1,435 COME FROM ACROSS THE UNITED STATES WHILE 264 COME FROM OTHER NATIONS.

SWARTHMORE'S COMMITMENT TO FINANCIAL AID AND ACCESS IS AT THE CORE OF OUR EDUCATIONAL MISSION. THE COLLEGE STRIVES TO MAKE IT POSSIBLE FOR ALL ADMITTED STUDENTS TO ATTEND SWARTHMORE, REGARDLESS OF THEIR ABILITY TO PAY, AND MEETS 100 PERCENT OF DETERMINED NEED FOR ALL ADMITTED STUDENTS. NEARLY 51 PERCENT OF STUDENTS RECEIVED NEED-BASED SWARTHMORE SCHOLARSHIP AID FROM AN OVERALL FINANCIAL AID EXPENDITURES OF \$52 MILLION. SWARTHMORE'S AID AWARDS CONSIST OF GRANTS (WHICH DO NOT NEED TO BE REPAID) AND THE EXPECTATION THAT STUDENTS WILL WORK IN A PART-TIME CAMPUS-BASED JOB. THE COLLEGE'S FINANCIAL AID AWARDS ARE LOAN-FREE.

SWARTHMORE'S 425-ACRE ARBORETUM CAMPUS INCLUDES THE CRUM WOODS, A NATURALLY WOODED AREA COMPRISING NEARLY THREE-FIFTHS OF THE COLLEGE'S LAND. IN 2015, THE COLLEGE LAUNCHED ITS ENVIRONMENTAL SUSTAINABILITY FRAMEWORK, A SET OF GUIDELINES FOR CAPITAL PROJECTS AND FACILITIES OPERATIONS THAT INCLUDES SUSTAINABLE BUILDING GUIDELINES AND A PROJECT CHECKLIST. THE FOLLOWING YEAR, THE COLLEGE INSTITUTED A CARBON CHARGE THAT PROVIDES FUNDING FOR CAMPUS INITIATIVES AND PROJECTS THAT INCREASE ENERGY CONSERVATION AND EFFICIENCY AND PROMOTE RENEWABLE ENERGY. SWARTHMORE WAS HONORED TO RECEIVE A 2017 SUSTAINABLE CAMPUS EXCELLENCE AWARD IN THE INNOVATIVE COLLABORATION CATEGORY FROM THE INTERNATIONAL SUSTAINABLE CAMPUS NETWORK FOR OUR CARBON CHARGE PROGRAM.

SWARTHMORE COLLEGE IS COMMITTED TO THE PRINCIPLE OF EQUAL OPPORTUNITY FOR ALL QUALIFIED PERSONS, WITHOUT DISCRIMINATION AGAINST ANY PERSON BY REASON OF SEX, RACE, COLOR, AGE, RELIGION, NATIONAL ORIGIN, HANDICAP, OR SEXUAL ORIENTATION. THIS POLICY IS CONSISTENT WITH RELEVANT GOVERNMENTAL STATUES AND REGULATIONS, INCLUDING THOSE PURSUANT TO TITLE IX OF THE FEDERAL EDUCATION AMENDMENTS OF 1972 AND SECTION 504 OF THE FEDERAL REHABILITATION ACT OF 1973.

| NAME AND ADDRESS | DESCRIPTION OF SERVICES | COMPENSATION |
| :---: | :---: | :---: |
| WARFEL CONSTRUCTION |  |  |
| 1110 ENTERPRISE ROAD |  |  |
| EAST PETERSBURG, PA 17520 | BUILDING SERVICES | 22,345,738. |
| P AGNES INC |  |  |
| 2101 PENROSE AVENUE |  |  |
| PHILADELPHIA, PA 19145 | BUILDING SERVICES | $2,357,138$. |
| THE LANDTEK GROUP INC |  |  |
| 105 SWEENEYDALE AVENUE |  |  |
| BAY SHORE, NY 11706 | BUILDING SERVICES | $2,156,745$. |
| LF DRISCOLL COMPANY LLC |  |  |
| 401 CITY LINE AVENUE |  |  |
| BALA CYNWYD, PA 19004 | BUILDING SERVICES | 2,003,535. |
| CTC CONSTRUCTION MANAGEMENT INC |  |  |
| 3020 RICKERT ROAD |  |  |
| PERKASIE, MA 18944 | BUILDING SERVICES | 1,614,478. |

Related Organizations and Unrelated Partnerships
complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37, Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

Schedule R (Form 990) 2022


Schedule R (Form 990) 2022
Page 4

| Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships. |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) <br> Predominant income (related, unrelated, excluded from tax under sections 512-514) | (e) <br> Are all partners <br> slection <br> $501(c)(3)$ <br> organizations? |  | (f) <br> Share of total income | (g) <br> Share of end-of-year assets | $(\mathbf{h})$ <br> Disproportionate <br> allocations? <br>  |  | $\begin{aligned} & \text { Code } \stackrel{\text { (i) }}{V} \text { - UBI } \\ & \text { amount in box } 20 \\ & \text { of Schedule K-1 } \\ & \text { (Form 1065) } \end{aligned}$ | (j) General or managing partner? |  | (k) Percentage ownership |
|  |  |  |  | Yes | No |  |  | Yes | No |  | Yes | No |  |
| (1) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| (10) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (11) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (12) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (13) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (14) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (15) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (16) |  |  |  |  |  |  |  |  |  |  |  |  |  |

Part VII Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.


[^0]:    2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501 (c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501 (c)(3) equivalency letter . . . Enter total number of other organizations or entities

[^1]:    SCHEDULE F, PART I, LINE 2

[^2]:    SCHEDULE J, LINE 1A

