Form 8879-TE

IRS e-file Signature Authorization

OMB No. 1545-0047

Department of the Treasury

Do not send to the IRS. Keep for your records.

Go to www.irs.gov/Form8879TE for the latest information. Internal Revenue Service EIN or SSN 23-1352683 SWARTHMORE COLLEGE Name and title of officer or person subject to tax ROBERT GOLDBERG, VP FINANCE & ADMIN Type of Return and Return Information Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here b Total revenue, if any (Form 990, Part VIII, column (A), line 12) 1b b Total revenue, if any (Form 990-EZ, line 9)........ 2b 2a Form 990-EZ check here Form 1120-POL check here . . b Tax based on investment income (Form 990-PF, Part V, line 5). . . . Form 990-PF check here 5a Form 8868 check here.... b Total tax (Form 990-T, Part III, line 4) 6b 6a Form 990-T check here 7a Form 4720 check here.... b FMV of assets at end of tax year (Form 5227, Item D). 8b Form 5227 check here.... b Tax due (Form 5330, Part II, line 19) 9b Form 5330 check here. b Amount of credit payment requested (Form 8038CP, Part III, line 22) .10b 10a Form 8038-CP check here . . . Part II Declaration and Signature Authorization of Officer or Person Subject to Tax Under penalties of perjury, I declare that $\lfloor X \rfloor$ I am an officer of the above entity or $\lfloor L \rfloor$ I am a person subject to tax with respect to (name , (EIN) 23 - 1352683 and that I have examined a copy of the of entity) SWARTHMORE COLLEGE 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X I authorize PWC US TAX LLP to enter my PIN Enter five numbers, but on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this refun that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my, PIN on the return's disclosure consent screen. Signature of officer or person subject to tax Part III Certification and Authentication ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So

Form 8879-TE (2022)

For Privacy Act and Paperwork Reduction Act Notice, see back of form.

JSA 2X3008 2.000

ERO's signature

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

2022

Open to Public Inspection

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		e 2022 calen	l ıdar year. c					/01/2		and en				06/30/2023				
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		empt status:	X 501(c		501(c) () (insert	t no.)	4947	(a)(1) or		527	4				ti dettoria.	
	Websi		ARTHMORE		T	Τ		T			T		H(c) Gro					
		of organization:		oration	Trust	Associ	ation	Other			L Yes	ar of forma	tion: 186	04 IVI 3	State	or legal d	omicile:	PA
P	art I	Summai																
	1	Briefly descr	ribe the org	janization's	s mission	or most	significa	nt activiti	es :S	EE SC	HEDUI	LE O						
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ver	2	Check this b	oox 🔝 i	f the org	anization	discon	tinued i	ts opera	ations (or dispo	osed o	f more	than 25	% of	its r	net asse	ts.	
	3	Number of v	voting mem	bers of the	e governir	ng body (Part VI, I	ine 1a)						'	3			34
ං ජ ග	4	Number of it	ndependen	t voting m	embers o	f the gov	verning b	ody (Par	t VI, line	:1b)		<i></i>			4			34
itie	5	Total number	er of individ	luals emple	oyed in ca	alendar y	ear 2022	2 (Part V,	line 2a)						5		2	751
Activities &	6	Total numbe	er of volunte	eers (estim	ate if nece	essary)									6		1	,054
Ā	7a	Total unrela	ited busines	ss revenue	from Part	VIII, coli	umn (C),	line 12							7a	5	,844	,706.
	b	Net unrelate	ed business	taxable in	come fror	n Form 9	990-T, Pa	art I, line	11					<u>.</u>	7b			NON
			· · · · · · · · · · · · · · · · · · ·										Prior `	Year		Cu	rrent Y	ear
•	8	Contribution	ns and gran	ts (Part VII	I, line 1h)							🗀	24,72	29,00	00.	21	,864	,000.
Revenue	9	Program ser											120,40	09,00	0.0	127	,754	,000.
e ve	10	Investment i										· -	264,3			112	,013	,103.
ď	11	Other reven	,											61,82				,095.
	12	Total revenu	•										417,2					,198.
	13	Grants and											47,28				-	,000.
	14	Benefits pai		•	•										ONE	***************************************	,	NON
	15	Salaries, oth		-									113,10				. 291	,527.
Expenses		Professiona	•		' '	•		,						73,5				3,158
ben		Total fundra		-								• •		1010.				, 100
X												-	93,8	01 21	10	95	336	,121.
	17	Other expen											254,40					,806.
	18	Total expens			. ,				•				162,8			270		,392.
_ u	19	Revenue les	ss expense	s. Subtract	line 18 fr	om line	12						nning of C			Er	id of Ye	
Net Assets or Fund Balances		-		10)														
sse 3ala	20	Total assets		,									462,90					
g X	21	Total liabiliti		,									446,4					,000.
		Net assets of		ances. Sul	otract line	21 from	line 20.		<u></u>	· · · ·	<u> </u>] 3,	016,4	92,00	<i>.</i>	3,022	,262	,000.
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Sig		Signature of o	officer	<i>y</i> "									D	ate	-	•		
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For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2022)

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

,	form, visit www.irs.gov/e-file-providers/e-file		1 1 /	ore deta	ans on the	electronic
	6-Month Extension of Time. Only sub		,			
	ions required to file an income tax return oth			erships,	, REMICs,	and trusts
must use Fo	orm 7004 to request an extension of time to f	ile income t	ax returns.			
Type or	Name of exempt organization or other filer, see it	nstructions.	Taxpayer identif	cation n	umber (TIN)
print	SWARTHMORE COLLEGE			23-135	2683	
File by the	Number, street, and room or suite no. If a P.O. b	ox, see instru	uctions.			
due date for filing your	500 COLLEGE AVENUE					
return. See	City, town or post office, state, and ZIP code. For	or a foreign a	ddress, see instructions.			
instructions.	SWARTHMORE, PA 19081					
Enter the Re	eturn Code for the return that this application	is for (file a	separate application for each return)			0 1
Applicatio	n	Return	Application			Return
Is For		Code	Is For			Code
Form 990 (or Form 990-EZ	01	Form 990-T (corporation)			07
Form 990-	BL	02	Form 1041-A			08
Form 4720	(individual)	03	Form 4720 (other than individual)			09
Form 990-		04	Form 5227			10
	Form 990-T (sec. 401(a) or 408(a) trust)					11
Form 990-			12			
• If this is for the whole	e No. (610) 328-7686 Inization does not have an office or place of ker a Group Return, enter the organization's for e group, check this box In a le names and TINs of all members the extense	ousiness in t ur digit Grou it is for par	up Exemption Number (GEN)		If this	is
the c ▶ □ ▶ □	uest an automatic 6-month extension of time organization named above. The extension is for all calendar year 20 or tax year beginning JULY 1	or the organ	nization's return for: 22 , and ending JUNE, 3)		
	e tax year entered in line 1 is for less than 12 hange in accounting period					
any i	s application is for Forms 990-BL, 990-PF, nonrefundable credits. See instructions.			За	\$	0
estin	is application is for Forms 990-PF, 990-T, nated tax payments made. Include any prior	year overpa	yment allowed as a credit.	3b	\$	0
using	nce due. Subtract line 3b from line 3a. Ind g EFTPS (Electronic Federal Tax Payment Sy	stem). See i	nstructions.	3с	-	0
Caution: If you instructions.	ou are going to make an electronic funds withdraw	al (direct deb	it) with this Form 8868, see Form 8453-EO a	nd Form	n 8879-EO 1	for payment

Form 990 (2022) Page 2 Part III **Statement of Program Service Accomplishments** Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: SEE SCHEDULE O 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ______ Yes __X No If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?..... If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ 211,591,959. including grants of \$ 51,792,000.) (Revenue \$ SEE SCHEDULE O **4b** (Code: including grants of \$ including grants of \$) (Revenue \$ **4c** (Code: 4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$ 4e Total program service expenses 211,591,959.

JSA 2E1020 1.000 Form **990** (2022) 29294N 532A V22-7.11

Form 990 (2022)

Part IV Checklist of Required Schedules

Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	40	3.7	
44	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
2	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes,"</i>			
u	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more	1.0		
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	140	Λ	
13	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other	10		21
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	1.0		
•	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х

JSA 2E1021 1.000

Form 990 (2022)

Part IV Checklist of Required Schedules (continued)

 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic indipart IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	on of the inpensated	22 23 24a 24b 24c 24d 25a 25b	X X X X X X X	X
 Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation organization's current and former officers, directors, trustees, key employees, and highest contemployees? If "Yes," complete Schedule J. Did the organization have a tax-exempt bond issue with an outstanding principal amount of m \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer through 24d and complete Schedule K. If "No," go to line 25a. Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during to defease any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excest transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I. Is the organization aware that it engaged in an excess benefit transaction with a disqualified person year, and that the transaction has not been reported on any of the organization's prior Forms 990 of If "Yes," complete Schedule L, Part I. Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to a or former officer, director, trustee, key employee, creator or founder, substantial contributor controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III. Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Pa	on of the inpensated	23 24a 24b 24c 24d 25a	X X X	
 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation organization's current and former officers, directors, trustees, key employees, and highest contemployees? If "Yes," complete Schedule J. 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of ntemplate states and the state of the year, that was issued after December 31, 2002? If "Yes," answer through 24d and complete Schedule K. If "No," go to line 25a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an except transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I. b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person year, and that the transaction has not been reported on any of the organization's prior Forms 990 of If "Yes," complete Schedule L, Part I. 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to a or former officer, director, trustee, key employee, creator or founder, substantial contributor, controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. 27 Did the organization provide a grant or other assistance to any current or former officer, director, tremployee, creator or founder, substantial contributor or employee thereof, a grant selection of member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III. 28 Was the organization a party to	on of the inpensated	23 24a 24b 24c 24d 25a	X X X	
organization's current and former officers, directors, trustees, key employees, and highest conemployees? If "Yes," complete Schedule J	npensated nore than lines 24b g the year ss benefit in a prior r 990-EZ? ny current or 35% ustee, key committee v of these	24a 24b 24c 24d 25a	X X X	
 employees? If "Yes," complete Schedule J. 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of m \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer through 24d and complete Schedule K. If "No," go to line 25a. b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding escrow at any time during to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excest transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I. b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person year, and that the transaction has not been reported on any of the organization's prior Forms 990 of If "Yes," complete Schedule L, Part I. Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to a or former officer, director, trustee, key employee, creator or founder, substantial contributor controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection of member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III. Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filling thresholds, conditions, and exceptions): a A current or for	nore than lines 24b g the year ss benefit in a prior r 990-EZ? ny current or 35% ustee, key committee r of these	24a 24b 24c 24d 25a	X X X	
 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of n \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer through 24d and complete Schedule K. If "No," go to line 25a	g the year ss benefit in a prior r 990-EZ? ny current or 35% ustee, key committee r of these	24a 24b 24c 24d 25a	X X X	
\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer through 24d and complete Schedule K. If "No," go to line 25a	g the year ss benefit in a prior r 990-EZ? ny current or 35% ustee, key committee y of these	24c 24c 24d 25a	X X X	
 through 24d and complete Schedule K. If "No," go to line 25a	g the year ss benefit in a prior r 990-EZ? ny current or 35% ustee, key committee r of these	24c 24c 24d 25a	X X X	
 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?. c Did the organization maintain an escrow account other than a refunding escrow at any time during to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excest transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I. b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person year, and that the transaction has not been reported on any of the organization's prior Forms 990 of If "Yes," complete Schedule L, Part I. Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to a or former officer, director, trustee, key employee, creator or founder, substantial contributor, controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, we member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III. Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filling thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial continyes," complete Schedule L, Part IV. 	g the year	24c 24c 24d 25a	X X X	
 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?. c Did the organization maintain an escrow account other than a refunding escrow at any time during to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excest transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I. b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person year, and that the transaction has not been reported on any of the organization's prior Forms 990 of If "Yes," complete Schedule L, Part I. Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to a or former officer, director, trustee, key employee, creator or founder, substantial contributor, controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, we member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III. Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filling thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial continyes," complete Schedule L, Part IV. 	g the year	24c 24d 25a 25b	X	
 c Did the organization maintain an escrow account other than a refunding escrow at any time during to defease any tax-exempt bonds?	g the year	24d 25a 25b	X	
to defease any tax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?. 25 a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excest transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	ss benefit in a prior r 990-EZ? ny current or 35% ustee, key committee r of these	24d 25a 25b	X	
 d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?. 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excert transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	ss benefit in a prior r 990-EZ? ny current or 35% ustee, key committee r of these	24d 25a 25b	X	
 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excest transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	ss benefit in a prior r 990-EZ? ny current or 35% ustee, key committee r of these	25a 25b		
transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person year, and that the transaction has not been reported on any of the organization's prior Forms 990 of If "Yes," complete Schedule L, Part I	in a prior r 990-EZ? ny current or 35% ustee, key committee v of these	25b	X	
 b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person year, and that the transaction has not been reported on any of the organization's prior Forms 990 of If "Yes," complete Schedule L, Part I	in a prior r 990-EZ? ny current or 35% ustee, key committee r of these	25b	X	
year, and that the transaction has not been reported on any of the organization's prior Forms 990 of If "Yes," complete Schedule L, Part I	r 990-EZ? ny current or 35% ustee, key committee r of these		X	X
 If "Yes," complete Schedule L, Part I. Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to a or former officer, director, trustee, key employee, creator or founder, substantial contributor controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. Did the organization provide a grant or other assistance to any current or former officer, director, truemployee, creator or founder, substantial contributor or employee thereof, a grant selection of member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III. Was the organization a party to a business transaction with one of the following parties (see the Separt IV, instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial continger, "complete Schedule L, Part IV. 	ny current or 35% ustee, key committee		X	X
 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to a or former officer, director, trustee, key employee, creator or founder, substantial contributor, controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II.</i> Did the organization provide a grant or other assistance to any current or former officer, director, truemployee, creator or founder, substantial contributor or employee thereof, a grant selection of member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? <i>If "Yes," complete Schedule L, Part III</i>	ny current or 35% ustee, key committee of these		Х	
or former officer, director, trustee, key employee, creator or founder, substantial contributor, controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II 27 Did the organization provide a grant or other assistance to any current or former officer, director, truemployee, creator or founder, substantial contributor or employee thereof, a grant selection of member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III	or 35% ustee, key committee / of these	26	Х	
 controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to any current or former officer, director, the employee, creator or founder, substantial contributor or employee thereof, a grant selection of member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III	ustee, key committee of these	26	Х	
 Did the organization provide a grant or other assistance to any current or former officer, director, treemployee, creator or founder, substantial contributor or employee thereof, a grant selection of member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III	ustee, key committee / of these	20	A	
employee, creator or founder, substantial contributor or employee thereof, a grant selection of member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III	committee of these			
member, or to a 35% controlled entity (including an employee thereof) or family member of any persons? If "Yes," complete Schedule L, Part III	of these			
persons? If "Yes," complete Schedule L, Part III				
 Was the organization a party to a business transaction with one of the following parties (see the Separt IV, instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial context. "Yes," complete Schedule L, Part IV	_			
Part IV, instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial cont "Yes," complete Schedule L, Part IV		27		X
a A current or former officer, director, trustee, key employee, creator or founder, or substantial cont "Yes," complete Schedule L, Part IV	cnedule L,			
"Yes," complete Schedule L, Part IV				
b A family member of any individual described in line 28a? If "Yes." complete Schedule L. Part IV		28a		X
		28b		X
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a of the controlled entity of one or more individuals and/or organizations described in line 28a of the controlled entity of one or more individuals and/or organizations described in line 28a of the controlled entity of one or more individuals and/or organizations described in line 28a of the controlled entity of one or more individuals and/or organizations described in line 28a of the controlled entity of one or more individuals and/or organizations described in line 28a of the controlled entity of one or more individuals and/or organizations described in line 28a of the controlled entity of one or more individuals and/or organizations described in line 28a of the controlled entity of the con				
"Yes," complete Schedule L, Part IV		28c		X
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule		29	Χ	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or				
conservation contributions? If "Yes," complete Schedule M		30	Х	
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedul	_	31		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?				
complete Schedule N, Part II		32		Χ
33 Did the organization own 100% of an entity disregarded as separate from the organization under R				
sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		33	Χ	
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R,				
or IV, and Part V, line 1		34	Χ	
35a Did the organization have a controlled entity within the meaning of section $512(b)(13)$?	_	35a	Х	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction	on with a			
controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		35b	Х	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-				
related organization? If "Yes," complete Schedule R, Part V, line 2		36		Χ
37 Did the organization conduct more than 5% of its activities through an entity that is not a related or	_			
and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part	· VI	37		Χ
On Did the appearant of a complete Cabradata Company and a control of the Cabradata Ca				
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines		38	Χ	
19? Note: All Form 990 filers are required to complete Schedule O				
19? Note: All Form 990 filers are required to complete Schedule O Part V Statements Regarding Other IRS Filings and Tax Compliance		·		
19? Note: All Form 990 filers are required to complete Schedule O		,		
19? Note: All Form 990 filers are required to complete Schedule O			Yes	. No
19? Note: All Form 990 filers are required to complete Schedule O	2,340			No
19? Note: All Form 990 filers are required to complete Schedule O	2,340 NONE			No
19? Note: All Form 990 filers are required to complete Schedule O	2,340 NONE ndors and			No

JSA 2E1030 2.000

Form 990 (2022) Page 5 Part V Yes Nο Statements Regarding Other IRS Filings and Tax Compliance (continued) 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. . L 2b Χ b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Χ 3a Did the organization have unrelated business gross income of \$1,000 or more during the year?....... Χ b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, Χ a financial account in a foreign country (such as a bank account, securities account, or other financial account)?... **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Χ 5a 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?....... Χ **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ organization solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a Χ b If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Χ 7e Χ e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f 7g g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7h h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?... Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 sponsoring organization have excess business holdings at any time during the year?........... Sponsoring organizations maintaining donor advised funds. 9a a Did the sponsoring organization make any taxable distributions under section 4966? **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?...... 10 Section 501(c)(7) organizations. Enter: b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: b Gross income from other sources. (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. 13a a Is the organization licensed to issue qualified health plans in more than one state?......... Note: See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which Χ 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or 15 If "Yes," see the instructions and file Form 4720, Schedule N. 16 Χ Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities 17 that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.

Form 990 (2022) SWARTHMORE COLLEGE 23-1352683 Page **6**

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year <u>1a</u> 34			
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 34			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			ĺ
	one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	-
b	Each committee with authority to act on behalf of the governing body?	8b	X	<u> </u>
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
Cooti	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9	١	X
Secu	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	<i>.)</i> Yes	No
		10a		X
	Did the organization have local chapters, branches, or affiliates?	IVa		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		ĺ
44-	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	Х	
_	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe on Schedule O the process, if any, used by the organization to review this Form 990.	ıια	21	
b 122	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>	12a	Х	
12a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
b	rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes,"</i>			
·	describe on Schedule O how this was done	12c	Х	ĺ
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
. •	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	on C. Disclosure	, 0-	D.3	
17	List the states with which a copy of this Form 990 is required to be filed CA, KY, MD, MA, MI, NH, NJ, NY, OI			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-	(sec	tion 5	01(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X			
4.5				
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of	ınter	est p	olicy,
20	and financial statements available to the public during the tax year.	•		
20	State the name, address, and telephone number of the person who possesses the organization's books and record CARRIE DIENNA 500 COLLEGE AVENUE SWARTHMORE, PA 19081	S		

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(610)328-7686

Form 990 (2022) SWARTHMORE COLLEGE 23-1352683 Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

___ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any	box,	unles er and	Pos neck s pe	erson	e than o	an tee)	(D) Reportable compensation from the organization (W-2/	(E) Reportable compensation from related organizations (W-2/	(F) Estimated amount of other compensation from the	
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	1099-MISC/ 1099-NEC)	1099-MISC/ 1099-NEC)	organization and related organizations	
(1) VALERIE SMITH	40.00										
PRES./EX OFFICIO BOARD MEMBER	NONE	Х		Χ				669,207.	NONE	375,783.	
(2) MARK C. AMSTUTZ	40.00										
CHIEF INVESTMENT OFFICER	NONE			Χ				445,115.	NONE	52 , 890.	
(3) ELIZABETH BOLUCH-WOOD	40.00										
VP OF COLLEGE ADVANCEMENT	NONE			Χ				440,404.	NONE	54,613.	
(4) ERIK CHEEVER	40.00										
PROFESSOR	NONE					Х		456,379.	NONE	17,982.	
(5) ALLISON DORSEY	40.00										
PROFESSOR	NONE					Х		435,682.	NONE	14,467.	
(6) AMY GRAVES	40.00										
PROFESSOR	NONE					Х		415,492.	NONE	26,063.	
(7) FRANK C. GRUNSEICH	40.00										
DIRECTOR OF INVESTMENTS	NONE				Х			360,383.	NONE	58 , 357.	
(8) SARAH WILLIE-LEBRETON	40.00										
PROVOST & DEAN OF THE FACULTY	NONE			Χ				300,286.	NONE	111,856.	
(9) ALLEN KUHARSKI	40.00										
PROFESSOR	NONE					Х		390,362.	NONE	NONE	
(10) ROBERT PALEY	40.00										
PROFESSOR	NONE					Х		390,362.	NONE	NONE	
(11) ROBERT GOLDBERG	40.00										
VP FINANCE & ADMIN & TREASURER	NONE			Χ				321,357.	NONE	26,445.	
(12) ANDREW HIRSCH	40.00										
VP FOR COMMUNICATIONS	NONE			Χ				291,008.	NONE	55 , 722.	
(13) JAMES TERHUNE	40.00										
VP FOR STDNT AFF (UNTIL 12/22)	NONE			Χ				269,665.	NONE	59,550.	
(14) JAMES L. BOCK III	40.00										
VP AND DEAN OF ADMISSIONS	NONE			Χ				252,284.	NONE		
										Form 990 (2022)	

Form 990 (2022) Page **8**

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y Em	ıplo	ye	es,	and I	ligl	hest Compensat	ed Employees (d	continued)
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	box, office	unles r and	neck ss pe d a d	rson	e than c is both or/trust	an ee)	Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) BETH GLASSMAN	40.00									
VP HUMAN RESOURCES	NONE			Χ				246,990.	NONE	54,671.
16) SHARMAINE BRADHAM LAMAR, ESQ. GENERAL COUNSEL	40.00 NONE			Χ				231,348.	NONE	64 , 117.
17) ANDREW FEICK	40.00									
FORMER CO-INTERIM VP FIN&ADMIN	NONE						Χ	225,878.	NONE	50,570.
18) TOMOKO SAKOMURA	40.00									
INT. VP FOR STDNT (AS OF 1/23)	NONE			Χ				199,562.	NONE	45,800.
19) ALICE TURBIVILLE	40.00									
ASSISTANT TREASURER	NONE			Χ				191,306.	NONE	40,167.
20) ERIN BROWNLEE DELL	40.00									
CHIEF OF STAFF & SECRETARY	NONE			Χ				179,932.	NONE	32,221.
21) BRADLEY KOCH	40.00									
DIRECTOR OF ATHLETICS	NONE			Χ				180,156.	NONE	8,467.
22) ROBIN HUNTINGDON SHORES	40.00									
ASSISTANT SECRETARY	NONE			Χ				141,520.	NONE	36,149.
23) CARRIE DIENNA	40.00									
FORMER ACTING ASST TREASURER	NONE						Χ	154,334.	NONE	16,148.
24) JASON PARKHILL	40.00									
CHIEF INFORMATION OFFICER	NONE			Χ				101,727.	NONE	18,031.
25) LESLIE ABBEY	4.00									
TRUSTEE	NONE	Х						NONE	NONE	
1b Sub-total							\blacktriangleright	7,290,739.	NONE	1,296,796.
c Total from continuation sheets to Part VII, S	ection A .						\blacktriangleright	NONE	NONE	NONE
d Total (add lines 1b and 1c)								, ,	NONE	1,296,796.
2 Total number of individuals (including but not reportable compensation from the organization		hose I	liste	d al		e) who	o re	ceived more than	\$100,000 of	
										Yes No

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form 990 (2022)

Part VII Section A. Officers, Directors, Tr	rustees, Ke	y En	ıplo	ye	es,	and I	Hig	hest Compensat	ed Employees (c	ontinued)
(A)	(B)			((C)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	ition more	e than control Highest compensated employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
26) WILLIAM BOULDING	4.00					<u> </u>				
TRUSTEE	NONE	X						NONE	NONE	NONE
27) DAVID G. BRADLEY	2.00									
TRUSTEE	NONE	X						NONE	NONE	NONE
28) JOHN P. CHEN	2.00							-	-	-
TRUSTEE	NONE	X						NONE	NONE	NONE
29) THOM COLLINS	4.00							-	-	-
TRUSTEE	NONE	X						NONE	NONE	NONE
30) ELIZABETH ECONOMY	4.00									
TRUSTEE	NONE	Х						NONE	NONE	NONE
31) LAUREN C. GLANT	2.00									
TRUSTEE	NONE	Х						NONE	NONE	NONE
32) THOMAS W.T. HARTNETT	4.00									
TRUSTEE	NONE	Х						NONE	NONE	NONE
33) MARILYN HOLIFIELD	2.00									
TRUSTEE	NONE	Х						NONE	NONE	NONE
34) S. LESLIE JEWETT	2.00									
TRUSTEE	NONE	Х						NONE	NONE	NONE
35) ELEANOR JOSEPH	4.00									
TRUSTEE	NONE	Х						NONE	NONE	NONE
36) JAKY JOSEPH	4.00									
TRUSTEE	NONE	X						NONE	NONE	NONE
c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	t limited to t	 	· ·	 	 		► ► o re	ceived more than	\$100,000 of	
reportable compensation from the organization	on 🕨									
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Scheo										Yes No
4 For any individual listed on line 1a, is the organization and related organizations g										

	action B. Independent Contractors
	for services rendered to the organization? If "Yes," complete Schedule J for such person
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Page 8 Form 990 (2022)

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	plo	ye	es,	and I	lig	hest Compensat	ed Employees (c	ontinue	d)	
(A)	(B)				C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for	box,	unle	heck ss pe d a d	erson	e than o is both tor/trust	an ee)	Reportable compensation from the	Reportable compensation from related organizations	amo o	imated ount of other ensatio	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orga and	m the nization related nization	
37) HAROLD KALKSTEIN	6.00											
CHAIR	NONE	X		Χ				NONE	NONE		1	NONE
38) LUCY LANG	2.00											
TRUSTEE	NONE	X						NONE	NONE		1	NONE
39) EDGAR LEE	2.00											
TRUSTEE	NONE	X						NONE	NONE		1	NONE
40) CINDI LEIVE	4.00											
TRUSTEE	NONE	X						NONE	NONE		1	NONE
41) SABRINA MARTINEZ	4.00											
TRUSTEE	NONE	X						NONE	NONE		1	NONE
42) COREY MULLOY	2.00											
TRUSTEE	NONE	X						NONE	NONE		1	NONE
43) NICOLE O'DELL ODIM	4.00											
TRUSTEE	NONE	X						NONE	NONE		1	NONE
44) CATHYRN POLINSKY	2.00											
TRUSTEE	NONE	X						NONE	NONE		1	NONE
45) ASAHI POMPEY	2.00											
TRUSTEE	NONE	X						NONE	NONE		N	NONE
46) H. VINCENT POOR	4.00											
TRUSTEE	NONE	X						NONE	NONE		1	NONE
47) DAWN PORTER	2.00											
TRUSTEE	NONE	X						NONE	NONE		N	NONE
1b Sub-total							>					
d Total (add lines 1b and 1c)												
Total number of individuals (including but not reportable compensation from the organization)	limited to t						o re	ceived more than	\$100,000 of			
											Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	er, directo	or, or	tru	uste	e,	key e	emp	oloyee, or highes	compensated	3		
4 For any individual listed on line 1a, is the										3		

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form 990 (2022) Page **8**

TRUSTEE	
A8 DOROTHY ROBINSON	ated nt of er
TRUSTEE	the zation lated
4.90	
TRUSTEE	NONE
TRUSTEE	
TRUSTEE	NONE
TRUSTEE NONE X NONE NONE 52) SALEM D. SHUCHMAN 4.00 TRUSTEE NONE X NONE NONE 53) JAMES SNIFES 4.00 TRUSTEE NONE X NONE NONE 54) THOMAS E. SPOCK 4.00 TRUSTEE NONE X NONE NONE 55) SUJATHA A. SRINIVASAN 6.00 VICE-CHAIR NONE X NONE NONE 56) BRYAN WOLF 2.00 TRUSTEE NONE X NONE NONE 57) BRIAN WONG 2.00 TRUSTEE NONE X NONE NONE 58) WINSTON ZEE NONE X NONE NONE TRUSTEE NONE X NONE NONE 58) WINSTON ZEE 4.00 TRUSTEE NONE X NONE NONE TRUSTEE NONE X N	
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TRUSTEE NONE X NONE NONE NONE NONE NONE NONE	NONE
TRUSTEE NONE X NONE NONE Stock	
Studenthal A. Srinivasan 6.00 Vice-chair None X X None None None State None None None None State None X None None None State None None None State None X None None None State None None None None None State None	NONE
VICE-CHAIR NONE X X NONE NONE TRUSTEE NONE X NONE NONE TRUSTEE TRUSTEE NONE NONE TRUSTEE NONE TRUSTEE NONE NONE TRUSTEE NONE NONE TRUSTEE NONE NONE TRUSTEE NONE NONE NONE	
TRUSTEE NONE X NONE NONE TRUSTEE NONE NONE TRUSTEE NONE X NONE NONE TRUSTEE NONE TRUSTEE NONE TRUSTEE NONE NONE NONE TRUSTEE NONE NONE NONE NONE N	NONE
TRUSTEE NONE X NONE NONE TRUSTEE NONE NONE TRUSTEE NONE NONE TRUSTEE NONE X NONE NONE TRUSTEE NONE TRUSTEE NONE NONE TRUSTEE NONE TRUS	
TRUSTEE NONE X NONE NONE TRUSTEE 4.00 NONE X NONE NONE TRUSTEE NONE TRUSTEE NONE NONE TRUSTEE NONE TRUSTEE NONE TRUSTEE NONE NONE NONE NONE NONE TRUSTEE NONE TRUSTEE NONE NONE NONE TRUSTEE NONE NONE NONE NONE NONE TRUSTEE NONE NONE NONE NONE NONE NONE NONE	NONE
TRUSTEE 1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated	
TRUSTEE NONE X NONE NONE 1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)	NONE
1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Y 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated	
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)	NONE
reportable compensation from the organization ► 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated	
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated	
employee on this tat. It ree, complete concade or or cach marriaga.	es No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form 990 (2022)

Part VII S	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)											
	(A) Name and title	(B) (C) Average Position (do not check more than box, unless person is bot officer and a director/tru		is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reporta compensati relate organiza	on from ed	(F) Estimated amount of other compensation			
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC		from the organization and related organizations
59) BOHEE	YOON	2.00										
TRUSTEE/E	X OFFIC. BOARD MEMBER	NONE	X						NONE		NONE	NON.
												
												
		ļ 										
d Total (ad	m continuation sheets to Part VII, S d lines 1b and 1c)	Section A						> >				
	ber of individuals (including but not e compensation from the organizatio		hose	liste	d a	bov	e) who	re	ceived more than	\$100,000	of	
3 Did the	organization list any former office on line 1a? <i>If</i> "Yes," <i>complete Sched</i>	cer, directo										Yes No
4 For any i organizat	ndividual listed on line 1a, is the ion and related organizations gr	sum of repeater than	oortab	ole o	om 00?	per	sation	າ ar ເ," ເ	nd other compens	sation from le <i>J for</i>	the such	
5 Did any	oerson listed on line 1a receive or es rendered to the organization? <i>If "</i> Y	accrue co	mpen	sati	on '	fron	n any	uni	related organization	on or indivi	idual	4 X 5 X
	dependent Contractors											
	this table for your five highest com ation from the organization. Report o											
SEE SC	(A) HEDULE O Name and business add	dress							(B) Description of se	rvices	C	(C) Compensation
	nber of independent contractors (in \$100,000 in compensation from the				nite	d to	thos	e li	sted above) who	received		

JSA 2E1055 1.000 29294N 532A V22-7.11 Form 990 (2022) SWARTHMORE COLLEGE 23-1352683 Page 9

Part VIII Statement of Revenue

Par	t VII	Statement of Revenue Check if Schedule O contains a respo	nse or note to an	ov line in this Part \	/III		
		Official in Octreduce O Contains a respo	inse of flote to all	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts,	1a	Federated campaigns 1a					
Contributions, Gifts, Grants, and Other Similar Amounts	b	Membership dues 1b					
وَق	С	Fundraising events 1c					
fts,	d	Related organizations 1d					
छ़≅	е	Government grants (contributions) 1e	4,714,000.				
ns, Sin	f	All other contributions, gifts, grants,					
er.	-	and similar amounts not included above . 1f	17,150,000.				
ğ	g	Noncash contributions included in					
at o	9	lines 1a-1f 1g	\$ 314,408.				
a C	h	Total. Add lines 1a-1f		21,864,000.			
		Total / Ned III oo Ta Ti	Business Code	, , , , , , , , , , , , , , , , , , , ,			
ø	0-	TUITION & FEES	611310	100,249,000.	100,249,000.		
ξ	2a	ROOM & BOARD	611310	27,505,000.	27,505,000.		
Sel	b	NOON & BOARD	011310	27,303,000.	27,303,000.		
E S	С						
gra	d						
Program Service Revenue	е						
ш.	f	All other program service revenue		107 754 000			
	g	Total. Add lines 2a-2f		127,754,000.			
	3	Investment income (including dividends,		106 067 500		645 000	107 (10 (77
		other similar amounts)		126,967,588.		-645,089.	127,612,677.
	4	Income from investment of tax-exempt bond	•	1,414,123.			1,414,123.
	5	Royalties		61,756.			61,756.
		(i) Real	(ii) Personal				
	6a	Gross rents 6a 1,480,747					
	b	Less: rental expenses 6b 1,099,194					
	С	Rental income or (loss) 6c 381,553	1				
	d	Net rental income or (loss)		381,553.			381,553.
	7a	Gross amount from (i) Securities	(ii) Other				
		sales of assets					
		other than inventory 7a 559,662,000					
ne	b	Less: cost or other basis					
venue		and sales expenses 7b 576,030,608					
Ф	С	Gain or (loss) 7c -16,368,608					
ř	d	Net gain or (loss)		-16,368,608.		1,689,026.	-18,057,634.
Other R	8a	Gross income from fundraising					
0		events (not including \$					
		of contributions reported on line					
		1c). See Part IV, line 18 8a	NONE				
	b	Less: direct expenses 8b	NONE				
	С	Net income or (loss) from fundraising events		NONE			
	9a	Gross income from gaming					
		activities. See Part IV, line 19 9a	NONE				
	b	Less: direct expenses 9b	NONE				
	С	Net income or (loss) from gaming activities		NONE			
	10a	Gross sales of inventory, less					
		returns and allowances 10a	NONE				
	b	Less: cost of goods sold	NONE				
	c	Net income or (loss) from sales of inventory.	-	NONE			
···			Business Code				
Miscellaneous Revenue	11a	INN AT SWARTHMORE (INN & RESTAURANT)	721110	4,676,749.		4,174,857.	501,892.
nu.	_	BOOKSTORE AT SWARTHMORE (AT INN)	611710	1,717,508.		515,968.	1,201,540.
ella	b	SUMMER PROGRAMS	713990	109,944.		109,944.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Se	۲ C	All other revenue	611310	2,089,585.		100,014.	2,089,585.
Ē	d	Total. Add lines 11a-11d		8,593,786.			2,000,000.
	<u>е</u> 12	Total revenue. See instructions		270,668,198.	127,754,000.	5,844,706.	115,205,492.
		. C.a. icronac. Occ manachona i i i i i i		2/0,000,100.	121,104,000.	٥, ٥٦٦, ١٥٥.	110,200,402.

Form 990 (2022) SWARTHMORE COLLEGE 23-1352683 Page **10**

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response	onse or note to any line	e in this Part IX		
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	NONE			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	44,125,171.	44,125,171.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16	7,666,829.	7,666,829.		
4	Benefits paid to or for members	NONE			
5	Compensation of current officers, directors,				
	trustees, and key employees	6,050,508.	1,620,927.	3,946,258.	483,323.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	446,930.		446,930.	
7	Other salaries and wages	87,814,728.	72,390,348.	12,520,022.	2,904,358.
	Pension plan accruals and contributions (include	7,197,359.	5,667,448.	1,295,755.	234,156.
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	15,445,928.	10,701,386.	4,255,263.	489,279.
	Payroll taxes	6,336,074.	4,998,411.	1,113,177.	224,486.
	Fees for services (nonemployees):				
	Management	NONE			
	Legal	294,003.	NONE	294,003.	NON
	Accounting	224,049.	NONE	224,049.	NON
	Lobbying	NONE			
	Professional fundraising services. See Part IV, line 17	43,158.			43,158
	Investment management fees	6,916,000.	NONE	6,916,000.	NON
	Other. (If line 11g amount exceeds 10% of line 25, column				
_	(A), amount, list line 11g expenses on Schedule O.)	7,911,459.	4,254,782.	3,364,881.	291,796.
12	Advertising and promotion	149,434.	55,766.	86,146.	7,522
	Office expenses	9,087,868.	7,098,596.	1,837,791.	151,481.
	Information technology	5,136,035.	3,999,190.	1,029,072.	107,773.
	Royalties	NONE			
	Occupancy	3,999,609.	3,079,118.	800,567.	119,924.
	Travel	3,836,949.	3,060,632.	503,020.	273,297.
	Payments of travel or entertainment expenses			·	·
	for any federal, state, or local public officials	NONE			
19	Conferences, conventions, and meetings	3,065,585.	2,021,552.	468,095.	575 , 938.
	Interest	8,382,052.	6,454,180.	1,676,410.	251,462.
	Payments to affiliates	NONE			
	Depreciation, depletion, and amortization	18,960,000.	14,599,200.	3,792,000.	568,800.
	Insurance	2,674,920.	2,674,920.	NONE	NON
	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
а	EQUIP PURCH, RENTAL & MAINT	7,985,009.	5,787,468.	2,039,135.	158,406.
	FOOD & BEVERAGE (NON-TRAVEL)	4,464,389.	4,464,389.	NONE	NONI
	OFF-CAMPUS STUDY PROGRAMS	3,815,662.	3,815,662.	NONE	NONI
	ANNUITY PAYMENTS	1,367,007.	1,367,007.		NON
	All other expenses	7,066,091.	1,688,977.	5,360,523.	16,591.
	Total functional expenses. Add lines 1 through 24e	270,462,806.	211,591,959.	51,969,097.	6,901,750.
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here	, , , , , , , ,	, , , , , , ,		. ,
	following SOP 98-2 (ASC 958-720)				

Form 990 (2022) Page **11**

Part X Balance Sheet

					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			NONE	1	NONE
	2	Savings and temporary cash investments	95,429,000.	2	95,354,000.		
	3	Pledges and grants receivable, net	8,986,000.	3	7,979,000.		
	4	Accounts receivable, net		1,616,000.	4	1,825,000.	
	5	Loans and other receivables from any current o	r form	ner officer, director,			
		trustee, key employee, creator or founder, substa	antial	contributor, or 35%			
		controlled entity or family member of any of these	perso	ons	176,495.	5	185,881.
	6	Loans and other receivables from other disqual					
		under section 4958(f)(1)), and persons described in	NONE	6	NON		
	7	Notes and loans receivable, net			5,839,505.	7	5,657,119.
	8	Inventories for sale or use			327,731.	8	396,017.
	9	Prepaid expenses and deferred charges			1,693,269.	9	2,407,983.
	10 a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	793,561,000.			
	b	Less: accumulated depreciation	10b	229,532,000.	524,685,000.	10c	564,029,000.
	11	Investments - publicly traded securities			787,482,000.	11	755,308,000.
	12	Investments - other securities. See Part IV, line 11			1,988,665,000.	12	2,016,060,000.
	13	Investments - program-related. See Part IV, line 11			NONE	13	NON
	14	Intangible assets	NONE	14	NON		
	15	Other assets. See Part IV, line 11	48,002,000.	15	14,570,000		
	16	Total assets. Add lines 1 through 15 (must equal	line 3	3)	3,462,902,000.	16	3,463,772,000
	17	Accounts payable and accrued expenses			31,622,000.	17	38,903,000
	18	Grants payable		NONE	18	NON:	
	19	Deferred revenue	1,959,000.	19	1,873,000		
	20	Tax-exempt bond liabilities	373,634,000.	20	360,096,000.		
	21	Escrow or custodial account liability. Complete Pa			NONE	21	NON
	22	Loans and other payables to any current or	form	er officer, director,			
		trustee, key employee, creator or founder, substa	antial	contributor, or 35%			
		controlled entity or family member of any of these			NONE	22	NON
	23	Secured mortgages and notes payable to unrelate	ed thire	d parties	NONE	23	NON:
	24	Unsecured notes and loans payable to unrelated t		•	NONE	24	NON
	25	Other liabilities (including federal income tax,	bayab	les to related third			
		parties, and other liabilities not included on lines	17-2	4). Complete Part X			
		of Schedule D			39,195,000.	25	40,638,000.
	26	Total liabilities. Add lines 17 through 25			446,410,000.	26	441,510,000.
		Organizations that follow FASB ASC 958, check and complete lines 27, 28, 32, and 33.					
	27	Net assets without donor restrictions			1,248,216,000.	27	1,250,767,000.
	28	Net assets with donor restrictions		28	1,771,495,000.		
3		Organizations that do not follow FASB ASC 958 and complete lines 29 through 33.					
	29	Capital stock or trust principal, or current funds .				29	
	30	Paid-in or capital surplus, or land, building, or equ				30	
2	31	Retained earnings, endowment, accumulated income				31	
	32	Total net assets or fund balances			3,016,492,000.	32	3,022,262,000.
· 1		Total liabilities and net assets/fund balances			3,462,902,000.	33	3,463,772,000.

23-1352683

SWARTHMORE COLLEGE

Form 990 (2022) Page **12**

Part	XI Reconciliation of Net Assets					$\overline{}$
	Check if Schedule O contains a response or note to any line in this Part XI	<u></u>				
1	Total revenue (must equal Part VIII, column (A), line 12)	1			68,	
2	Total expenses (must equal Part IX, column (A), line 25)	2	27	0,4	62,	806
3	Revenue less expenses. Subtract line 2 from line 1	3			05,	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,01	6,4	92,	000
5	Net unrealized gains (losses) on investments	5	1	4,3	82,	608
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9	_	8,8	18,	000
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	3,02	2,2	62,	000
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," ex	φlain	on			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Χ
	If "Yes," check a box below to indicate whether the financial statements for the year were con					
	reviewed on a separate basis, consolidated basis, or both:	•				
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
~	If "Yes," check a box below to indicate whether the financial statements for the year were audi					
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersiaht	of			
·	the audit, review, or compilation of its financial statements and selection of an independent accounta	_		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, e					
	Schedule O.	Αριαιι	U 11			
2.0	As a result of a federal award, was the organization required to undergo an audit or audits as set fo	rth in t	ho			
Ja	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			3a	Х	
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo				23	
b	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a	_		3b	Х	

SCHEDULE A (Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

omb No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

SW	AKTI	HMORE COLLEGE					23-1	332083
	rt I	Reason for Public Ch	arity Status. (All	organizations must	comple	ete this p	oart.) See instruction	IS.
		anization is not a private fou						
1	П	A church, convention of chu		-	_	_	•	
2	×	A school described in secti					· (· /(/(/(/	
3		A hospital or a cooperative		•	-		(1)(A)(iii).	
4	\Box	A medical research organiz	•	•			. , . , . ,	(iii) Enter the
•		hospital's name, city, and st		oonjanonon wan a not	priar ao			(m) Lines are
5		An organization operated t		a college or universit	v owne	d or one	rated by a governme	ntal unit described in
J		section 170(b)(1)(A)(iv). (C		a college of universit	y Owne	и от оре	nated by a governme	intal unit described in
6		A federal, state, or local go		rnmantal unit dasariba	d in coo t	ion 170/	h)/4\/ A \/w\	
6	\vdash							om the general nublic
7		An organization that norma	=	· ·	pport iii	oni a go	verninental unit of in	on the general public
0		described in section 170(b)		•	Dort II \			
8	\vdash	A community trust describe			-			land mank sallana
9		An agricultural research org	=			-	-	
		or university or a non-land-	grant college of ag	friculture (see instruct	ions). E	nter the i	name, city, and state o	rtne college or
		university:						
10		An organization that norma receipts from activities rela support from gross investmacquired by the organizatio	ted to its exempt frent income and u	unctions, subject to c nrelated business tax	ertain ex able inco	ceptions	s; and (2) no more than s section 511 tax) from	331/3 % of its
11		An organization organized						
12		An organization organized a	•	•	-			ry out the purposes of
		one or more publicly suppo	-	=	-			
		the box on lines 12a throug	=					
а		Type I. A supporting orga						_
а		the supported organization	· ·	•	_			
		_ supporting organization.				ajority of	the directors of truste	es of the
h						with ito	aupported organization	an(a) by baying
b		Type II. A supporting org	•					
		control or management of			tne sam	e persor	is that control or man	age the supported
		organization(s). You must						
С								ly integrated with,
_		its supported organization		•				
d					-			
		that is not functionally into	-	-	_		· ·	d an attentiveness
		_ requirement (see instruct	•	•				
е		$oxedsymbol{ox}$ Check this box if the orga						I, Type III
		functionally integrated, or						
f	En	ter the number of supported	l organizations					
g		ovide the following information						Г
	(i) N	ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		,
(A)								
(~)								
(B)								
(C)								
(D)								
/E\								
(E)								
Tota	al							

Schedule A (Form 990) 2022 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2018 (b) 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3..... The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f). Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2018 (b) 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total 8 Gross income from interest, dividends. payments received on securities loans, rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Total support. Add lines 7 through 10... 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**. Section C. Computation of Public Support Percentage % Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) % 16a 331/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this b 331/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
	tion B. Total Support	(-) 0040	(h) 0040	(-) 0000	(-1) 0004	(-) 0000	(6) T-4-I
_	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9	Amounts from line 6						
iva	payments received on securities loans,						
	rents, royalties, and income from similar						
	Sources						
D	Unrelated business taxable income (less						
	section 511 taxes) from businesses acquired after June 30, 1975						
_	· '						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	the organizati	on's first secon	d third fourth	or fifth tax ve	ar as a section	501(c)(3)
	organization, check this box and stop here .	-			•		
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2022 (line 8,		•	mn (f))		15	%
16	Public support percentage from 2021 Sche		•	.,,		16	%
	tion D. Computation of Investment					1 1	,3
17	Investment income percentage for 2022 (lin			13, column (f))		17	%
18	Investment income percentage from 2021					18	%
	331/3% support tests - 2022. If the or						
	17 is not more than 331/3%, check this	-					
b	331/3% support tests - 2021. If the orga	-	_	•		•	
J	line 18 is not more than 331/3 %, check						
20	Private foundation If the organization		-	•			

JSA 2E1221 1.000 Schedule A (Form 990) 2022 Page 4

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- B Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
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 Schedule A (Form 990) 2022
 Page 5

Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,			
	provide detail in Part VI.	11c		
Section	on B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations	•		
	7, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	structi	ons).	
а	The organization satisfied the Activities Test. Complete line 2 below.		,	
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se	e instr		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If</i> "Yes" or "No," provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If</i> "Yes," describe in Part VI the role played by the organization in this regard.	3b		

.000 Schedule A (Form 990) 2022

Schedule A (Form 990) 2022 Page **6**

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nization	s	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	ng trust on	Nov. 20, 1970 (explai	in in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organ	izations r	nust complete Sectio	ns A through E.
Se	ction A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection			
	of gross income or for management, conservation, or maintenance of			
	property held for production of income (see instructions)	6		
7		7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
	ction B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
	Acquisition indebtedness applicable to non-exempt-use assets	2		
	Subtract line 2 from line 1d.	3		
_		3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Se	ction C - Distributable Amount			Current Year
_1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
_	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	lly integra	ated Type III supporting	g organization

Schedule A (Form 990) 2022

(see instructions).

 Schedule A (Form 990) 2022
 Page 7

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Sect	ion D - Distributions				Current Year		
1	Amounts paid to supported organizations to accomplish ea	xempt purposes		1			
2	Amounts paid to perform activity that directly furthers exer	mpt purposes of support	ed				
	organizations, in excess of income from activity			2			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organi	zations	3			
4	Amounts paid to acquire exempt-use assets		4				
5	Qualified set-aside amounts (prior IRS approval required - p		5				
6	Other distributions (describe in Part VI). See instructions.	6					
7	Total annual distributions. Add lines 1 through 6.		7				
8	Distributions to attentive supported organizations to which	the organization is resp	onsive				
	(provide details in Part VI). See instructions.	8					
9	Distributable amount for 2022 from Section C, line 6		9				
10	Line 8 amount divided by line 9 amount			10			
		(i)	(ii)		(iii)		

Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
_1	Distributable amount for 2022 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2022			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
_ 3	Excess distributions carryover, if any, to 2022			
a	From 2017			
b	From 2018			
с	From 2019			
d	From 2020			
е	From 2021			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2022 distributable amount			
i	Carryover from 2017 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2022 from			
	Section D, line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2022 distributable amount			
с	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2022, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2022. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2023. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2018			
b	Excess from 2019			
C	Excess from 2020			
d	Excess from 2021			
е	Excess from 2022			

Schedule A (Form 990) 2022

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

Тах)	(See separate instructions), their		Tax) (See separate in	estructions) or Form 990-E	EZ, Part V, line 35c (Prox
	Section 501(c)(4), (5), or (6) orga	anizations: Complete Part III.			
	e of organization				ntification number
	ARTHMORE COLLEGE		(1 = 4/)		352683
	•	organization is exempt under			
1	•	he organization's direct and indi	rect political camp	aign activities in Part	IV. See instructions fo
	definition of "political campa				
2	Political campaign activity e	xpenditures. See instructions		\$	
3	Volunteer hours for political	campaign activities. See instructio	ns		
Par	t I-B Complete if the c	organization is exempt under s	section 501(c)(3).		
1	Enter the amount of any exc	cise tax incurred by the organizatio	n under section 495	5 \$	
2	Enter the amount of any exc	cise tax incurred by organization m	anagers under secti	on 4955....\$	
3		a section 4955 tax, did it file Form			
					Yes No
	If "Yes," describe in Part IV.				
Par	t I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3).
1		xpended by the filing organization			
2		g organization's funds contributed es			
3	line 17b	enditures. Add lines 1 and 2. Ent		\$	
4 5	Enter the names, addresses organization made payment the amount of political cont	e Form 1120-POL for this year? and employer identification numbers. For each organization listed, entributions received that were promoted or a political action committee (legistration)	er (EIN) of all section ter the amount paid optly and directly de	on 527 political organiza I from the filing organiz livered to a separate po	ations to which the filinç cation's funds. Also ente olitical organization, sucl
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

Schedule C (Form 990) 2022 SWARTHMORE COLLEGE 23-1352683 Page 2

301	ledule C (Follil 990) 2022	SWAKIL	MOKE COI	TEGE		23	-1332003 Fage 2
P	art II-A Complete if the constant section 501(h)).	organizati	on is exer	npt under section	n 501(c)(3) and	filed Form 5768 (ele	ction under
Α	Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address EIN, expenses, and share of excess lobbying expenditures).						
В	Check if the filing orga	inization ch	ecked box /	A and "limited contro	ol" provisions app	ly.	
			ying Expen			(a) Filing	(b) Affiliated
	(The term "expen	ditures" m	eans amou	nts paid or incurred	.)	organization's totals	group totals
	a Total lobbying expenditures						
ı	b Total lobbying expenditures	o influence	a legislativ	e body (direct lobby	ing)		
(c Total lobbying expenditures	add lines 1	a and 1b) .				
	d Other exempt purpose expe						
	e Total exempt purpose expen						
1	f Lobbying nontaxable amour	nt. Enter th	e amount	from the following	table in both		
	columns.		T				
	If the amount on line 1e, column	n (a) or (b) is	The lobbying	ng nontaxable amount	is:		
	Not over \$500,000			amount on line 1e.			
	Over \$500,000 but not over \$1,	-		lus 15% of the excess			
	Over \$1,000,000 but not over \$			lus 10% of the excess			
	Over \$1,500,000 but not over \$	17,000,000		lus 5% of the excess of	over \$1,500,000.		
	Over \$17,000,000		\$1,000,000				
	g Grassroots nontaxable amou	•					
	h Subtract line 1g from line 1a						
	Subtract line 1f from line 1c.					fil. F 4700	
J	i If there is an amount other				_		□ vaa □ Na
_	reporting section 4911 tax fo			raging Period Unde			Yes No
	(Some organizations					ate all of the five colum	ne holow
	(Oome organizations)			te instructions for	-		ms below.
		Lobi	ying Expe	nditures During 4-Y	ear Averaging Per	iod	
	Calendar year (or fiscal year beginning in)	(a	2019	(b) 2020	(c) 2021	(d) 2022	(e) Total
28	a Lobbying nontaxable amount						
	b Lobbying ceiling amount (150% of line 2a, column (e))						
_	c Total lobbying expenditures						
_	d Grassroots nontaxable amount						
_	e Grassroots ceiling amount (150% of line 2d, column (e))						
1	f Grassroots lobbying expenditure	es					

Schedule C (Form 990) 2022

23-1352683 Page **3**

001104410 0 (1 0	000, 2022	OWITITITIO	СОПППОП		23 1332003
Part II-B	Complete i	if the organization is	exempt under section	501(c)(3) and has NOT	filed Form 5768

	(election under section 501(n)).	(:	a)	T	(b)	
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No	F	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local					
•	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:					
а	Volunteers?		Х			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		Х			
С	Media advertisements?		X			
d	Mailings to members, legislators, or the public?		X			
е	Publications, or published or broadcast statements?		X			
f	Grants to other organizations for lobbying purposes?		X			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		1	,364
i	Other activities?	X				,364
j	Total. Add lines 1c through 1i		Х			, 504
2a b	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912		21			
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Х			
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501		, or s	ection		
	501(c)(6).					
				_	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			⊢	2	-
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from till-B Complete if the organization is exempt under section 501(c)(4), section 501				3	
Га	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No"		-		ne 3 is	
	answered "Yes."	٠, ۲	<i>,</i> . u	, iii -7-, ii	110 0, 13	
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amount					
_	political expenses for which the section 527(f) tax was paid).		••			
а	Current year			2a		
b	Carryover from last year			2b		
С	Total			2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du			3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	n of th	ne			
	excess does the organization agree to carryover to the reasonable estimate of nondeductible I	-	ng			
5	and political expenditures next year?			5		
	rt IV Supplemental Information	· · ·	· · ·			
	ride the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate	ed gro	up lis	t); Part II-	A, lines	1 and
	ee instructions); and Part II-B, line 1. Also, complete this part for any additional information.	Ū		,		
SEI	PAGE 4					

Part IV Supplemental Information (continued)

PART II-B LINE 1I

DETAIL OF LOBBYING EXPENSES

SWARTHMORE COLLEGE IS A MEMBER OF THE NATIONAL ASSOCIATION OF INDEPENDENT COLLEGES & UNIVERSITIES (NAICU) AND THE LOBBYING EXPENSES ASSOCIATED WITH THIS MEMBERSHIP IS \$1,364.

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

SWARTHMORE COLLEGE 23-1352683 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 2 Aggregate value of contributions to (during year) . Aggregate value of grants from (during year) . . . 3 Aggregate value at end of year....... Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control?....... Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No Conservation Easements. Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after July 25, 2006, and not on 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located _ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (ii) Assets included in Form 990, Part X.....\$_ If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: Assets included in Form 990, Part X......

Schedule D (Form 990) 2022 SWARTHMORE COLLEGE 23-1352683 Page 2

Part | Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

Pa	rt Organizations Maintaini	ng conections of	Art, motorical	reasares, e	. •	1141 7100010 (
3	Using the organization's acquisition	on, accession, and o	other records, ch	eck any of th	e following	that make sigi	nificant ι	use of its
	collection items (check all that app	ly):						
а	X Public exhibition		d Loa	n or exchang	e program			
b	X Scholarly research		e Oth	er				
С	X Preservation for future gene	rations						
4	Provide a description of the organ	nization's collections	and explain ho	w they furthe	r the organiz	ation's exemp	t purpos	e in Par
	XIII.							
5	During the year, did the organization	on solicit or receive o	donations of art, h	istorical treas	ures, or other	similar		
	assets to be sold to raise funds rath	ner than to be mainta	ained as part of th	e organizatio	n's collection	? [Yes	X No
Pa	rt IV Escrow and Custodial A	rrangements.						
	Complete if the organiza	ation answered "Ye	s" on Form 990	, Part IV, lin	e 9, or repor	ted an amou	nt on Fo	rm
	990, Part X, line 21.							
1 a	Is the organization an agent, trus	tee, custodian or o	ther intermediary	for contribu	tions or othe	er assets not		
	included on Form 990, Part X?					[Yes	□ N
b	If "Yes," explain the arrangement is	n Part XIII and comp	olete the following	table:				
						Amount		
С	Beginning balance			10	:			
d	Additions during the year			10	1			
е	Distributions during the year			1e				
f	Ending balance			1f				
2a	Did the organization include an am	ount on Form 990,	Part X, line 21, fo	r escrow or c	ustodial acco	unt liability?	Yes	N
b	If "Yes," explain the arrangement in	n Part XIII. Check h	ere if the explanat	ion has been _l	provided on Pa	art XIII	 	
Pa	rt V Endowment Funds.							
	Complete if the organiza	ation answered "Ye	es" on Form 990	, Part IV, lin	e 10.			
		(a) Current year	(b) Prior year	(c) Two ye	ars back (d)	Three years back	(e) Four	years back
1a	Beginning of year balance	2,725,238,000.	2,899,312,000	2,103,670,	0,000. 2,131,553,000. 2,115,768,000			
		2,501,000.	7,044,000	6,803,	000.	8,468,000.	4,	278,000.
b	Contributions	2,501,000.	7,044,000	6,803	000.	8,468,000.	4,	278,000.
	Contributions Net investment earnings, gains,	2,501,000. 111,475,000.	7,044,000 -73,564,000			8,468,000. 81,291,000.		278,000. 528,000.
b c	Contributions			906,280,	000.		146,	
b c d	Contributions	111,475,000.	-73,564,000	906,280,	000.	81,291,000.	146,	528,000.
b c	Contributions	111,475,000.	-73,564,000	906,280,	000.	81,291,000.	146,	528,000. 794,000.
b c d e	Contributions	111,475,000. 21,404,000.	-73,564,000 19,511,000	906,280, 21,650 87,918	000.	81,291,000. 21,543,000.	146, 21, 104,	528,000.
b c d e	Contributions	111,475,000. 21,404,000. 90,565,000.	-73,564,000 19,511,000 80,240,000	906,280, 21,650 87,918 7,873,	000. 000.	81,291,000. 21,543,000. 89,643,000.	146, 21, 104, 8,	528,000. 794,000. 907,000.
b c d e f g	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000.	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000	906,280, 21,650 87,918 7,873, 2,899,312,	000. 000. 000. 000. 000.	81,291,000. 21,543,000. 89,643,000. 6,456,000.	146, 21, 104, 8,	528,000. 794,000. 907,000. 320,000.
b c d e	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line	906,280, 21,650 87,918 7,873, 2,899,312,	000. 000. 000. 000. 000.	81,291,000. 21,543,000. 89,643,000. 6,456,000.	146, 21, 104, 8,	528,000. 794,000. 907,000. 320,000.
b c d e f g	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year enent 35.0000	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line	906,280, 21,650 87,918 7,873, 2,899,312,	000. 000. 000. 000. 000.	81,291,000. 21,543,000. 89,643,000. 6,456,000.	146, 21, 104, 8,	528,000. 794,000. 907,000. 320,000.
b c d e f g 2 a b	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year ment 35.0000	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line	906,280, 21,650 87,918 7,873, 2,899,312,	000. 000. 000. 000. 000.	81,291,000. 21,543,000. 89,643,000. 6,456,000.	146, 21, 104, 8,	528,000. 794,000. 907,000. 320,000.
b c d e f g 2 a b	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year ment 35.0000	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line %	906,280, 21,650 87,918 7,873, 2,899,312,	000. 000. 000. 000. 000.	81,291,000. 21,543,000. 89,643,000. 6,456,000.	146, 21, 104, 8,	528,000. 794,000. 907,000. 320,000.
b c d e f g 2 a b c	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year ment 35.0000 % and 2c should equal	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line %	906,280, 21,650, 87,918, 7,873, 2,899,312, 1g, column (a)	000. 000. 000. 000. 000. 2,	81,291,000. 21,543,000. 89,643,000. 6,456,000.	146, 21, 104, 8,	528,000. 794,000. 907,000. 320,000.
b c d e f g 2 a b c	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year ment 35.0000 % and 2c should equal	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line %	906,280, 21,650, 87,918, 7,873, 2,899,312, 1g, column (a)	000. 000. 000. 000. 000. 2,	81,291,000. 21,543,000. 89,643,000. 6,456,000.	146, 21, 104, 8, 2,131,	528,000. 794,000. 907,000. 320,000.
b c d e f g 2 a b c	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year onent 35.0000 % and 2c should equal the possession of the current the	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line %	906, 280, 21, 650 87, 918 7, 873, 2, 899, 312, 1g, column (a)	000. 000. 000. 000. 000. 2,	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000.	146, 21, 104, 8, 2,131,	528,000. 794,000. 907,000. 320,000. 553,000.
b c d e f g 2 a b c	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year enent 35.0000 00 % and 2c should equal the possession of the	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line %	906,280, 21,650 87,918 7,873, 2,899,312, 1g, column (a)	000. 000. 000. 000. 000. 2,7	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000.	146, 21, 104, 8, 2,131,	528,000. 794,000. 907,000. 320,000. 553,000.
b c d e f g 2 a b c 3a	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year ment 35.0000 00 % and 2c should equal the possession of the	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line %	906,280, 21,650 87,918 7,873, 2,899,312, 1g, column (a)	000. 000. 000. 000. 000. 2,) held as:	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000.	146, 21, 104, 8, 2,131,	528,000. 794,000. 907,000. 320,000. 553,000.
b c d e f g 2 a b c 3a	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year of the possession of	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line%	906, 280, 21, 650 87, 918 7, 873, 2, 899, 312, 1g, column (a) at are held a	000. 000. 000. 000. 000. 2,) held as:	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000.	146, 21, 104, 8, 2,131, 3a(i) 3a(ii)	528,000. 794,000. 907,000. 320,000. 553,000.
b c d e f g 2 a b c 3 a b 4	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year of the possession of the current year of the possession of the current year of the possession of the possession of the current year of the possession of the current year of the possession of the current year of the possession of the possession of the possession of the current year.	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line % 100%. ne organization the orga	906,280, 21,650 87,918 7,873, 2,899,312, 1g, column (a) at are held at	000. 000. 000. 000. 000. 2,7	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000.	146, 21, 104, 8, 2,131, 3a(i) 3a(ii) 3b	528,000. 794,000. 907,000. 320,000. 553,000.
b c d e f g 2 a b c 3 a b 4	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year of the possession of the possession of the possession of the current year of the possession of th	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line % 100%. The organization the or	906,280, 21,650 87,918 7,873, 2,899,312, 1g, column (a) at are held a	000. 000. 000. 000. 000. 2,) held as:	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000.	146, 21, 104, 8, 2,131, 3a(i) 3a(ii) 3b	528,000. 794,000. 907,000. 320,000. 553,000. Yes No X X e 10.
b c d e f g 2 a b c 3 a b 4	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year of the possession of the possession of the current year of the possession of the possession of the current year of the possession of the current year of the possession of the possession of the current year of the possession	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line % 100%. The organization the or	906,280, 21,650 87,918 7,873, 2,899,312, 1g, column (a) at are held at	000. 000. 000. 000. 000. 2,7	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000.	146, 21, 104, 8, 2,131, 3a(i) 3a(ii) 3b	528,000. 794,000. 907,000. 320,000. 553,000. Yes No X X e 10.
b c d e f g 2 a b c 3 a b 4 Pa	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year ment 35.0000 of the current year ment 4 second for the possession of the current year of the possession of the current year of the possession of the possession of the current year of the possession of the possession of the possession of the possession of the current year of the possession of the possessio	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line % 100%. The organization the org	906, 280, 21, 650 87, 918 7, 873, 2, 899, 312, 1g, column (a) at are held a Schedule R?. funds.), Part IV, Iin set or other basis (other)	000. 000. 000. 000. 2,7) held as:	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000.	146, 21, 104, 8, 2,131, 3a(i) 3a(ii) 3b art X, lin d) Book va	528,000. 794,000. 907,000. 320,000. 553,000.
b c d e f g 2 a b c 3a b 4 Pa	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year ment 35.0000 of the current year ment 4 second for the possession of the current year of the possession of the current year of the possession of the possession of the current year of the possession of the possession of the possession of the possession of the current year of the possession of the possessio	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line % 100%. The organization the org	906, 280, 21, 650 87, 918, 7, 873, 2, 899, 312, 1g, column (a) at are held at	ooo. ooo. ooo. ooo. ooo. ooo. ooo. ooo	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000. ed for the	146, 21, 104, 8, 2,131, 3a(i) 3a(ii) 3b art X, lin i) Book va 5,78	794,000. 907,000. 320,000. 553,000. Yes No X X e 10.
b c d e f g 2 a b c 3a b 4 Pa	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year of the possession of the possession of the possession of the current year of the possession of the possession of the possession of the possession of the current year of the possession of the	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line % 100%. The organization the organization the organization the complete of the co	906, 280, 21, 650 87, 918 7, 873, 2, 899, 312, 1g, column (a) at are held a	000. 000. 000. 000. 000. 2,) held as: e 11a. See (c) Accumula depreciation 209,051,0	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000. ed for the	3a(i) 3a(i) 3b art X, lin d) Book va 5, 78	Yes No X Yes No X 10. 1
b c d e f g 2 a b c 3 a b 4 Pa	Contributions	111,475,000. 21,404,000. 90,565,000. 6,916,000. 2,720,329,000. of the current year of the possession of the possession of the current year of the possession o	-73,564,000 19,511,000 80,240,000 7,803,000 2,725,238,000 end balance (line % 100%. The organization the organization the organization the companization the	906, 280, 21, 650 87, 918, 7, 873, 2, 899, 312, 1g, column (a) at are held at	000. 000. 000. 000. 000. 2,) held as: e 11a. See (c) Accumula depreciation (depreciation)	81,291,000. 21,543,000. 89,643,000. 6,456,000. 103,670,000. ed for the Form 990, Pated (compared to the compared to the comp	3a(i) 3a(i) 3b art X, lin d) Book va 5, 78	794,000. 907,000. 320,000. 553,000. Yes No X X e 10.

564,029,000. Schedule D (Form 990) 2022

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

 Schedule D (Form 990) 2022
 SWARTHMORE COLLEGE
 23-1352683
 Page 3

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.							
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value					
1) Financial derivatives							
2) Closely held equity interests							
3) Other							
(A) PUBLIC EQUITY	306,113,000.	FMV					
(B) REAL ASSETS	365,365,000.	FMV					
(C) PRIVATE EQUITY	902,689,000.	FMV					
(D) MARKETABLE ALTERNATIVES	439,945,000.	FMV					
(E) OTHER	1,948,000.	FMV					
(F)							
(G)							

Part VIII Investments - Program Related.

Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

2,016,060,000.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
<u>(3)</u>		
_(4)		
<u>(5)</u>		
<u>(6)</u>		
_(7)		
<u>(8)</u>		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

(H)

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)EMPLOYEE AND FORMER EMPLOYEES	6,315,000.
(3)DONORS	17,241,000.
(4)POSTRETIREMENT HEALTH BENEFIT	14,217,000.
(5)CONDITIONAL ASSET RETIRMNT OBLIGATI	1,282,000.
(6)RIGHT OF USE LIABILITIES	1,583,000.
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	40,638,000.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

JSA 2E1270 1.000 29294N 532A V22-7.11

23-1352683 Page **4**

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	218,624,000.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	14,382,608.
3	Subtract line 2e from line 1	3	204,241,392.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 6,916,000.		
b	Other (Describe in Part XIII.)	4.	((10(00(
С 5	Add lines 4a and 4b	4c 5	66,426,806. 270,668,198.
Part			270,000,190.
rare	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	212,854,000.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	212 054 000
3	Subtract line 2e from line 1	3	212,854,000.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 6,916,000.		
a	, , , , , , , , , , , , , , , , , , , ,	-	
b C	Other (Describe in Part XIII.)	4c	57,608,806.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).	5	270,462,806.
Part	XIII Supplemental Information.		
Provid 2; Part	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	Part V, nation	line 4; Part X, line
SEE	SUPPLEMENTAL PAGE		

 Schedule D (Form 990) 2022
 SWARTHMORE COLLEGE
 23-1352683
 Page 5

Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 4

DESCRIPTION OF COLLECTIONS

WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS ARE RECOGNIZED AT THEIR ESTIMATED FAIR VALUE AT THE TIME OF GIFT BASED UPON APPRAISALS OR SIMILAR VALUATIONS. ALL MATERIAL ITEMS, WHETHER CONTRIBUTED OR PURCHASED, HAVE BEEN CAPITALIZED. WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS ARE NOT SUBJECT TO DEPRECIATION.

SCHEDULE D, PART V, LINE 4

USE OF ENDOWMENT FUNDS

BESIDES SCHOLARSHIPS, THE SWARTHMORE COLLEGE ENDOWMENT PROVIDES FUNDING FOR A VARIETY OF PROGRAMS INCLUDING PROFESSORSHIPS, FACULTY AND STUDENT RESEARCH, LIBRARY AND ACADEMIC SUPPORT, AWARDS AND PRIZES, COMMUNITY SERVICE, FACILITIES AND GROUNDS, DEBT SERVICE AND CAPITAL PROJECTS AS WELL AS GENERAL BUDGET SUPPORT.

Part XIII Supplemental Information (continued)

SCHEDULE D, PART X, LINE 2

TEXT OF FIN 48 (ASC 740) FOOTNOTE

THE FOLLOWING IS THE TEXT OF THE FIN 48 (ASC 740) FOOTNOTE FROM THE CONSOLIDATED JUNE 30, 2023 SWARTHMORE COLLEGE AUDITED FINANCIAL STATEMENTS:

IN ACCORDANCE WITH THE GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, MANAGEMENT REGULARLY EVALUATES ITS POSITIONS AND DOES NOT BELIEVE THE COLLEGE HAS ANY UNCERTAIN TAX POSITIONS THAT REQUIRE DISCLOSURE OR ADJUSTMENT IN THE FINANCIAL STATEMENTS. THE COLLEGE CONTINUALLY MONITORS AND EVALUATES ITS ACTIVITIES FOR UNRELATED BUSINESS INCOME ACTIVITY.

SCHEDULE D, PART XI, LINE 4B

DETAIL OF OTHER CHANGES

COSTS OF RENTAL HOUSING \$ (1,099,194)

CHANGE IN PRESENT VALUE OF LIFE INCOME FUNDS 8,818,000

STUDENT AID 51,792,000

TOTAL \$ 59,510,806

 Schedule D (Form 990) 2022
 SWARTHMORE COLLEGE
 23-1352683
 Page 5

Part XIII Supplemental Information (continued)

SCHEDULE D, PART XII, LINE 4B

DETAIL OF OTHER CHANGES

COST OF RENTAL HOUSING \$ (1,099,194)

STUDENT AID 51,792,000

TOTAL \$ 50,692,806

SCHEDULE E (Form 990)

Schools

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.

Name of the organization Employer identification number SWARTHMORE COLLEGE 23-1352683 Part I

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,			
	bylaws, other governing instrument, or in a resolution of its governing body?	1	X	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,			
_	programs, and scholarships?	2	X	
3	Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its tax year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3		X
	SEE SUPPLEMENTAL PAGE			
4	Does the organization maintain the following?	_		
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	X	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?		X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	X	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	5a		X
b	Admissions policies?	5b		Х
С	Employment of faculty or administrative staff?	5c		Х
d	Scholarships or other financial assistance?	5d		X
е	Educational policies?	5e		Х
f	Use of facilities?	5f		X
g	Athletic programs?	5g		Х
h	Other extracurricular activities?	5h		Х
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Х	
	Has the organization's right to such aid ever been revoked or suspended?	6b		Х
7	If you answered "Yes" on either line 6a or line 6b, explain on Part II.	OD.		Λ
•	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, as modified by Rev. Proc. 2019-22, 2019-22 I.R.B. 1260, covering racial nondiscrimination? If "No." explain on Part II	7	X	

23-1352683

Schedule E (Form 990 or 990-EZ) (2022)

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE E, LINE 3

PUBLICATION OF RACIALLY NON-DISCRIMINATORY POLICY

SWARTHMORE COLLEGE CUSTOMARILY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS

STUDENTS ON A NATIONWIDE AND WORLDWIDE BASIS AND FOLLOWS A RACIALLY

NONDISCRIMINATORY POLICY. SWARTHMORE COLLEGE INCLUDES A STATEMENT OF ITS

RACIALLY NONDISCRIMINATORY POLICY IN ALL ITS PRINTED AND BROADCAST

ADVERTISING, AS WELL AS IN COLLEGE CATALOGS. THEREFORE, SWARTHMORE

COLLEGE IS IN COMPLIANCE WITH SECTIONS 4.02 AND 4.03 OF IRS REVENUE

PROCEDURE 75-50.

SWARTHMORE PUBLISHES ITS POLICY ON ITS MAIN WEBSITE:

HTTPS://WWW.SWARTHMORE.EDU/EQUAL-OPPORTUNITY/NON-DISCRIMINATION-AND-EQUAL-

OPPORTUNITY

SCHEDULE E, LINE 6A

DESCRIPTION OF FINANCIAL AID/ASSISTANCE FROM GOV'T AGENCY

SWARTHMORE COLLEGE PARTICIPATES IN FIVE FEDERAL STUDENT FIANANCIAL AID PROGRAMS: FEDERAL PELL, FSEOG, FEDERAL WORK STUDY, FEDERAL PERKINS AND FEDERAL STAFFORD LOAN PROGRAMS. THE COLLEGE ALSO PARTICIPATES IN THE PENSSYLVANIA HIGHER EDUCATION ASSISTANCE AGENCY (PHEAA) STUDENT GRANT PROGRAM. THE ONLY DIRECT FINANCIAL ASSISTANCE RECEIVED BY THE COLLEGE FROM A GOVERNMENTAL AGENCY IS THE PHEAA INSITUTIONAL ASSISTANCE GRANT.

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

2022 Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization Employer identification number SWARTHMORE COLLEGE 23-1352683 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (c) Number of (a) Region (b) Number (d) Activities conducted in the (e) If activity listed in (d) is (f) Total employees, expenditures for of offices in region (by type) (such as, a program service, agents, and the region fundraising, program services, describe specific type of and investments independent investments, grants to recipients service(s) in the region in the region contractors located in the region) in the region (1) CENTRAL AMERICA/CARIBBEAN NONE INVESTMENTS N/A 521,907,317. NONE (2) EUROPE 23,128,185. INVESTMENTS N/A NONE NONE (3) NORTH AMERICA NONE NONE INVESTMENTS N/A 10,841,137. PROGRAM SERVICES SCHOLARSHIPS 105,358. (4) CENTRAL AMERICA/CARIBBEAN NONE NONE (5) EAST ASIA AND THE PACIFIC NONE NONE PROGRAM SERVICES SCHOLARSHIPS 1,487,510. (6) EUROPE NONE NONE PROGRAM SERVICES SCHOLARSHIPS 603,548. (7) MIDDLE EAST AND NORTH AFRICA NONE NONE PROGRAM SERVICES SCHOLARSHIPS 690,002. (8) NORTH AMERICA NONE PROGRAM SERVICES SCHOLARSHIPS 730,108. (9) RUSSIA/INDEPENDENT STATES NONE PROGRAM SERVICES SCHOLARSHIPS 227,095. (10) SOUTH AMERICA NONE PROGRAM SERVICES SCHOLARSHIPS 534,933. (11) SOUTH ASIA NONE NONE PROGRAM SERVICES SCHOLARSHIPS 852,643. (12) SUB-SAHARAN AFRICA 2,435,632. NONE PROGRAM SERVICES SCHOLARSHIPS NONE (13) EUROPE 213,970. NONE NONE PROGRAM SERVICES STUDY ABROAD (14)(15)(16)(17)NONE 563,757,438. 3a NONE Total from continuation

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2022

563,757,438.

SWARTHMORE COLLEGE

Schedule F (Form 990) 2022

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. (i) Method of valuation (book, FMV, appraisal, other) (h) Description of noncash assistance (g) Amount of noncash assistance (f) Manner of cash disbursement (e) Amount of cash grant (d) Purpose of grant (c) Region (b) IRS code section and EIN (if applicable) (a) Name of organization (11) Ξ 2 3 <u>4</u> 9 9 8 6 (10) (12) (13) (14) (15)(16) 5

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 8

Enter total number of other organizations or entities... က

Schedule F (Form 990) 2022

Om 990) 2022 SWARTHMORE COLLEGE Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. Part III

	5						
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) SCHOLARSHIPS	CENT. AMERICA/CARIBBEAN	2	105,358.	CREDIT		SCHOLARSHIPS	ВООК
(2) SCHOLARSHIPS	EAST ASIA/PACIFIC	23	1,487,510.	CREDIT		SCHOLARSHIPS	BOOK
(3) SCHOLARSHIPS	EUROPE/ICELAND/GREENLAND	6	603,548.	CREDIT		SCHOLARSHIPS	BOOK
(4) SCHOLARSHIPS	MIDDLE EAST/NORTH AFRICA	11	690,002.	CREDIT		SCHOLARSHIPS	BOOK
(5) SCHOLARSHIPS	NORTH AMERICA	o	730,108.	CREDIT		SCHOLARSHIPS	BOOK
(6) SCHOLARSHIPS	RUSSIA/NEWLY IND. STATES	т	227,095.	CREDIT		SCHOLARSHIPS	BOOK
(7) SCHOLARSHIPS	SOUTH AMERICA	8	534,933.	CREDIT		SCHOLARSHIPS	BOOK
(8) SCHOLARSHIPS	SOUTH ASIA	14	852,643.	CREDIT		SCHOLARSHIPS	BOOK
(9) SCHOLARSHIPS	SUB-SAHARAN AFRICA	37	2,435,632.	CREDIT		SCHOLARSHIPS	BOOK
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
						d	

Part IV **Foreign Forms** 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520. Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A. Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," 3 the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) No Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," 5 the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain

Foreign Partnerships (see Instructions for Form 8865)

Did the organization have any operations in or related to any boycotting countries during the tax year? If

"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)

Schedule F (Form 990) 2022

Yes

6

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 2

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

SWARTHMORE COLLEGE SCHOLARSHIPS ARE AWARDED TO STUDENTS, IN ACCORDANCE WITH COLLEGE POLICIES, TO COVER TUITION AND OTHER EDUCATIONAL EXPENSES CHARGED BY THE COLLEGE AND DISTRIBUTED DIRECTLY ON THE STUDENT'S ACCOUNT.

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury
Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Employer identification number

SWARTHMORE COLLEGE					23-135268	
Part I Fundraising Activities. Comp	lete if the orgar	nization ar	swered "	Yes" on Form 99	00, Part IV, line 1	7.
Form 990-EZ filers are not red	quired to compl	ete this pa	rt.			
1 Indicate whether the organization rais	ed funds through	n any of the	following	activities. Check a	all that apply.	
a X Mail solicitations	6	Solic	itation of r	non-government g	rants	
b X Internet and email solicitations	f			government grants		
c X Phone solicitations				ising events		
d X In-person solicitations	•	Opo.	Jiai Tarrara	ionig evente		
•	aral agraement	with any in	dividual (in	aluding officers d	iroatara truataga	
2a Did the organization have a written or or key employees listed in Form 990,						X Yes No
b If "Yes," list the 10 highest paid indiv						
compensated at least \$5,000 by the o		, (Iuliulaise	is) puisua	in to agreements	under willen the	iuliulaisel is to be
compensated at least \$6,000 by the o	rgamzation.					
					(v) Amount paid to	
(i) Name and address of individual	(ii) Activity		draiser have or control of	(iv) Gross receipts	(or retained by)	(vi) Amount paid to (or retained by)
or entity (fundraiser)	(ii) Activity		outions?	from activity	fundraiser listed in	organization
SEE SUPPLEMENT INFORMATION		Yes	No		col. (i)	-
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
「otal						
3 List all states in which the organizati	on is registered	or licensed	to solicit	contributions or	has been notified	it is exempt from
registration or licensing.						
ALL STATES						
		· · · · · · · · · · · · · · · · · · ·		·		

 Schedule G (Form 990) 2022
 SWARTHMORE COLLEGE
 23-1352683
 Page 2

Pa	rt II	Fundraising Events. Complete than \$15,000 of fundraising every gross receipts greater than \$5,000	ent contributions and g			
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
<u>e</u>			(event type)	(event type)	(total number)	COI. (C))
Revenue	1	Gross receipts				
<u>~</u>	2	Less: Contributions				
	4	Cash prizes				
	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
t Expe	7	Food and beverages				
Direc	8	Entertainment				
	9	Other direct expenses				
	10 11	Direct expense summary. Add lir Net income summary. Subtract I	nes 4 through 9 in colu	ımn (d) umn (d)		
Pa	rt III		anization answered "\			reported more than
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
_ Re	1	Gross revenue				
ses	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes% No	Yes% No	
	7	Direct expense summary. Add lin	nes 2 through 5 in colu	umn (d)		
	8	Net gaming income summary. S	ubtract line 7 from line	e 1. column (d)		
9 8	E a la	Enter the state(s) in which the organization licensed to con		ming activities: in each of these state		
10 a		Vere any of the organization's gamino				Yes No

Sched	dule G (Form 990 or 990-EZ) 2022 SWARTHMORE COLLEGE	23-135	2683	Page 3
11	Does the organization conduct gaming activities with nonmembers?			No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		_	_
	formed to administer charitable gaming?	[Yes	No
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility	13a		%
b	An outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books	s and		
	records:			
	Name ►			
	Address ►			
15 a	Does the organization have a contract with a third party from whom the organization receives g		7 v [
h	revenue?	L	Yes	No
b	amount of gaming revenue retained by the third party •	and the		
С	amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party:			
C	if fes, enter hame and address of the tillid party.			
	Name ▶			
	Address ▶			
16	Gaming manager information:			
	Nama N			
	Name			
	Gaming manager compensation ▶ \$			
	2 mm.gg			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming pro-	ceeds to		
u	retain the state gaming license?		Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organ			
~	or spent in the organization's own exempt activities during the tax year > \$			
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition			
	(see instructions).			

SWARTHMORE COLLEGE 23-1352683

FORM 990, SCHEDULE G, LINE 2B - HIGHEST PAID INDIVIDUALS/ENTITIES

NAME:

ZURI GROUP

ADDRESS:

328 NW BOND STREET BEND, OR 97703

ACTIVITY:

GENERAL CONSULTING

CUSTODY OR CONTROL OF CONTRIBUTION?

GROSS RECEIPTS FROM ACTIVITY: 16,596,746.

AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER: 21,063.

AMOUNT PAID TO (OR RETAINED BY) ORGANIZATION: 16,575,683.

NAME:

ACADEMIC RESEARCH FUNDING STRATEGIES, LLC

ADDRESS:

1004 ROSE CIRCLE

COLLEGE STATION, TX 77840

ACTIVITY:

GENERAL CONSULTING

CUSTODY OR CONTROL OF CONTRIBUTION?

GROSS RECEIPTS FROM ACTIVITY: 140,254.

AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER: 1,320.

AMOUNT PAID TO (OR RETAINED BY) ORGANIZATION: 138,934.

23-1352683 SWARTHMORE COLLEGE

FORM 990, SCHEDULE G, LINE 2B - HIGHEST PAID INDIVIDUALS/ENTITIES ______

NAME:

GREEN SEEDS

ADDRESS:

342 WEST 4TH STREET MEDIA, PA 19063

ACTIVITY:

GENERAL CONSULTING

CUSTODY OR CONTROL OF CONTRIBUTION? NO

GROSS RECEIPTS FROM ACTIVITY: 413,000.

AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER: 20,775.

AMOUNT PAID TO (OR RETAINED BY) ORGANIZATION: 392,225.

SCHEDULEI (For

Grants and Other Assistance to Organizations,

OMB No. 1545-0047	202	Open to Public	Inspection

(Form 990)	Gov	Governmer	its, and In	nts, and Individuals in the United States	n the United	l States		66W6
	Comple	te if the or	ganization ansv	Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.	orm 990, Part IV,	line 21 or 22.		77 07
Department of the Treasury Internal Revenue Service		Go to	Att. www.irs.gov/F	Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.	test information.			Open to Public Inspection
Name of the organization							Employer identification number	tion number
SWARTHMORE COLLEGE	EGE						23-1352683	m
Part General Ir	General Information on Grants and Assistance	Assistance						
1 Does the organiz	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	stantiate the	e amount of the	grants or assistar	ice, the grantees'	eligibility for the grants	s or assistance, an	"
the selection crite	the selection criteria used to award the grants or assistance?	ır assistance	e?					× Yes No
2 Describe in Part	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	es for mon	itoring the use c	of grant funds in the	United States.			
Part Grants an	Grants and Other Assistance to Domestic Or	nestic Orç	janizations an	d Domestic Gov	ernments. Com	plete if the organiza	ation answered '	ganizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990,
Part IV, lir	Part IV, line 21, for any recipient that received		more than \$5,	000. Part II can b	e duplicated if a	more than \$5,000. Part II can be duplicated if additional space is needed.	eeded.	
1 (a) Name and ου ς	(a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)								
(2)								
(3)								
(4)								
(5)								
(9)								
(7)								
(8)								
(0)								
(6)								
(10)								
(11)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2022

(12)

SWARTHMORE COLLEGE

Schedule I (Form 990) (2022)

Page 2

Part III

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
SWARTHMORE COLLEGE FUNDS/SCHOLARSHIPS	804	44,125,171.	NONE	N/A	N/A
art IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional	information re	equired in Part I,	line 2, Part III, c	olumn (b); and any of	ther additional

information.

SCHEDULE I, PART I, LINE 2

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

SWARTHMORE COLLEGE SCHOLARSHIPS ARE AWARDED TO STUDENTS, IN ACCORDANCE

TO COVER TUITION AND OTHER EDUCATIONAL EXPENSES WITH COLLEGE POLICIES, CHARGED BY THE COLLEGE AND DISTRIBUTED DIRECTLY ON THE STUDENT'S ACCOUNT.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

OMB No. 1545-0047 **Open to Public** Inspection Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

SWARTHMORE COLLEGE 23-1352683 **Questions Regarding Compensation**

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel X Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	X Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2	Х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed	_		
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
_	in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Schedule J (Form 990) 2022

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099	nd/or 1099-MISC and/or 1	9-MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	in column (B) reported as deferred on prior Form 990
MARK C. AMSTUTZ	ε	445,115.	NONE	NONE	30,500.	22,390.	498,005.	NONE
1 CHIEF INVESTMENT OFFICER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JAMES L. BOCK III	ε	252,284.	NONE	NONE	25,844.	50,883.	329,011.	NONE
2 VP AND DEAN OF ADMISSIONS	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ELIZABETH BOLUCH-WOOD	ε	440,404.	NONE	NONE	30,500.	24,113.	495,017.	NONE
3 VP OF COLLEGE ADVANCEMENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ERIN BROWNLEE DELL	ε	176,048.	NONE	3,884.	4,594.	27,627.	212,153.	NONE
4 CHIEF OF STAFF & SECRETARY	i	NONE	NONE	NONE	NONE	NONE	NONE	NONE
BETH GLASSMAN	ε	246,990.	NONE	NONE	24,908.	29,763.	301,661.	NONE
5 VP HUMAN RESOURCES	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROBERT GOLDBERG	ε	235,136.	30,000.	56,221.	15,250.	11,195.	347,802.	NONE
6 VP FINANCE & ADMIN & TREASURER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
FRANK C. GRUNSEICH	ε	360,383.	NONE	NONE	30,500.	27,857.	418,740.	NONE
7 DIRECTOR OF INVESTMENTS	i	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ANDREW HIRSCH	Ξ	281,008.	10,000.	NONE	27,870.	27,852.	346,730.	NONE
8 VP FOR COMMUNICATIONS	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
BRADLEY KOCH	Ξ	180,156.	NONE	NONE	7,656.	811.	188,623.	NONE
9 DIRECTOR OF ATHLETICS	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SHARMAINE BRADHAM LAMA	Ξ	231,348.	NONE	NONE	23,575.	40,542.	295,465.	NONE
10 GENERAL COUNSEL	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
TOMOKO SAKOMURA	Ξ	199,562.	NONE	NONE	19,153.	26,647.	245,362.	NONE
11 INT. VP FOR STDNT (AS OF 1/23)	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROBIN HUNTINGDON SHORE	Ξ	141,520.	NONE	NONE	14,500.	21,649.	177,669.	NONE
12 ASSISTANT SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
VALERIE SMITH	Ξ	669,207.	NONE	NONE	30,500.	345,283.	1,044,990.	NONE
13 PRES./EX OFFICIO BOARD MEMBER	i	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JAMES TERHUNE	Ξ	269,665.	NONE	NONE	23,260.	36,290.	329,215.	NONE
14 VP FOR STDNT AFF (UNTIL 12/22)	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ALICE TURBIVILLE	Ξ	191,306.	NONE	NONE	19,342.	20,825.	231,473.	NONE
15 ASSISTANT TREASURER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SARAH WILLIE-LEBRETON	Ξ	300,286.	NONE	NONE	29,632.	82,224.	412,142.	NONE
16 PROVOST & DEAN OF THE FACULTY	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
							A S	CCOC (000 mm 24/1 21:150

Page 2

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

					-	-	Ī	
		(B) Breakdown of W-2 a	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
ERIK CHEEVER	Ξ	91,341.	NONE	365,038.	8,473.	9,509.	474,361.	NONE
1 PROFESSOR	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ALLISON DORSEY	Ξ	81,107.	NONE	354,575.	8,221.	6,246.	450,149.	NONE
2 PROFESSOR	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
AMY GRAVES	Ξ	121,235.	NONE	294,257.	9,412.	16,651.	441,555.	NONE
3 PROFESSOR	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ALLEN KUHARSKI	Ξ	NONE	NONE	390,362.	NONE	NONE	390,362.	NONE
4 PROFESSOR	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROBERT PALEY	Ξ	NONE	NONE	390,362.	NONE	NONE	390,362.	NONE
5 PROFESSOR	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
CARRIE DIENNA	Θ	154,334.	NONE	NONE	15,375.	773.	170,482.	NONE
6 FORMER ACTING ASST TREASURER	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ANDREW FEICK	(E)	225,878.	NONE	NONE	22,852.	27,718.	276,448.	NONE
7 FORMER CO-INTERIM VP FIN&ADMIN	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	Ξ							
8	Œ)							
	Ξ							
6	Œ)							
	Ξ							
10	Œ)							
	Θ							
11	Œ)							
	Ξ							
12	(ii)							
	Ξ							
13	(E)							
	Ξ							
14	(ii)							
	Ξ							
15	€							
	Ξ							
16	€							

Pert | | Supplemental Information

5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part 4a, 4b, 4c, 5a, က် Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, for any additional information.

SCHEDULE J, LINE 1A

DETAIL OF ADDITIONAL BENEFITS PROVIDED

FIRST CLASS TRAVEL

COLLEGE'S POLICY THAT FIRST CLASS TRAVEL IS NOT THE SH Η IN GENERAL,

COLLEGE EMPLOYEES TRAVELING ON COLLEGE BUSINESS. FOR AUTHORIZED

WORKS DURING FLIGHTS, ATTENDS PRESIDENT TYPICALLY THE THAT IN RECOGNITION

FOR TIME Z H AND CANNOT SCHEDULE TO BUSINESS UPON ARRIVAL, DIRECTLY OF FIRST CLASS USE THE BOARD OF MANAGERS HAS APPROVED THE REST, ADEQUATE

PRESIDENT ON DOMESTIC AND INTERNATIONAL FLIGHTS OVER THREE THE TRAVEL FOR

OR PRESIDENT'S SPOUSE WHEN HE THIS POLICY EXTENDS TO THE HOURS IN LENGTH. THE PRESIDENT ON BUSINESS TRAVEL. FOR ALL OTHER EMPLOYEES SHE ACCOMPANIES

(FACULTY AND STAFF), FIRST CLASS TRAVEL MUST BE PRE-APPROVED BY TH

PRESIDENT OR THEIR DESIGNATE

TRAVEL FOR COMPANIONS

IN CERTAIN AUTHORIZED CIRCUMSTANCES THE COLLEGE WILL PAY, OR WILL

Part III Supplemental Information

5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part 4a, 4b, 4c, 5a, က် Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, for any additional information.

ANSPOUSE/PARTNER OF THE ОF MEALS AND EXPENSES TRAVEL, THE FOR REIMBURSE,

ARE REIMBURSEMENTS COLLEGE'S ACCOUNTABLE PLAN. THE UNDER EMPLOYEE COMPANION TRAVEL IS: THE EMPLOYEE UNLESS THE OL INCOME CONSIDERED TAXABLE

COLLEGE BENEFITS THE DIRECTLY 5 PURPOSE, BUSINESS FIDE BONA Ø FOR

ANY SPOUSE/PARTNER TRAVEL PROPERLY DOCUMENTED AND APPROVED. SH 3 AND

PRESIDENT THE ΒY THAN THE PRESIDENT MUST BE APPROVED, IN ADVANCE, OTHER

OR THEIR DESIGNATE

TAX GROSS-UP PAYMENTS

TO EMPLOYEES MAY INCLUDE A GROSS-UP FOR A PORTION OF RETIREMENT PAYMENTS

THE BENEFITS PAID.

RESIDENCE REQUIREMENT

AS A CONDITION OF EMPLOYMENT, THE PRESIDENT AND DEAN OF STUDENTS

TIME RESIDENCE IN COLLEGE-PROVIDED HOUSING AND USED FULL MAINTAINED THEIR

THE RESIDENCE FOR COLLEGE BUSINESS AND ENTERTAINMENT PURPOSES

DUES SOCIAL CLUB

Part | Supplemental Information

4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part က် Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, for any additional information.

(IN NEW YORK) CLUB THE YALE CLUBS. OMI MEMBERSHIP DUES WERE PROVIDED TO

FOR BE USED, PRIMARILY, OL (IN PHILADELPHIA) AND ARE PENN CLUB THE AND

BUSINESS PURPOSES.

SCHEDULE J, PART I, LINE 4B

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN PARTICIPATION

SWARTHMORE COLLEGE (THE "COLLEGE") MAINTAINS A SUPPLEMENTAL EXECUTIVE IRC COLLEGE THROUGH JUNE 30, 2025 (OR DEATH OR PERMANENT DISABILITY PRIOR TO VESTING IN THE SERP WILL OCCUR IF THE PRESIDENT REMAINS AT THE THEN). THERE WERE NO DISTRIBUTIONS MADE FROM THE SERP PLAN FOR THE JUNE RETIREMENT PLAN ("SERP") DESIGNED FOR THE PRESIDENT OF 30, 2023 TAX YEAR. SECTION 457 (F) COLLEGE.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE

CERTAIN INDIVIDUALS RECEIVED APPROVED DISCRETIONARY BONUSES AND/OR

INCENTIVE COMPENSATION.

SCHEDULE J, PART II

ADDITIONAL INFORMATION

ALL DEFERRED COMPENSATION FIGURES REPORTED ON PART II, COLUMN C, INCLUDE

EMPLOYER CONTRIBUTIONS TO A QUALIFIED RETIREMENT PLAN.

ERIN BROWNLEE-DELL - OTHER REPORTABLE COMPENSATION FIGURE WAS A MOVING

EXPENSES REIMBURSEMENT

ROBERT GOLDBERG - OTHER REPORTABLE COMPENSATION FIGURE WAS A MOVING

EXPENSES REIMBURSEMENT

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

- OTHER REPORTABLE COMPENSATION FIGURE WAS A MOVING JASON PARKHILL

EXPENSES REIMBURSEMENT

ERIK CHEEVER - OTHER REPORTABLE COMPENSATION FIGURE WAS AN EARLY

RETIREMENT PAYMENT

ALLISON DORSEY - OTHER REPORTABLE COMPENSATION FIGURE WAS AN EARLY

RETIREMENT PAYMENT

AMY GRAVES - OTHER REPORTABLE COMPENSATION FIGURE WAS AN EARLY RETIREMENT

PAYMENT

ALLEN KUHARSKI - OTHER REPORTABLE COMPENSATION FIGURE WAS AN EARLY

RETIREMENT PAYMENT

- OTHER REPORTABLE COMPENSATION FIGURE WAS AN EARLY ROBERT PALEY

RETIREMENT PAYMENT

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

JAMES TERHUNE - NON-TAXABLE BENEFITS FIGURE INCLUDES A HOUSING ALLOWANCE.

SEE "RESIDENCE REQUIREMENT" ABOVE.

VALERIE SMITH - DEFERRED COMPENSATION ALSO INCLUDES ACCRUED LEAVE

COMPENSATION AND BENEFITS.

VALERIE SMITH - NON-TAXABLE BENEFITS FIGURE INCLUDES A HOUSING ALLOWANCE.

SEE "RESIDENCE REQUIREMENT" ABOVE

SARAH WILLIE-LEBRETON - DEFERRED COMPENSATION ALSO INCLUDES ACCRUED LEAVE

COMPENSATION AND BENEFITS.

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 202

SWARTHMORE COLLEGE

Name of the organization Department of the Treasury

Internal Revenue Service

23-1352683

Employer identification number Inspection

Part Bond Issues										l
	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer	(i) Pooled financing	pg u
						Yes	No Yes	s No	Yes	° Z
A SWARTHMORE COLLEGE BOROUGH AUTHORITY- SERIES 2013	23-2243929	870000JG2	07/31/2013	52,616,042.	52,616,042. VAR. CAPITAL PROJECTS- SEE PART VI		×	×		×
B SWARTHMORE COLLEGE BOROUGH AUTHORITY- SERIES 2015	23-2243929	870000KJ4	07/14/2015	59,996,832.	59,996,832. VAR. CAPITAL PROJECTS- SEE PART VI		×	×		×
C SWARTHMORE COLLEGE BOROUGH AUTHORITY- SERIES 2016A	23-2243929	870000KY1	08/16/2016	73,699,674.	REFUNDING PRIOR BOND- SEE PART VI		×	×		×
D SWARTHMORE COLLEGE BOROUGH AUTHORITY- SERIES 2016B	23-2243929	870000LW4	08/16/2016	25,244,118.	25,244,118. VAR. CAPITAL PROJECTS- SEE PART VI		×	×		×
Part Proceeds										

	Proceeds
	٩
	Part II
•	-

			4		8	O		٥	
-	Amount of bonds retired	20,	20,005,559.	8,7	8,775,743.	30,2	30,273,223.	3,6	622,234.
7	Amount of bonds legally defeased		NONE		NONE		NONE		NONE
က	Total proceeds of issue	52,	626,016.	60,3	60,362,681.	73,7	73,701,488.	25, 53	522,589.
4	Gross proceeds in reserve funds		NONE		NONE		NONE		NONE
2	Capitalized interest from proceeds		NONE		NONE		NONE		NONE
9	Proceeds in refunding escrows		NONE		NONE		NONE		NONE
7	Issuance costs from proceeds		353,591.	(*)	348,937.	(*)	344,674.	1	194,356.
80	Credit enhancement from proceeds		NONE		NONE		NONE		NONE
6	Working capital expenditures from proceeds		NONE		NONE		NONE		NONE
10	Capital expenditures from proceeds	18,	8,387,425.	0,09	60,013,744.		NONE	25, 33	,328,233.
11	Other spent proceeds	33,	885,000.		NONE	73,3	356,814.		NONE
12	Other unspent proceeds		NONE		NONE		NONE		NONE
13	Year of substantial completion		2016	Z	2018	Z	2016	2	2019
		Yes	No	Yes	No	Yes	No	Yes	No
4	Were the bonds issued as part of a refunding issue of tax-exempt bonds (or,								
	if issued prior to 2018, a current refunding issue)?	×			×	×			×
15	Were the bonds issued as part of a refunding issue of taxable bonds (or, if								
	issued prior to 2018, an advance refunding issue)?		×		×		×		×
16	Has the final allocation of proceeds been made?	×		×		×		×	
17	Does the organization maintain adequate books and records to support the								
	final allocation of proceeds?	×		×		×		×	
For P	For Paperwork Reduction Act Notice, see the Instructions for Form 990.						Sc	Schedule K (Form 990) 2022	rm 990) 2022

Part III Private Business Use	TAX-EXEMPT	r BONDS-	SET#1					
		A	_	8		ပ		٥
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	N _O	Yes	o _N	Yes	No	Yes	°N
which owned property financed by tax-exempt bonds?		×		×		×		×
2 Are there any lease arrangements that may result in private business use of bond-financed property?		×		×		×		×
3a Are there any management or service contracts that may result in private								
business use of bond-financed property?		×		×		×		×
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
A the series and management of service contracts leading to the minimum property:								
c Are there any research agreements that may result in private business use of hond-financed property?		>		>		>		>
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other		<		<		۲		<
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		WONF. %		NONE.		WONE. %		NON #NON
5 Enter the nercentage of financed property used in a private business use as a				1				
result of unrelated trade or business activity carried on by your organization								
r section 501(c)(3) organization, or a state or local go	0	.3000 %		WONE %		WONE %		NONE %
6 Total of lines 4 and 5	0	1		1		WONE %		
7 Does the bond issue meet the private security or payment test?		×		×		×		×
8a Has there been a sale or disposition of any of the bond-financed property to a								
	~	×		×		×		×
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
disposed of		WONE %		WONE %		WONE %		WONE %
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
1 (0								
nonqualified bonds of the issue are remediated in accordance with the								
	×		×		×		×	
Part IV Arbitrage								
		4		a		ပ		۵
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	o N	Yes	o N	Yes	o N	Yes	N _O
Penalty in Lieu of Arbitrage Rebate?		×		×		×		×
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		×		×		×		×
b Exception to rebate?		×		×	×		×	
c No rebate due?	×			×	×		×	
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
		h P		h F		h P		i k
s is the bond issue a variable rate issue?		×		×		×		×
						S	hedule K (F	Schedule K (Form 990) 2022

Part IV Arbitrage (continued)	TAX-EXEMPT	RONDS-	₽. 1 1 1 1					-
	4			8		U		0
4a Has the organization or the governmental issuer entered into a qualified	Yes	9 N	Yes	9V	Yes	2	Yes	No
respect to the bond issue?		×		×		×		×
c Term of hedge.								
e Was the hedge terminated?								
ed in a c		×		×		×		×
b Name of provider								
c Term of GIC								
harbor for establishi								
6 Were any gross proceeds invested beyond an available temporary period?		×		×		×		×
Has the organization established written procedures								
its of section 148?	×		×		×		×	
	⋖			В		ပ		D
Has the organization established written procedures to ensure that violations	Yes	9 N	Yes	N	Yes	2	Yes	N _O
. S	,		:				;	
applicable regulations:	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	School		See instructions	\ Suc		≺	
					2			

Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART I, COLUMN (F)

EXEMPT CAPITAL PROJECTS AND TO FUND THE COSTS OF ISSUING THE 2013 BONDS PART I, LINE A: THE PROCEEDS OF THE BONDS ISSUED ON 7/31/2013 WERE USED TO REFUND THE SWARTHMORE COLLEGE REVENUE BONDS, SERIES 2008 ISSUED ON 4/30/2008 AND SERIES 2009 ISSUED ON 7/29/2009, USED FOR VARIOUS TAX

FOR VARIOUS TAX-EXEMPT CAPITAL PROJECTS AND TO FUND THE COST OF ISSUING PART I, LINE B: THE PROCEEDS OF THE BONDS ISSUED ON 7/14/2015 WERE USED THE 2015 BONDS.

PART I, LINE C: THE PROCEEDS OF THE BONDS ISSUED ON 7/19/2016 WERE USED TO ADVANCE REFUND THE 2006A REVENUE BONDS, AND TO FUND THE COSTS OF ISSUING THE 2016A BONDS.

PART I, LINE D: THE PROCEEDS OF THE BONDS ISSUED ON 7/19/2016 WILL BE USED FOR VARIOUS TAX-EXEMPT CAPITAL PROJECTS AND TO FUND THE COST OF ISSUING THE 2016B BONDS. PART I, LINE E: THE PROCEEDS OF THE BONDS ISSUED ON 7/10/2018 WILL BE USED FOR VARIOUS TAX-EXEMPT CAPITAL PROJECTS AND TO FUND THE COST OF ISSUING THE 2018 BONDS.

PART I, LINE F: THE PROCEEDS OF THE BONDS ISSUED ON 8/4/2021 WILL BE USED \$11,595,000, THE COSTS OF ISSUING THE 2021B REVENUE BONDS, AND VARIOUS TO ADVANCE REFUND A PORTION OF THE 2011B REVENUE BONDS, PAR VALUE TAX-EXEMPT CAPITAL PROJECTS.

SCHEDULE K, PART II, LINE 3 DETAIL OF TOTAL PROCEEDS FROM ISSUE

FOR EACH BOND LISTED INCLUDES THE TOTAL PROCEEDS OF ISSUE REPORTED INVESTMENT EARNINGS

ISSUE TOTAL PROCEEDS OF 2013 SERIES (ISSUED 07/31/2013) THE REPORTED INCLUDES TOTAL EARNINGS OF: \$9,974 FOR THE

Schedule K (Form 990) 2022 JSA 2E1511 1.000

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

REPORTED INCLUDES TOTAL EARNINGS OF: \$278,471
FOR THE 2018 SERIES (ISSUED 07/10/2018) THE TOTAL PROCEEDS OF ISSUE
REPORTED INCLUDES TOTAL EARNINGS OF: \$2,720,284
FOR THE 2021B SERIES (ISSUED 08/04/2021) THE TOTAL PROCEEDS OF ISSUE ISSUE ISSNE ISSNE ОF ЭE 2015 SERIES (ISSUED 07/14/2015) THE TOTAL PROCEEDS OF FOR THE 2016A SERIES (ISSUED 07/19/2016) THE TOTAL PROCEEDS FOR THE 2016B SERIES (ISSUED 08/14/2016) THE TOTAL PROCEEDS REPORTED INCLUDES TOTAL EARNINGS OF: \$850,596 REPORTED INCLUDES TOTAL EARNINGS OF: \$365,849 REPORTED INCLUDES TOTAL EARNINGS OF: \$1,814

SCHEDULE K, PART III PRIVATE BUSINESS USE

0 H REFUNDING ISSUE OF THE 1998 & 2001 BONDS (WHICH WERE BOTH ISSUED PRIOR PRIVATE BUSINESS USE SECTION SINCE THIS 2016A BOND ISSUE WAS SIMPLY A (WHICH, IN TURN, WERE AN ADVANCED 08/16/2016A BONDS (COLUMN D), THERE WAS NO NEED TO COMPLETE THE SCHEDULE K 12/31/2002 REPORTING DATE). REFUNDING ISSUE OF THE 2006A BONDS FOR THE

SCHEDULE K, PART IV, LINE 2C DATE THE REBATE COMPUTATION WAS PERFORMED

08/15/2022 08/15/2022 07/26/2022 09/15/2022 08/04/2022 07/30/2022 되 뇨 .. K .. O .. U COLUMN COLUMN COLUMN COLUMN COLUMN COLUMN

Schedule K (Form 990) 2022 JSA 2E1511 1.000

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Attach to Form 990.

OMB No. 1545-0047

202Inspection

> Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization Department of the Treasury Internal Revenue Service

SWARTHMORE COLLEGE

Employer identification number 23-1352683

)	1001	
Part I Bond Issues									
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue price	(f) Description of purpose		(g) Defeased	(h) On behalf of issuer	(i) Pooled financing
							Yes No	Yes No	Yes No
A SWARTHMORE COLLEGE BOROUGH AUTHORITY- SERIES 2018	23-2243929	870000LX2	07/10/2018	110,605,739. V.	VAR. CAPITAL PROJECTS- SEE PART VI	PART VI	×	×	×
TICOCO DEFENDO VINTERCITATIVE HOUSE CONTRACTOR DOCUMENTATION OF		C Exco	0000	70000	נות מות ביי מות	E E	;	÷	*
D SWAKTHMOKE COLLEGE BOROUGH AUTHOKLTY - SEKIES ZUZIB	23-2243929	S.T.NOOOO/ S	U8/U4/ZUZI	90,021,014. V.	90,021,014. VAK. CAFITAL FROUECTS- SEE FART VI	FAKT VI	×	×	×
O									
0									
Part Proceeds									
				4	В	ပ		٥	
1 Amount of bonds retired			•	5,989,093.	1,899,286.				
2 Amount of bonds legally defeased			•	NONE	NONE				

		∢	m		ပ		_	
_	Amount of bonds retired	5,989,093.	. 1,899,286.	286.				
7	Amount of bonds legally defeased	NONE	田	NONE				
က	Total proceeds of issue	113,326,023.	. 90,871,610.	610.				
4	Gross proceeds in reserve funds	NONE		NONE				
2	Capitalized interest from proceeds	10,193,784.	4,325,040.	040.				
9	Proceeds in refunding escrows	NONE	Ы	NONE				
7	Issuance costs from proceeds	672,822.	271,294	294.				
æ	Credit enhancement from proceeds	NONE	国	NONE				
6	Working capital expenditures from proceeds	NONE	ョ	NONE				
10	Capital expenditures from proceeds	102,459,417.	. 59,870,185.	185.				
7	Other spent proceeds	NONE	11,884,	875.				
12	Other unspent proceeds	NONE	E 14,520,216	216.				
13	Year of substantial completion	2021						
		Yes	Yes	No No	Yes	No on	Yes	N _o
4	Were the bonds issued as part of a refunding issue of tax-exempt bonds (or,							
	if issued prior to 2018, a current refunding issue)?	×	×					
15	Were the bonds issued as part of a refunding issue of taxable bonds (or, if							
	issued prior to 2018, an advance refunding issue)?	×		×				
16	Has the final allocation of proceeds been made?	X		×				
17	Does the organization maintain adequate books and records to support the							
	final allocation of proceeds?	X	×					
For P	For Paperwork Reduction Act Notice, see the Instructions for Form 990.					Schedu	Schedule K (Form 990) 2022	90) 2022

Part III Private Business Use	TAX-EXEMPT	r BONDS-	SET#2					
	_	⋖		8	ပ		٥	
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	ON	Yes	N _o	Yes	No
which owned property financed by tax-exempt bonds?		×		×				
2 Are there any lease arrangements that may result in private business use of bond-financed property?		×		X				
3a Are there any management or service contracts that may result in private business use of hond-financed property?		>		>				
h if "Yes" to line 3s does the organization routinely engage hond counsel or other outside		4		4				
c Are there any research agreements that may result in private business use of bond-financed property?		×		×				
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? .								
4 Enter the percentage of financed property used in a private business use by entities								
other than a section $501(c)(3)$ organization or a state or local government $\dots\dots\dots$		NONE %		NONE %		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization,								
r section 501(c)(3) organization, or a state or local government	0	0.1000 %	0	0.4000 %		%		%
6 Total of lines 4 and 5	0	.1000 %	0	.4000 %		%		%
7 Does the bond issue meet the private security or payment test?		×		×				
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		×		×				
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or					-			
disposed of		WONE %		WONE %		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all								
nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	×		×					
Part IV Arbitrage								
		A		В	၁		٥	
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?		×		×				
2 If "No" to line 1, did the following apply?					•			
a Rebate not due yet?		×		×				
b Exception to rebate?	×		×					
c No rebate due?	×		×					
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
e a variable rate issue?		×		×				
l	-					Š	Schedule K (Form 990) 2022	m 990) 2022

Dart W Arbitrace (continued)	TAX-EXEMPT	- RONDS-	C # 上 正 び					o Sib
	4			•	C			
4a Has the organization or the governmental issuer entered into a qualified	Yes	N N	Yes	N _o	Yes	8	Yes	No
respect to the bond issue?		×		×				
b Name of provider								
Term of hedge.								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		×		×				
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		×		×				
requirements of section 148?	×		X					
Part V Procedures To Undertake Corrective Action								
	⋖		_	В	ပ		٥	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	9	Yes	No
SO Si								
applicable regulations?	×		×					
	o questions	on Sche	lule K. Se	See instructions	ons.			

Schedule K (Form 990) 2022

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE L (Form 990)

Department of the Treasury

Internal Revenue Service

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open To Public Inspection

Name of the organization Employer identification number SWARTHMORE COLLEGE 23-1352683 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified person and 1 (a) Name of disqualified person (c) Description of transaction organization Yes No (1) (2) (3)(4)(5)(6)Enter the amount of tax incurred by the organization managers or disqualified persons during the year

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	fron	an to or n the zation?	(e) Original principal amount	(f) Balance due	(g) In	default?	by bo	proved ard or nittee?	(i) W agreer	
SEE SUPPLEMENTAL PAGE			То	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Total						\$ 185,881.						

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2022 Page 2

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
(1)					
_(2)					
(3)					
(4)					
(5)					
(6)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Schedule L (Form 990 or 990-EZ) 2022 Page 2

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
				Yes	No
(1)					
_(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE	Т	PART	ΤТ
SCUPDOTE	ш,	PARI	\perp \perp

(A/B) NAME AND RELATIONSHIP	(C) PURPOSE OF LOAN	(D) LOAN	(E) ORIGINAL	(F) BALANCE DUE	(G) IN DEFAULT?	(H) APPROVED	(I) WRITTEN
		TO FROM			YES NO	YES NO	YES NO
JAMES L. BOCK III		X	340,000.	131,88	1. X	х	х
OFFICER	MORTGAGE	Λ	340,000.	131,00	Ι, Α	Λ	Λ
ANDREW HIRSCH		Х	45,000.	27,00	0. x	X	Х
OFFICER	MRTG DWN P	YMT ASSIST					
JASON PARKHILL		X	57,500.	27,00	0. X	X	Х
OFFICER	MRTG DWN P	YMT ASSIST					

TOTAL 185,881.

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

2022

Open to Public
Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

SWARTHMORE COLLEGE 23-1352683

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method o	(d) f deter tributio	mining on amo) unts
1	Art - Works of art	X	1	50,000.	FAIR MARK	ET V	/ALUE	<u> </u>
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	65	264,408.	FAIR MARK	ET V	/ALUE	<u> </u>
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►()							
26	Other ►()							
27	Other ►()							
28	Other ►()							
29	Number of Forms 8283 received				30			
	which the organization completed F	-orm 8283,	Part V, Donee Acknowledge	ement	_ 29		Yes	Na
20-	During the year, did the organizat	ion rossive	by contribution any proper	rty reported in Dort I line	o 1 through		162	INO
SUA	28, that it must hold for at least the				_			
	to be used for exempt purposes for	-				30a		Χ
h	If "Yes," describe the arrangement i		ording period?			30a		Λ
31	Does the organization have a		ance nolicy that require	is the review of any	nonetandard			
J 1	-					31	Х	
322	contributions?	third parti	es or related organization	e to solicit process or s	ell noncach	-	^	
JZd	5	•	•			32a		Х
h	contributions?					02a		21
33	If the organization didn't report an	amount in o	olumn (c) for a type of pro-	nerty for which column (a)	is checked			
33	describe in Part II.	amount in C	oranin (o) for a type of prop	porty for willon column (a)	io oriconeu,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2022

Part II Supp

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, LINE 32

USE OF THIRD PARTIES

SWARTHMORE COLLEGE MAINTAINS ACCOUNTS AT SEVERAL BROKERAGE FIRMS TO FACILITATE THE SALE OF ANY NON-CASH CONTRIBUTIONS IT MAY RECEIVE.

SCHEDULE M, PART I, COLUMN (B)

INFORMATION REGARDING NUMBER OF CONTRIBUTIONS

SWARTHMORE COLLEGE IS REPORTING THE AGGREGATE NUMBER OF CONTRIBUTIONS RECEIVED OF SCHEDULE M, PART I, COLUMN B (NOT THE NUMBER OF ITEMS RECEIVED).

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Employer identification number SWARTHMORE COLLEGE 23-1352683

FORM 990, PART I, LINE 1 & PART III, LINE 1

DETAIL OF ORGANIZATION'S MISSION

TRANSFORMATIVE LIBERAL ARTS EDUCATION GROUNDED IN RIGOROUS INTELLECTUAL INQUIRY AND EMPOWERS ALL WHO SHARE IN OUR COMMUNITY TO FLOURISH AND CONTRIBUTE TO A BETTER WORLD. WE COMMIT TO THIS MISSION BY:

- OFFERING A ROBUST, LIBERAL ARTS CURRICULUM CONNECTING THE ARTS,

HUMANITIES, NATURAL SCIENCES AND ENGINEERING, SOCIAL SCIENCES, AND INTERDISCIPLINARY PROGRAMS

SWARTHMORE COLLEGE PROVIDES LEARNERS OF DIVERSE BACKGROUNDS A

- FOSTERING INNOVATIVE RESEARCH AND CREATIVE PRODUCTION AND ENCOURAGING COLLABORATION AMONG FACULTY, STUDENTS, AND STAFF
- BUILDING A DIVERSE, EQUITABLE, AND INCLUSIVE RESIDENTIAL COMMUNITY THAT ENRICHES OUR EXPERIENCES AND EXPANDS OUR WORLDVIEWS
- STEWARDING OUR RESOURCES THROUGH INTENTIONAL DAILY AND LONG-TERM SUSTAINABILITY PRACTICES, HONORING OUR LOCATION ON THE ANCESTRAL LAND OF THE LENNI LENAPE PEOPLE.
- CREATING OPPORTUNITIES FOR EDUCATION AND GROWTH AMONG FACULTY,

 STUDENTS, STAFF, AND ALUMNI BY SHARING IN THE MULTITUDE OF TALENTS OF THE

 COLLEGE COMMUNITY, EXPLORING THE BEAUTY OF OUR NATURAL ENVIRONMENT, AND

 ACTIVELY ENGAGING IN THE RICH CULTURAL DIVERSITY OF OUR REGION AND OUR

 WORLD
- COMMITTING TO PEACE, EQUITY, AND SOCIAL RESPONSIBILITY, ROOTED IN OUR FOUNDING AS A CO-EDUCATIONAL QUAKER INSTITUTION

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Employer identification number

23-1352683

SWARTHMORE COLLEGE

FORM 990, PART VI, LINE 11 AND 11A

FORM 990 REVIEW PROCESS

THE FORM 990 IS PREPARED INTERNALLY BY SWARTHMORE COLLEGE. IT IS REVIEWED BY THE APPROPRIATE SENIOR MANAGEMENT AND A NATIONALLY RECOGNIZED ACCOUNTING FIRM. BEFORE THE FORM 990 IS FILED, IT IS PROVIDED TO THE AUDIT AND RISK MANAGEMENT COMMITTEE, THE FINANCE COMMITTEE, AND ALL BOARD MEMBERS FOR THEIR REVIEW.

FORM 990, PART VI, LINE 12C

CONFLICT OF INTEREST POLICY

SWARTHMORE COLLEGE HAS TWO CONFLICT OF INTEREST POLICIES--ONE FOR ITS
BOARD MEMBERS AND ONE FOR EMPLOYEES. EACH YEAR ALL MEMBERS OF THE BOARD
RECEIVE A SURVEY REMINDING THEM OF THE POLICY AND REQUESTING DISCLOSURE
OF BUSINESS AND CHARITABLE AFFILIATIONS, TRANSACTIONS WITH THE COLLEGE,
AND ANY POSSIBLE CONFLICTS. LIKEWISE, ALL SUPERVISORY STAFF OF THE
COLLEGE RECEIVES A SURVEY REMINDING THEM OF THE EMPLOYEE CONFLICT OF
INTEREST POLICY AND ASKING THEM FOR OTHER BUSINESS AND CHARITABLE
AFFILIATIONS, TRANSACTIONS WITH THE COLLEGE, AND ANY POSSIBLE CONFLICTS
FOR THEMSELVES OR ANY MEMBER OF THE STAFF REPORTING TO THEM. THE AUDIT
AND RISK MANAGEMENT COMMITTEE OF THE BOARD OF MANAGERS RECEIVES A SUMMARY
OF ALL RESPONSES AND ADDRESSES POSSIBLE CONFLICTS WHICH ARISE.

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection

Employer identification number

23-1352683

SWARTHMORE COLLEGE

FORM 990, PART VI, LINE 15B

PROCESS FOR DETERMINING OFFICER, DIRECTOR, TRUSTEE AND KEY EMPLOYEE COMPENSATION

THE COMPENSATION COMMITTEE OF THE BOARD OF MANAGERS REVIEWS AND APPROVES
THE COMPENSATION FOR COMPENSATED OFFICERS, DIRECTORS, AND KEY EMPLOYEES,
INCLUDING THE PRESIDENT. THE COMMITTEE REVIEWS COMPARATIVE DATA OBTAINED
FROM AN INDEPENDENT CONSULTANT, CONSULTS WITH THE PRESIDENT REGARDING THE
PERFORMANCE OF EACH OFFICER, DIRECTOR AND KEY EMPLOYEE THAT REPORTS TO
THE PRESIDENT AND SETS THE COMPENSATION FOR EACH OF THEM. THE
COMPENSATION COMMITTEE SEPARATELY REVIEWS THE PERFORMANCE OF THE
PRESIDENT AND USES COMPARATIVE DATA TO DETERMINE THE PRESIDENT'S
COMPENSATION FOR THE SUBSEQUENT YEAR. THIS PROCESS IS COMPLETED ANNUALLY.

FORM 990, PART VI, LINE 19

AVAILABILITY OF DOCUMENTS TO THE PUBLIC

THE COLLEGE MAKES ITS GOVERNING DOCUMENTS AVAILABLE UPON REQUEST.

THE COLLEGE MAKES ITS CONFLICT OF INTEREST POLICY AVAILABLE VIA THE COLLEGE'S WEBSITE.

THE COLLEGE MAKES ITS FINANCIAL STATEMENTS AVAILABLE VIA THE COLLEGE'S WEBSITE.

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Employer identification number

SWARTHMORE COLLEGE 23-1352683

FORM 990, PART XI, LINE 9

DETAIL OF OTHER CHANGES IN NET ASSETS OR FUND BALANCES

ASSET IMPAIRMENT \$ (7,917,000)

CHANGE IN PRESENT VALUE OF LIFE INCOME FUNDS \$ (1,684,000)

CHANGE IN OTHER POST RETIREMENT BENEFITS \$ 783,000

-----\$ (8,818,000)

Name of the organization

SWARTHMORE COLLEGE

23-1352683

FORM 990, PART III - PROGRAM SERVICE

LINE 4A, PROGRAM SERVICE

SWARTHMORE IS A CO-EDUCATIONAL COLLEGE OF LIBERAL ARTS AND ENGINEERING DEDICATED TO INTELLECTUAL EXPLORATION, ACCESS, AND EDUCATING FOR THE COMMON GOOD. THE AVERAGE ENROLLMENT FOR FISCAL YEAR 2022-23 WAS 1,699. THERE WERE 134 STUDENTS STUDYING ABROAD. OF THE TOTAL STUDENT POPULATION, 1,435 COME FROM ACROSS THE UNITED STATES WHILE 264 COME FROM OTHER NATIONS.

SWARTHMORE'S COMMITMENT TO FINANCIAL AID AND ACCESS IS AT THE CORE OF OUR EDUCATIONAL MISSION. THE COLLEGE STRIVES TO MAKE IT POSSIBLE FOR ALL ADMITTED STUDENTS TO ATTEND SWARTHMORE, REGARDLESS OF THEIR ABILITY TO PAY, AND MEETS 100 PERCENT OF DETERMINED NEED FOR ALL ADMITTED STUDENTS. NEARLY 51 PERCENT OF STUDENTS RECEIVED NEED-BASED SWARTHMORE SCHOLARSHIP AID FROM AN OVERALL FINANCIAL AID EXPENDITURES OF \$52 MILLION. SWARTHMORE'S AID AWARDS CONSIST OF GRANTS (WHICH DO NOT NEED TO BE REPAID) AND THE EXPECTATION THAT STUDENTS WILL WORK IN A PART-TIME CAMPUS-BASED JOB. THE COLLEGE'S FINANCIAL AID AWARDS ARE LOAN-FREE.

SWARTHMORE'S 425-ACRE ARBORETUM CAMPUS INCLUDES THE CRUM WOODS, A NATURALLY WOODED AREA COMPRISING NEARLY THREE-FIFTHS OF THE COLLEGE'S LAND. IN 2015, THE COLLEGE LAUNCHED ITS ENVIRONMENTAL SUSTAINABILITY FRAMEWORK, A SET OF GUIDELINES FOR CAPITAL PROJECTS AND FACILITIES OPERATIONS THAT INCLUDES SUSTAINABLE BUILDING GUIDELINES AND A PROJECT CHECKLIST. THE FOLLOWING YEAR, THE COLLEGE INSTITUTED A CARBON CHARGE THAT PROVIDES FUNDING FOR CAMPUS INITIATIVES AND PROJECTS THAT INCREASE ENERGY CONSERVATION AND EFFICIENCY AND PROMOTE RENEWABLE ENERGY. SWARTHMORE WAS HONORED TO RECEIVE A 2017 SUSTAINABLE CAMPUS EXCELLENCE AWARD IN THE INNOVATIVE COLLABORATION CATEGORY FROM THE INTERNATIONAL SUSTAINABLE CAMPUS NETWORK FOR OUR CARBON CHARGE PROGRAM.

SWARTHMORE COLLEGE IS COMMITTED TO THE PRINCIPLE OF EQUAL OPPORTUNITY FOR ALL QUALIFIED PERSONS, WITHOUT DISCRIMINATION AGAINST ANY PERSON BY REASON OF SEX, RACE, COLOR, AGE, RELIGION, NATIONAL ORIGIN, HANDICAP, OR SEXUAL ORIENTATION. THIS POLICY IS CONSISTENT WITH RELEVANT GOVERNMENTAL STATUES AND REGULATIONS, INCLUDING THOSE PURSUANT TO TITLE IX OF THE FEDERAL EDUCATION AMENDMENTS OF 1972 AND SECTION 504 OF THE FEDERAL REHABILITATION ACT OF 1973.

Name of the organization	Employer identification number
SWARTHMORE COLLEGE	23-1352683

FORM 990, PART VII-COMPENSATION OF THE 5 H	IGHEST PAID IND. CONTRACTORS	
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
WARFEL CONSTRUCTION		
1110 ENTERPRISE ROAD	BUILDING SERVICES	22 245 720
EAST PETERSBURG, PA 17520	BUILDING SERVICES	22,345,738.
P AGNES INC		
2101 PENROSE AVENUE		
PHILADELPHIA, PA 19145	BUILDING SERVICES	2,357,138.
THE LANDTEK GROUP INC		
105 SWEENEYDALE AVENUE BAY SHORE, NY 11706	BUILDING SERVICES	2,156,745.
BAI SHORE, NI 11700	BUILDING SERVICES	2,130,743.
LF DRISCOLL COMPANY LLC		
401 CITY LINE AVENUE		
BALA CYNWYD, PA 19004	BUILDING SERVICES	2,003,535.
CTC CONSTRUCTION MANAGEMENT INC		
3020 RICKERT ROAD		
PERKASIE, MA 18944	BUILDING SERVICES	1,614,478.
,,,	20122110 021112020	_, 0_1, 1, 0.

SCHEDULE R (Form 990)

SWARTHMORE COLLEGE

Name of the organization Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022

OMB No. 1545-0047

Open to Public Inspection

23-1352683

(f)
Direct controlling
entity

SWARTHMORE

Employer identification number

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. -705,128. (e) End-of-year assets 4,688,109. (**d)** Total income Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (c)
Legal domicile (state
or foreign country) PA INN/RESTAURNT (b) Primary activity 46-0563007 PA 19081 (a) Name, address, and EIN (if applicable) of disregarded entity SWARTHMORE, 500 COLLEGE AVE (1) PARRISH LLC Part II Part I

3

4

9

9

9

one of more related tax-exempt organizations during the tax year.	uring the tax year.						
(a)	(q)	(c)	(p)	(e)	((b)	
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling	Section 513	2(b)(13)
		or foreign country)		(if section 501(c)(3))	entity	entity?	.ئ <u>آھ</u>
						Yes	%
(1)							
(2)							
(3)							
(4)							
(5)							
(9)							
(2)							
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	Form 990.				Schedule R (Form 990) 2022	(Form 990) 2022

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Page 2

23-1352683

Schedule R (Form 990) 2022

Part III

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
		codinity)					Yes No		Yes No	
(1) HIGHLAND CAPITAL PARTNERS VIII										
ONE BROADWAY, 14TH FLOOR CAMBR	INVESTMENTS	MA	SWARTHMORE	EXCULDED FROM TAX	-1,398.	1,110,189.	×	NONE	×	65.3333
(2)										
(3)										
(4)										
(5)										
(9)										
(2)										
								1		

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	e Direct controlling (C)	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) (h) Section Share of Percentage Section end-of-year assets ownership controlled entity? Yes No	(h) Percentage ownership	Section 512(b)(13) controlled entity?
(1) MARJAY PRODUCTIONS, INC. 13-1952572								
1007 ORANGE STREET, SUITE 1410 WILMINGTON, DE 19801	LITERARY WORK	DE	N/A	C CORPORATION	219,746.	166,247.100.0000	100.0000	×
(2) CHARITABLE REMAINDER ANNUITY TRUSTS								
(CRATS - 4) SWARTHMORE, PA 19081	N/A	PA	N/A	TRUST				
(3) CHARITABLE REMAINDER UNITRUSTS								
(CRUTS - 34) SWARTHMORE, PA 19081	N/A	PA	N/A	TRUST				
(4) NET INC. CHARITABLE REMAINDER UNITRUSTS								
(NIMCRUTS - 5) SWARTHMORE, PA 19081	N/A	PA	N/A	TRUST				
(5)								
(9)								
(2)								
						Schedule R (Form 990) 2022	(Form 99	0) 2022

Page 3

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

202 (1990) איז	Schedule R (Form 990) 2022	Sch		JSA
				(9)
				(5)
				(4)
				(3)
				(2)
E DOC.	PER ESTATE	286,000.	A	(1) MARJAY PRODUCTIONS, INC.
termining volved	(d) Method of determining amount involved	(c) Amount involved	(b) Transaction type (a - s)	(a) Name of related organization
× × sp	1s action threshold	ered relationships and trans	his line, including cover	r Other transfer of cash or property from related organization(s)
××				 p Reimbursement paid to related organization(s) for expenses
×				o Sharing of paid employees with related organization(s)
	= = : : : :			 m Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
	= , : : : :			
×				k I pase of facilities equipment or other assets from related organization(s)
				J. Lease of facilities, equipment, or other assets to related organization(s)
×××	: : :			h Purchase of assets from related organization(s)
	19			g Sale of assets to related organization(s)
×	=			f Dividends from related organization(s)
	19			
××	: : : 5			 b Gift, grant, or capital contribution to related organization(s)
×		sted in Parts II-IV?	elated organizations lis	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.
Yes No				Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37 Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

General or Percentage managing ownership partner?	Yes No															
(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)																
(h) Disproportionate allocations?	Yes															
(g) Share of end-of-year assets																
(f) Share of total income																
(e) Are all partners section 501(c)(3) organizations?	oN se														+	
Predominant Are all partners income (related, section unrelated, excluded 501(c)(3) from tax under organizations?	sections 512 - 514) Y															
(c) Legal domicile (state or foreign country)																
(b) Primary activity																
(a) (b) (c) (d) (d) (e) (f) (f) (f) (d) (e) (f) (f) (f) (f) (f) (f) (f) (f) (f) (f	(1)	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(13)	(14)	(15)	(16)	

Schedule R (Form 990) 2022 SWARTHMORE COLLEGE 23-1352683 Page **5**

Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.